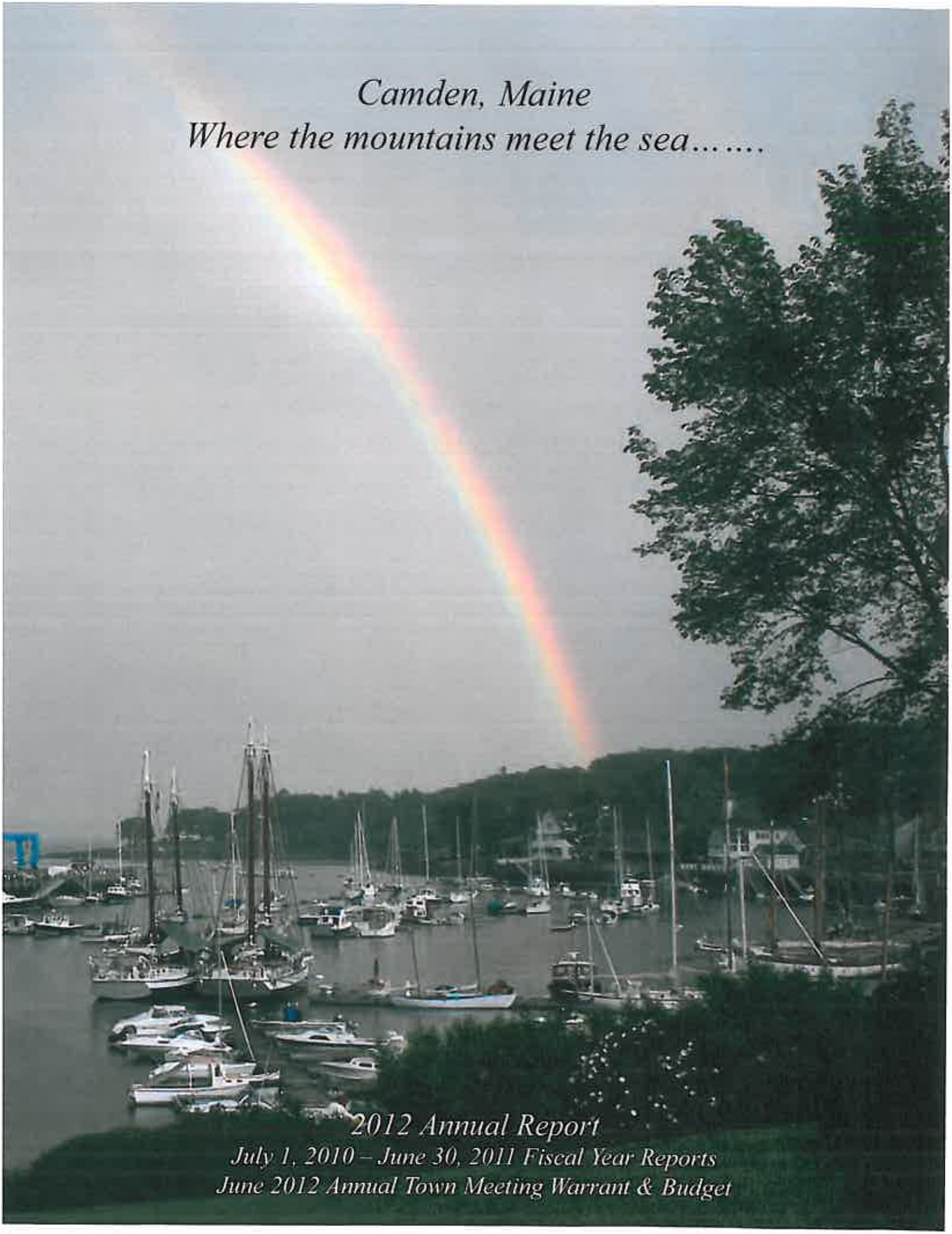
Camden, Maine
Where the mountains meet the sea.....
2012 Annual Report
July 1, 2010 – June 30, 2011 Fiscal Year Reports
June 2012 Annual Town Meeting Warrant & Budget

ANNUAL REPORT

OF THE

MUNICIPAL OFFICERS

TOWN OF CAMDEN
29 Elm Street
PO Box 1207
Camden, Maine 04843

Population - 5,254
(2000 Census)

For the Fiscal Year

July 1, 2010 - June 30, 2011
June 2012 Annual Town Meeting Warrant & Budget

Cover: Camden Harbor
Photo Courtesy of Holly S. Edwards

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DEDICATION

Roberta Smith
Town Manager 2002-2011

The Town of Camden is pleased to dedicate the 2012 Annual Report to Roberta Smith who served as our Town Manager from 2002 until October 2011.

As the successor to long-time Town Manager Roger Moody, Roberta had a very tough act to follow. However, Roberta soon proved to the community that she was the right choice.

Although Roberta came to Camden after serving as Town Manager in Rockingham and Bellows Falls, Vermont and Wakefield, New Hampshire, she is a Maine native. Raised on a dairy farm in Brownville, Maine, it was there that Roberta developed her strong work ethic and desire to excel in all she took on. The third of four daughters, Roberta was the high school class Valedictorian. She went on to college at the University of Maine's Orono campus where she earned her B.A. in mathematics.

After college, Roberta soon put her analytical skills to work for the Town of Brownville. That experience hooked Roberta on municipal government and community service. Roberta was elected as a Select Board member in Brownville. This experience helped her gain an understanding of the perspectives of elected officials, which would prove valuable during her career as a town manager.

Shortly after becoming Camden's Town Manager. Roberta was faced with several major challenges including building a new Public Safety building. Three months after Roberta arrived, the voters approved funding to renovate and expand the Public Safety building. With the passage of that bond issue, the Police Department moved from the Town Office, and Roberta oversaw the renovations to the Opera House and the Town's administrative offices.

Roberta's financial management skills were among her greatest strengths and proved beneficial to Camden's future. Roberta worked to develop a long-term capital improvement plan which allowed the Town to identify long-range capital needs and take a planned approach to funding them. The

improvements to the Public Safety Building allowed the Police and Fire Department operations to be combined into one location, but it also meant improving the space at the Town Office to make the layout more convenient for citizens to conduct their business. Other projects that Roberta took on included improvements to the Public Landing pump station, the Library Grounds, installation of a new waterline at the Snow Bowl for snowmaking, and a major upgrade of the Wastewater Treatment facility.

Roberta was a meticulous financial manager. Being a math major, her keen budget acuity might have been expected. Her attention to the budget had more to do with her commitment to ensure that Town government was run as efficiently as possible and delivered value to the taxpayers.

Roberta cared about Camden's beautiful environment and championed ways for the Town to practice sound environmental practices to preserve natural resources. Two recent examples are development of the Seabright Dam, which came on line last year and now produces electricity as water levels allow, and the recently completed energy conservation improvements at the Town Office.

Roberta recognized that Camden has an abundance of natural assets which make Camden such a special place. She dedicated her energies to maximizing them: the Ragged Mountain Redevelopment and capital campaign, improvements to Camden harbor, Laite Beach, and the new boat launches at Barrett's Cove and on Route 105.

Camden saw many changes during Roberta's service as Town Manager. Camden grew with MBNA. The Town's assessed value exceeded $1 billion. But with MBNA's exit, Camden was at a crossroads. Roberta turned her focus to ensuring Camden would retain its unique character and quality of life. This included supporting businesses which have been part of Camden's fabric for many years, but she also recognized that the Town needed to attract new businesses that offer year-round jobs, good wages, and reflect Camden's values. Some of these initiatives included the clean-up and redevelopment plan for Apollo Tannery site, a strategic Economic Development Plan, and voter approval of the Downtown and Route 1 Tax Increment Finance Districts. Despite challenging economic times at various periods throughout her tenure as Town Manager, Roberta showed her resiliency and ability to keep the Town on a true course.

Roberta would not take credit alone for these things, but would acknowledge the assistance she received from the Town's dedicated Department Heads, other staff, and the Select Board members she was fortunate to work with. We are grateful to Roberta for her years of service to Camden. Dedicating this Annual Report to Roberta Smith is our way of extending a hearty "Thank you!" for your years of service to our community.

REMEMBRANCE

The Town of Camden lost several citizens in the past year who contributed to their municipality and community in very significant ways. From among them the Camden Select Board would like to especially remember Ann Hemingway Watson Symington and Donald Gross.

Ann Hemingway Watson Symington
1918-2012

Donald A. Gross
1950-2012

APPRECIATION

The Camden citizens listed below have donated a great deal of time and energy to the many boards and committees in our community and deserve our highest praise. They have been willing to share the task of representing the many aspects of life in Camden and in so doing, have made town government reflective of the entire community. We applaud each and every one of you!

BUDGET COMMITTEE

Frank Carr	James Heard
Bernard Predham	Edward Doudera
Ken Kohl	Sandy Cox
Rebecca Flanagan	James Ostrowski
Stephanie Clapp	Anita Zeno

BUDGET NOMINATING COMMITTEE

Roger Moody	Edward Collins
Frank Stearns	Anita Brosius-Scott

CONSERVATION COMMISSION

Karin Rector

CAMDEN HOUSING COMMITTEE

Margaret Abbott Mary Ellen Kendall

COMMUNITY ECONOMIC DEVELOPMENT ADISORY COMMITTEE

Jim Fullilove	Don Abbott
Stephen Crane	Maura Kelly

ENERGY COMMITTEE

Bennett Bricker	Des Fitzgerald
Janis Gilley	Rick Knowlton
Sidney Lindsley	Leonard Lookner
Brian Robinson	Sam Rowse

HARBOR COMMITTEE

Ken Kooyenga

HISTORIC RESOURCES COMMITTEE

Sonia Spalding

OPERA HOUSE COMMITTEE

Donald White

PARKING, TRAFFIC & TRANSPORTATION

Joel Blemaster	Greg Chilenski
Jan MacKinnon	Stuart Smith

Neal Williamson

ELECTED OFFICIALS

Select Board, Assessors, Overseers, and Wastewater Commissioners

John R. French, Jr.	6/12
Morgan Laidlaw, Vice Chair	6/12
Martin Cates, Chair	6/13
James Heard	6/14
Donald A. White, Jr.	6/14

MSAD #28 and CSD #19 (Board of Directors)

John Lewis	6/11
Matthew Dailey	6/11
Robert Lawson	6/12
Kelly Briggs	6/12
Tori Manzi	6/13

Budget Committee

John Arnold	6/12
Randy Stearns	6/12
Colleen Duggan	6/12
Peter Lindquist	6/12
Steve Durrell	6/12
Kimberly Taliadourus	6/12
Kristin Bifulco	6/12
Tom Filip	6/12
Anita Zeno	6/12
Matthew Lewis	6/13
Brian Gasser	6/13
Tom Massey	6/13
Meg Sideris	6/13
Peter Orne	6/13
Delisa Morong	6/13
Nicole Bland	6/13
Howard Jones	6/13
Parker S. Laite, Sr.	6/14
Steve Neil	6/14
Susan Dorr	6/14
Kelly Macomber	6/14
Tom Jackson	6/14
George Forristall	6/14
Stephanie Clapp	6/14
Tom Armbrecht	6/14

Budget Nominating Committee

Anita Brosius-Scott		6/12
Edward Collins		6/12
Dave Nazaroff		6/12
Cheryl Oliveri-Daly	ALT	6/12
Karen Grove	ALT	6/12

Knox County Commissioner (Camden Representative)

Roger Moody	12/12

Knox County Budget Representative

Randy Stearns	12/14

Pascal Fund Trustees

Tom Karod	6/12
Parker S. Laite, Jr.	6/13
Elaine Davis	6/14

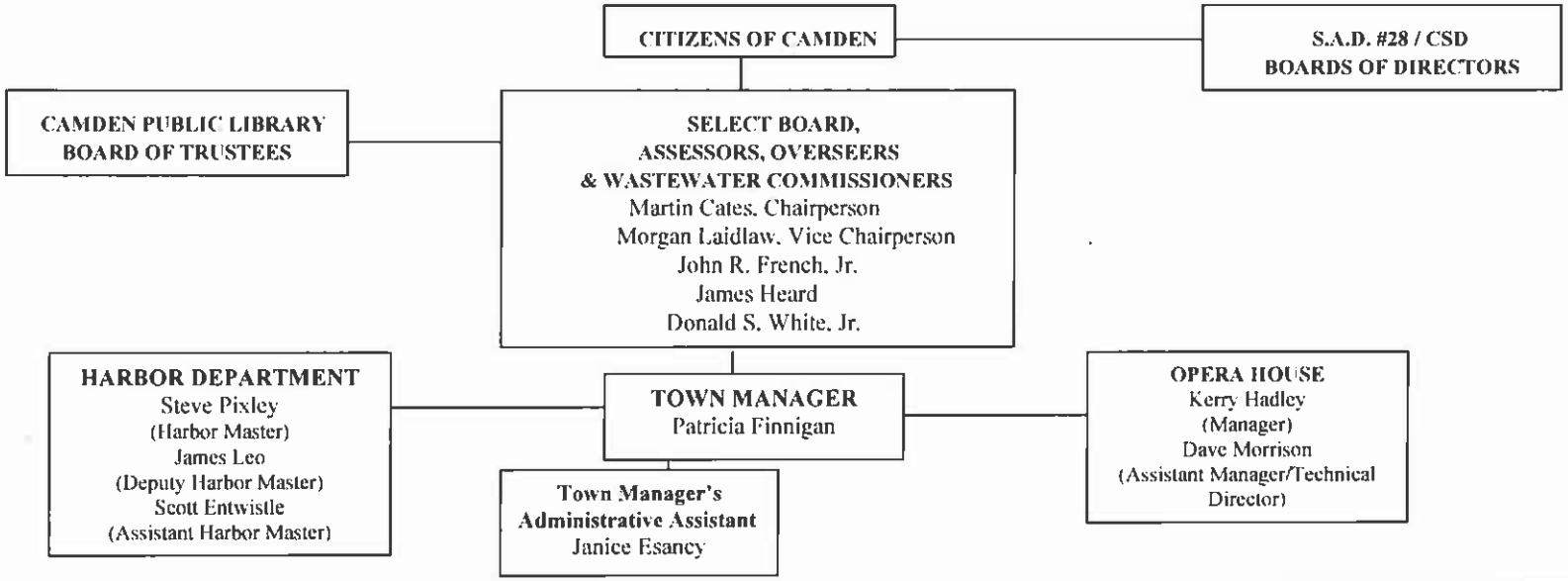
Personnel Board

Steve Melchiskey	6/12
Joy Brown (A)	6/12
Rick Rector	6/13
Dave Miramant	6/14
Beth Ward (A) (employee's representative)	6/13

APPOINTED TOWN OFFICIALS

Town Manager
Patricia A. Finnigan

Town Attorney	William Kelly
Finance Director	Carol Sue Greenleaf
Tax Collector	Theresa Butler
Town Clerk/Registrar of Voters	Katrina Oakes
Deputy Registrar of Voters	Elaine Davis
Deputy Registrar of Voters	Sidney G. Lindsley
Treasurer	Marlene Libby
General Assistance Administrator	Janice Esancy
Assessors' Agent	Wesley Robinson
Code Enforcement Officer	Steve Wilson
Electrical & Plumbing Inspector	Steve Wilson
Health Officer	Steve Wilson
Assistant Code Enforcement/Electrical & Plumbing Inspector	Wesley Robinson
Development Director	Brian Hodges
Wastewater Department Superintendent	Ross Parker
Sealer of Weights and Measures	Robert Wiggin
Harbormaster	Steven Pixley
Assistant Harbormaster	James Leo
Harbor Clerk	Marlene Libby
Animal Control Officer	Jeff Sukeforth
Police Chief	Randy Gagne
Constable	Randy Gagne
Fire Chief	Chris Farley
Emergency Preparedness Director	Chris Farley
Director of Parks and Recreation	Jeffrey Kuller
Public Works Director	Richard Seibel
Tree Warden	Barton Wood
Assistant Tree Warden	Richard Seibel
Dam Control Agent/Inland Harbormaster	Kenneth Bailey



PARKS & RECREATION DEPARTMENT	WASTEWATER DEPARTMENT	PUBLIC WORKS DEPARTMENT	ADMINISTRATION DEPARTMENT	POLICE DEPARTMENT	FIRE DEPARTMENT
Jeff Kuller (Director) Beth Ward (Administrative Assistant)	Ross Parker (Superintendent)	Rick Seibel (Director)	Carol Sue Greenleaf (Finance Director) Steve Wilson (Code Officer/Planner) Wesley Robinson (Assessors' Agent) Brian Hodges (Development Director)	Randy Gagne (Chief of Police) Jodi Russell Administrative Assistant	Chris Farley (Fire Chief & EMA Director) Andrew Lowe Asst Fire Chief
Bill FitzCharles Robert Nash Sam Collemer David Wakely Thomas Beauregard Shawn Weed Carl Sager	David Moody Jeff Paul Roy Marshall Sheldon Main Mike Weed	Jeff French Carl Perkins Willard Wiley Tracy Harford Keryn Annis Ralph Ludwick James Butler Rodney Feltus	Beth Doan Marlene Libby Theresa Butler Katrina Oakes Melissa Geary Dan Ackley	Lt. Michael Geary Sgt. Patrick Polky Sgt. John Tooley Detective Curt Andrick Officer Brook Hartshorn Officer Allen Weaver Officer Cody Laite Officer Dan Brown Officer Ed Boylan Officer Laura LaManna Ticket Officer Jeff Sukeforth	Municipal Firefighters Cheyne Hansen

CAMDEN COMMITTEE MEMBERS

Board of Assessment Review

Rick Knowlton, **Chair**	6/12
Robert Armstrong	6/13
Jeff Dodge	6/13
Vacancy	ALT
Vacancy	ALT

Camden Conservation Commission

Bob Gassett, Chair	6/12
Robin Kern	6/12
Douglas N. Johnson	6/13
David G. Kern, MD	6/13
Carla Ferguson	6/14
Barbara Melchiskey	6/14

Camden Housing Committee

Frank Toole	6/12
Vacancy	6/12
Vacancy	6/12
Dana Strout	6/13
Ed Libby	6/13
Joanne Campbell, Chair	6/13
George Wheelwright	6/14
Vacancy	6/14
Vacancy	6/14

Camden Rockport Pathways Committee

Ellen Simmons	6/12
Anita Brosius-Scott	6/13
Richard Stetson	6/13
Lisa Lattes	6/14
Geoffrey Scott	6/14
Jane Self	ALT
Vacancy	ALT

Cemetery Association

Jeff Sukeforth, **Chair**	6/12
Jeff Weymouth	6/12
Isa Babb	6/13
Parker S. Laite, Sr.	6/13
Kristine Lerner	6/14
Larry Gross	6/14
Patricia Ayers	6/14

Community Economic Development Advisory Committee (CEDAC)

John Arnold	6/12
Rick Bates	6/12

CEDAC (cont'd)

Ellis Cohn	6/13
Peter Gross, **Chair**	6/13
Kipp Wright	6/14
Mike Tyler	ALT
Peter Brown	ALT

Harbor Committee

William Welte	6/12
Ben Ellison, Vice Chair	6/13
Richard Stetson	6/13
Ray Williamson	6/14
Gene McKeever, Chair	6/14
Ben Cashen	ALT
Vacancy	ALT

Historic Resources Committee

Beedy Parker	6/12
Judith McGuirk	6/12
Mark DeMichele	6/13
Kit Parker, Chair	6/13
Elinor Klivans	6/14
Abigail Fitzgerald	ALT
Susan Snead	ALT
Vacancy	ALT

Megunticook Dams Committee

Rick Knowlton, Chair	6/12
Ed Libby	6/12
Richard Stetson	ALT

Opera House Committee

Maryanne Shanahan	6/12
Hal Owen	6/12
Susan Dorr, **Chair**	6/13
Raymond Brunyanski	6/13
Kate Bates	6/14
Robert Williams	ALT
Aimee Phelan-Deconinck	ALT

Parks & Recreation Committee

Raymond Andresen, Chair	6/12
Sharon Gilbert	6/13
Brian Robinson	6/13
David Olivas, Vice Chair	6/14
Ed Libby	
Peter Brown	ALT
Vacancy	ALT

Planning Board	
Lowrie Sargent, Vice Chair	6/13
Richard Householder	6/14
Kerry Sabanty	6/14
Jan MacKinnon	6/15
Chris MacLean, Chair	6/16
Sidney Lindsley	ALT
Nancy McConnel	ALT

Zoning Board of Appeals	
Sam Smith	6/12
Leonard Lookner	6/13
George Wheelwright	6/13
Frank Toole, Chair	6/14
Thomas Laurent	6/14
Linda Norton	ALT
Jean Belair	ALT
Vacancy	ALT

TOWN CALENDAR

Town Committee/Board	Meetings Held*
Board of Assessment Review	As needed
Board of Voter Registration	As needed
Budget Committee	Early Spring
Budget Nominating Committee	Early Spring
Camden Housing Committee	Bi-monthly
C/R Pathways Committee	1st Wednesday
Cemetery Association	Quarterly
Community Economic Development Advisory Cmte	2nd & 4th Mondays
Conservation Commission	Last Wednesday
Harbor Committee	1st Thursday - Summer – Camden Yacht Club
Historic Resources Committee	2nd Tuesday
Megunticook Dams Committee	As needed
Opera House Committee	Monthly
Parks & Recreation Committee	2nd Wednesday – at Camden Town Office
Personnel Board	As needed
Planning Board	1st & 3rd Thursdays
Select Board	1st & 3rd Tuesdays
Zoning Board of Appeals	2nd & 4th Thursdays

LEGISLATIVE DISTRICT NO. 46

Representative Joan W. Welsh

House of Representatives
2 State House Station
Augusta, Maine 04333-0002
1-800-423-2900 (Message)
(207) 287-4469 (TTY)

54 Sea Street
Rockport, ME 04856
(207) 236-6554 (H)
joanwelsh08@gmail.com

MAINE SENATORIAL DISTRICT NO. 22

Senator Christopher Rector

Senate Chamber
3 State House Station
Augusta, Maine 04333-0003
(207) 287-1505

30 Knox Street
Thomaston, Maine 04861
(207) 354-6571 (H)

U.S. SENATE

Senator Olympia J. Snowe (R)

202 Harlow Street
Suite 214
Bangor, Maine 04401
(207) 945-0432

154 Russell Senate Office Bldg
Washington, DC 20510-1903
(202)-224-5344

U.S. SENATE

Senator Susan M. Collins (R)

202 Harlow Street, Room 204
P.O. Box 655
Bangor, Maine 04402-0655
(207) 622-8414

413 Dirksen Senate Office Bldg
Washington, DC 20510
(202)-224-2523

U.S. CONGRESS Congressional District No. 1

Representative Chellie Pingree (D)

2 Portland Fish Pier, Suite 304
Portland, Maine 04101
(207) 774-5019

1318 Longworth House Office Bldg
Washington, DC 20515
(202) 225-6116

U.S. CONGRESS Congressional District No. 2

Representative Michael Michaud (D)

6 State Street, Suite 101
Bangor, Maine 04401-1237
(207) 942-6935

1724 Longworth House Office Bldg
Washington, DC 20515
(202) 225-6306

CAMDEN SELECT BOARD

Front Row from L to R: Board Member Donald White, Chairperson Martin Cates, Secretary John R. French, Jr. Back Row from L to R: Vice Chairperson Morgan Laidlaw and Board Member James Heard.

We have had a very active year focusing on a issues which will strengthen Camden's future. One of Camden's greatest assets are the many citizens who are willing to volunteer their time and talents to actively work on Town committees and community projects. The Select Board recognized two such groups at a Select Board meeting this year: The Camden Conference which celebrated its 25th year of fostering informed dialogue on world issues, and the Toboggan Nationals Committee which started more than 20 years ago and continues to make winter fun. Another special effort involves the group of volunteers who erect the star atop the Mt. Battie Tower each winter which is welcoming landmark along our mid-coast. We have included an article about this special group of volunteers in this year's report (Pages 60-61). These are just a few examples of the tremendous talent and creativity of our citizens.

Camden's high level of civic engagement is something we can all be proud of. The Town benefits greatly from citizens working together to address issues facing the town. One example was the Downtown Master Planning process that drew the interest and participation of hundreds of people. There are also about a dozen Town committees which work diligently throughout the year on a variety of issues. We hope you will read these committee reports to learn about their work. We express our sincere thanks to the citizens who volunteer on the standing town boards and committees. This year, we met with each committee to review their purpose and work plans. We wanted to ensure that the time citizens devote to committee work is productive so people will continue to volunteer their time. The committee and board members continue to earn our gratitude for their advice and suggestions which are invaluable. If you are not already serving on a committee, we hope you will consider participating.

We started the new year by establishing Select Board Goals. We want to make sure we are focusing on priorities and addressing issues of concern to the community. By establishing goals we want to keep citizens informed about the issues facing the town and provide a track record of how we are progressing. There are 5 goal categories:

- *Preserve Camden's Quality of Life*: Continually assess Camden's strengths and enhance those assets
- *Development:* Encourage development which enhances Camden and preserves what makes Camden "Camden"
- *Strengthen Camden's business climate*: Work to ensure Camden is a business friendly place to conduct business
- *Transportation:* Create a sustainable transportation network that connects people and places while reducing reliance on automobiles
- *Town/Government Operations*: Ensure Camden's Town government is a high performing and effective organization

None of the things we want to accomplish would be possible without the assistance of the Town employees. We would like to express our deep appreciation to all the town employees for all their efforts during this past year, and we know they will continue to hold themselves to high performance standards in the year ahead. The Town employees provide great customer service and pride themselves on working with citizens to find solutions. The Town is fortunate to have employees who do so much and do it so well. We sincerely thank them for their dedication on behalf of the entire community.

The Select Board holds our regular meetings on the first and third Tuesdays of each month at 7:00 p.m. in the Washington Street Conference Room. Public participation and input are both welcome and encouraged. If you are unable to attend, you can follow Board meetings on cable television Channel 22. As always, if you have questions or suggestions, we would certainly like to hear from you.

CAMDEN DEPARTMENT DIRECTORS

Front from Left to Right: Code Enforcement Officer/Planner Steve Wilson, Finance Director Carol Sue Greenleaf, Chief of Police Randy Gagne, and Town Manager Patricia Finnigan.

Back from Left to Right: Development Director Brian Hodges, Harbormaster Steve Pixley, Fire Chief Chris Farley, Public Works Director Rick Seibel, Wastewater Superintendent Ross Parker, Assessors' Agent Wesley Robinson, and Opera House Manager Kerry Hadley.

CAMDEN TOWN MANAGER REPORT

Patricia Finnigan

To the Camden Select Board and citizens:

I am pleased to present my first report as your Town Manager and am happy to report on your Town government's many activities and accomplishments this past year. Since my arrival several months ago, my focus has been on getting to know the community, gaining an understanding of the day to day operations, the projects that were underway that needed to be completed, and the challenges facing the Town.

Budget. Due to the timing of my arrival, much of my attention has focused on the budget. While there are indications that the national economy is improving, it is happening at a much slower pace than any of us would like. As I prepared the budget for the Budget Committee and Select Board's review and recommendation, I was keenly aware of the economic climate and its impact on Camden residents and businesses. As you can learn by reading the reports by the Town Assessor's Agent and the Code Officer, the assessed value has decreased and the number of building permits has declined, both of which are signs of the economic times.

The budget recognizes current conditions while allowing us to continue to fund the services and programs we value as a community and also positions us for the future. Our guiding principle was to develop a budget that allows us to deliver the services citizen rely on us for, within a tax rate citizens can afford.

Thanks to the sound fiscal management exercised by former Town Manager Roberta Smith in concert with the policy directives of the Select Board, the Town is very strong financially. The Town has a low level of indebtedness, a strong fund balance of $2,098,541, and continues to set aside reserves to cover projected capital needs.

Goals. The Select Board started 2012 by establishing goals that focused on five areas with specific actions that will help the Town continue to thrive and progress. You can read more about the goals in the Select Board's report and on the Town's web site *www.camdenmaine.gov.*

Economic Development. One of the Town's major goals is economic development. Camden's unique and vibrant downtown is an economic engine. To ensure the downtown continues to thrive, the Town embarked on developing a ***Downtown Master Plan.*** The downtown master planning process involved hundreds of citizens who expressed their hopes for the Town's future. In addition, more than 300 people responded to an on-line survey. Overwhelmingly, people's *top hope* was maintaining Camden's quality of life while making Camden a better place to live and work. The top concern was "jobs, jobs, jobs!" and making downtown a vital year-round destination that offers a diversity of good paying, year-round jobs. Suggestions included everything from addressing traffic, parking, signage, and pedestrian safety, to uses for the public landing, movies, and the types of businesses and attractions people would like to see. In order to turn ideas into actions, we encourage people to stay involved and work with the Select Board to set priorities. To learn more and be involved, please visit the Town's web site and click on "Downtown Master Plan" at the top of the page.

During the Downtown Master Plan process, two issues that came up repeatedly were lack of ***parking*** in the downtown, and inadequate ***signage*** to help people find businesses and attractions in town. I am happy to report that two very positive things happened this spring to address both of these long-standing issues. A Signage Group comprised of Planning Board members and downtown merchants reviewed existing signs and recommended changes. Thanks to their work, you will soon see bright, new, easy to follow signs which will direct people to public parking areas, businesses, and other attractions in the town. Also, for

just $3, the Town was able to add 120 new public parking spaces to the downtown. ***Knox Mill*** owner Matt Orne offered to permit the Town to use the excess parking area for $1 a year for the next 3 years. Many thanks to Mr. Orne for this creative approach which is yet another example of a local citizen stepping up to work with the Select Board to address a community issue.

The ***Opera House*** is an important economic driver of our downtown. It has many demands on it as well as high expectations. As noted in her report, Opera House Manager Kerry Hadley reports that the Opera House Committee updated its Mission and Vision Statement to reflect the need to be financially viable while offering programming which expands the cultural and social life of the community. There have been significant improvements to the Opera House over the years which have made it possible for us to expand the use of the Opera House. It offers a range of theatrical, musical and dance performances, as well as serves as home-base to the highly successful Camden Conference, and Poptech which attracts people from across the globe, such as the President of Iceland who attended the 2011 event. Plans are underway to renovate the third floor of the Opera House which will allow the facility to attract additional conferences and events which boost our local economy.

Even though it is not located on the downtown, the Downtown Master Plan noted the important relationship between the downtown and the ***Snow Bowl/Ragged Mountain recreational area.*** Work continues on the capital campaign to expand and upgrade ski lifts, snowmaking equipment, and trail improvements to truly make the it a four-season facility for skiers, snow boarders, snow shoers, hikers, mountain bikers and others. After such a mild and unpredictable winter, having state of the art snow making equipment and ski lifts is crucial to establishing consistent operations and fiscal stability. We were fortunate to have U.S Olympic gold medalist Seth Wescott visit the Snow Bowl to meet with and inspire students as he discussed his experiences and how winter sports have shaped his life.

Public Safety. Camden is a very safe community thanks to the efforts of our ***Police*** and Fire Departments. There is a lot of attention on the "crime rate" of a community, but less attention on the "clearance rate" which reports how well a police department solves crimes. This year Police Chief Gagne assigned one of the current police officers to work as a detective. This position is instrumental in our ability to follow-up on criminal complaints and solve them. The FY13 budget funds a detective position without adding an additional position in the Police Department.

Left to Right: Town Manger Patricia Finnigan, Manager's Administrative Assistant Janice Esancy, and Office Assistant Melissa Geary.

The Camden ***Fire Department*** has a long and honorable history of fellow citizens volunteering to respond to emergencies when called day or night. In November 20122, the voters approved funding for a new truck that will perform multiple functions and will serve the Town for many years to come. The new truck is expected to arrive in December 2012. The Fire Department plans to host an open house in 2013 when everyone will be invited to tour the new truck see how it will enhance the firefighters' ability to serve the public.

The ***Public Works*** employees play an integral role in the Town's overall safety. While we experienced a mild winter, whether it's a 1-inch or a 6-inch storm Public Works employees still must plow and treat the roads to ensure safe travel for the many users of our roads from school buses and emergency vehicles, to truck drivers and motorists. Interestingly, over the past 10 years, the average snowfall in Camden was approximately 80 inches; this year we received 53 inches. Also, over the past 10 years we have averaged about 29 storms, yet this year we had 28 storms. This past year was very active for the Department as they addressed much needed street, sidewalk and drainage work, as well as made safety improvements to Molyneaux Bridge which will be completed this summer.

Harbor. The cover photo of this year's annual report showcases beautiful Camden harbor. We are proud of Camden's maritime heritage and the Select Board continues to invest in the harbor. Last September the Harbor Committee recommended a new float and piling system for the inner harbor, which the Select Board approved. The new floats are planned to be installed this fall or next spring. In addition, the Town has applied for a Small Harbor Improvement Program (SHIP) grant to replace worn pilings, finger floats and do additional improvements in the harbor.

Energy conservation. In recent years, the Town has initiated a number of energy conservation measures to preserve the environment, reduce carbon emissions, and save taxpayers money. The Town received an Efficiency Maine grant to upgrade the wastewater treatment plant to make it more energy efficient, and we completed energy conservation improvements at the Town Office/Opera House. The Town also received an Efficiency Maine grant to restore the Seabright Dam. Last October, it started generating hydroelectric power which is green power and will offsets the electrical costs to operate the wastewater treatment plant. Many thanks to Wastewater Superintendent Ross Parker for his work managing the Seabright hydroelectric dam.

These are just a few of the projects and initiatives that are underway. I hope you will feel free to contact me if you have questions about anything happening in the Town, or suggestions we should explore. I consider it a privilege to be your Town Manager and want to work with you to maintain what we all love about our community, while we continue to progress.

I want to express my thanks to the Select Board for their support and guidance, and the many citizens who have welcomed me so warmly. Special thanks to former Town Manager Roberta Smith for generously giving of her time to help ensure a seamless transition.

I especially extend my deep appreciation to the Department Directors and Town employees who have worked closely with me over the past several months going above and beyond to ensure there was a smooth transition. Camden is fortunate to have such a talented and dedicated group of professionals who devote themselves to serving the community every day and making sure Camden remains a special place.

Finally, the Annual Report is an important document which reports the work of your town government and helps prepare citizens for our Annual Town Meeting. Pulling the Report together is a major undertaking that Administrative Assistant Janice Esancy is primarily responsible for. Many thanks to Janice for her countless hours of work to develop a Town Repot that is informational, interesting and helpful to the citizens of Camden.

TOWN CLERK'S REPORT

Certified copies of vital records filed in Camden (birth, marriage and death certificates) can be obtained at the Camden Town Office. The fees for certified copies of vital records are $15.00 for the first copy and $6.00 for each additional copy of the same record purchased at the same time. Copies of birth and death records may be obtained from either the town of occurrence or the town of residence. Marriage records are only filed in the town where the license is issued. Births, marriages or deaths, which take place out of State, are only filed out of State and are not recorded in this office. Certified copies of those records must be obtained from the State of occurrence.

Marriage licenses are issued from the town of your residence. Residents of Maine intending to be joined in marriage shall record notice of their intentions in the office of the clerk of the municipality in which at least one of them resides. If both parties to a marriage reside outside the state of Maine, they may file their Notice of Intentions in any municipal office. Once their intentions are filed and the license is issued, the parties are free to marry anywhere within the State of Maine. The filing fee is $40.00. If the bride and/or groom has been married before and are divorced or widowed, a certified copy of documentation showing how the last marriage ended is required. Once Intentions have been filed a marriage license may be issued immediately. Both the bride and groom will need to appear in person to sign the original marriage license during regular business hours. The license is valid for 90 days from the date of filing. In Maine, both clergy and Notary Publics can perform a marriage ceremony.

All dogs, 6 months of age or older, are required by State law to be licensed on or before January 1st of each year. In order to license a dog in Maine you will need to show a current Maine Certificate of Rabies Vaccination. If your dog is spayed or neutered, a neutering/spaying certificate from the veterinarian must be shown for initial licensing. If you fail to license your dog, you will be subject to a State mandated late fee and possible summons to court by a police officer. If your dog is no longer living or is no longer in your possession, kindly advise this office so that our records may be corrected.

Statistical information (current through February 25, 2012):

	2008/2009	2009/2010	2010/2011
Resident & non-resident hunting/fishing licenses sold	337	316	196
Dog licenses	763	778	703
Kennel licenses	0	0	0
Births recorded	28	29	21
Deaths recorded	95	129	74
Marriages recorded	36	53	45

Clerk's fees collected and turned over to the Treasurer for the following fiscal years:

July 1, 2009-June 30, 2010	$12,182.25
July 1, 2010-June 30, 2011	$15,817.95
July 1, 2011-June 30, 2012 (Current through Feb. 25, 2012)	$9,728.95

Respectfully submitted,
Katrina Oakes
Town Clerk

REGISTRAR OF VOTERS' REPORT

Camden residents may register to vote or change their party enrollment during regular business hours at the Town Office, on election days at the polls, or by mail. Identification and proof of Camden residency is required at the time of registration. A person may change or withdraw party enrollment only after three months of enrollment in one of the three recognized political parties in Maine (Democratic, Republican, or Green Independent) by filing an enrollment application with the registrar. A person who is an un-enrolled registered voter may enroll in a party at any time. You must be enrolled in a party for at least 15 days in order to participate in that parties caucuses or other activities.

In Maine a registered voter can vote an absentee ballot for any reason. Absentee ballots are available 30 days before the election, and you can apply in person, by mail, by phone, or electronically at www.maine.gov .

For more information about Elections please visit the Maine State website (www.maine.gov) or call the Camden Town office at (207) 236-3353 and ask for Katrina Oakes.

Fiscal year statistical information yielded the following voter enrollments (as of 2/25/12):

	2009-2010	2010-2011	2011-2012
Democrat	1589	1598	1595
Green Independent	145	141	146
Republican	1075	1031	1031
Libertarian			1
Unenrolled	1310	1196	1187
Total	**4119**	**3966**	**3960**

Our fiscal year July 1, 2011 through June 30, 2012 yielded the following elections:

November 8, 2011 — State Referendum Election
Town of Camden Special Town Meeting

December 20, 2011 — Camden Special Town Meeting

June 12 & 13, 2012 — State Primary Election
Five Town CSD Referendum
MSAD 28 Referendum
Annual Town Meeting

Respectfully submitted,
Katrina Oakes
Registrar of Voters

TAX COLLECTOR

The 2011 Real Estate and Personal Property Taxes were committed on September 2, 2010 for the total of $14,862,204.69. As of June 30, 2011 a total of $13,967,175.53 (94%) was collected.

Tax bills were sent in September 2010 with the FIRST HALF due November 1, 2010, and the SECOND HALF due May 1, 2011. Interest began accruing on the FIRST HALF at 7% annum on November 2, 2010, and began May 3, 2011 on the SECOND HALF respectively.

Tax assessment is made to the owner of record as of April 1st, prior to the beginning of the tax period. If you are selling or purchasing property you should be sure that the property taxes are paid in full for the fiscal year to alleviate any confusion.

The total motor vehicle excise taxes collected during the period of July 1, 2010 through June 30, 2011 were $763,268.04; this is $16,731.96 below the estimated budget figure of $780,000.00. We can process registration renewals completely over the counter, or through the mail. We also process limited new registrations (Maine dealer sales only). On new registrations be sure to provide the green use tax certificate, the blue copy of the application for title, proof of insurance, the old yellow registration for the plates that you are transferring. On brand new cars you need to also provide the Monroney Label or window sticker. We also give excise tax receipts at the time of registration for income tax purposes.

The boat excise taxes collected during the July 1, 2010 through June 30, 2011 were $30,143.60; this is $143.60 above the estimated budget figure of $30,000.00. All boats registered during this period expired December 31, 2011. The new boat stickers are now available for the 2012 calendar year. Also, Camden boat registrations may be renewed online through the State of Maine website. The excise tax on a boat is based on age, length and horsepower of the motor. The Inland Fisheries fees are also based on the horsepower of the motor. Reminder of the milfoil sticker required for those that put their boat in fresh waters. The stickers are available at the office, resident stickers are $10.00, and non-resident stickers are $20.00.

Respectfully submitted,

Theresa Butler
Tax Collector

Left to Right: Treasurer Marlene Libby, Tax Collector Theresa Butler, Town Clerk Katrina Oakes, and Finance Director Carol Sue Greenleaf

2011 UNPAID REAL ESTATE TAXES
JULY 1, 2010 - JUNE 30, 2011

135 MAYO ROAD ASSOCIATES	$4,416.81	*	COX, MICHELE A	$1,371.24	
4 KNOWLTON STREET LLC	$710.54		CRANS, CHARLES A, JR & MARA JESSICA	$12,430.79	
48 WASHINGTON STREET LLC	$4,614.15	*	DAVIS, KEVIN H & COHEN, ELIZABETH C	$1,809.22	*
51 MECHANIC STREET LLC	$9,276.11		DAVIS, SCOTT	$119.88	
93 BAY VIEW LLC	$2,007.70	*	DAY, ROBERT E & CAROLYN S, TRUSTEES &	$1,714.06	*
ALDERSON, ROSALIE	$1,014.29		DAY FAMILY TRUST DTD DEC 18 2005		
ALM FAMILY LIVING TRUST	$544.55	*	DELEHEY, PAMELA BRACE & NEIL A	$413.53	
AMSEL, HAROLD	$6,730.96	*	DERBY, THOMAS J	$2,654.27	*
AMSEL, HAROLD	$1,472.27	*	DICKEY, DAVID A	$299.71	*
ANDERSON, PATRICIA & BERKE, PETER	$3,279.99	*	DICKEY, DAVID A	$3,170.84	*
ANNIS, KERYN P	$202.05	*	DODSON, DAVID	$1,307.93	*
ANNIS, ROBERT B	$1,081.91		DOUDERA, VICTORIA W	$2,451.12	*
AUSTIN, DEBORAH L & WILSON, MICHELLE B	$3,473.42	*	DRAPER, ROBERT JOHN & SUZANNE M	$8,883.47	
BAKLEY, LOUISE P	$1,623.13		DRAPER, ROBERT JOHN & SUZANNE M	$762.40	
BAY VIEW LANDING LLC	$43,180.78		DUNN, STEVEN L	$4,272.68	
BELLAMY, JACQUELINE M	$2,182.81	*	DUNNING, MICHAEL A & BARBARA R	$1,236.54	
BENNER, RICHARD WAYNE & PAMELA J	$1,028.03	*	DUNTON, RALPH & RETHA	$390.27	*
BEREZ, PAUL D & THEO O	$6,786.19		EASTON-JONES, WINIFRED A	$1,659.50	*
BIBEAU, LYNN A	$1,010.72		EATON, WILLIAM & FLORENCE	$1,552.83	*
BOOTH, JAYSON	$398.71	*	EMERY, DAVID M	$487.61	*
BOWEN, ROXANNE L	$2,188.88		EMERY, JUDY	$526.68	*
BOWER, NIGEL & SCHMIDT, BONNIE	$2,661.67	*	EMERY, JUDY R	$2,638.77	*
BOYNTON-MCKAY COMPANY LLC	$6,018.40		FELIX, MARC	$3,984.43	*
BRACEBRIDGE CORP (TOWN OWNED)	$541.49		FLANAGAN, REBECCA S & EUGENE	$2,188.87	*
BRAWN, MARNEY L	$1,083.66		FOSS, AMY	$160.29	
BREDA LLC	$15,997.64	*	FOSTER, KENNETH KNOX	$2,138.36	*
BREGY, LAWRENCE JR & LINDA	$4,729.32	*	FRAKES, JONATHAN & FRANCIS E TRUST	$5,911.98	*
BRINKMAN, TODD A	$3,249.68	*	& FRAKES & FRANCIS FAMILY TRUST		
BROSIUS-SCOTT, ANITA &	$468.08	*	GABRIELE, DANIEL & REBECCA	$1,613.57	*
SCOTT, GEOFFREY M		*	GALLAGHER, TIMOTHY J & BONNIE C	$1,735.16	*
BROWN, KATHLEEN	$2.59		GARRIGAN, BERNARD B & CHRISTINE	$2,139.04	
BRYANT, ADAM C & JOHN M & VICTORIA O	$1,269.55	*	GARRIGAN, BERNARD B & M JOAN	$2,588.26	
BRYANT, ADAM C & JOHN M & VICTORIA O	$61.96	*	GOMEZ-IBANEZ, MIGUEL &	$2,182.81	*
BRYANT, CHRISTINA R & GILBERT R	$1,076.25		LARKIN, FAY HITCHCOCK		
BRYANT, JOHN & VICTORIA &	$396.02	*	GOOD, ANTON J	$3,092.71	
O'HARA, FRANCIS & DONNA			GOULD, JOHN PAUL	$217.60	*
BRYANT, SUSAN E.	$3,068.46	*	GOULD, JOSEPHINE W	$8,285.40	*
CALLAHAN, LINDA	$1,530.19	*	GRANT, DAVID P	$1,765.91	*
CALLANAN, FRANK X	$1,827.97	*	GRAY, MATTHEW & DAWN EMERY	$1,950.46	
CAMDEN ROCKPORT MOTOR INN	$929.33	*	GREEN & WEED, A PARTNERSHIP	$1,065.48	
CAMDEN ROCKPORT MOTOR INN	$816.02	*	GREET, WILLIAM E JR	$1,713.38	
CAMDEN ROCKPORT MOTOR INN	$9,694.56	*	GROSS, KENNETH S	$700.00	*
CAMERON, BETTY D	$3,168.14	*	HACKETT, MARY KATHLEEN	$1,373.94	
CARLE, STUART W	$1,473.62	*	HALL, JIMMY L	$1,103.19	*
CARLE, STUART W	$6,334.46	*	HALL, STEVEN R & JACQUELINE CASE	$9.53	*
CENNAME, JEAN, PR &	$2,875.17		HALLIN, GLENNIS DUNBAR &	$3,209.90	*
ESTATE OF MARCIA L. TOTINO			HAMALAINEN, MARTIN R &	$1,639.30	
CHADWICK, CARL L & SUSAN W	$1,955.17		ANDREA TAYLOR		
CHRISTENSEN, CLIFFORD E & MARCELLA	$3,966.92	*	HAMMER, JOHN E	$1,252.71	*
CHRISTINA'S WAY LLC	$5,141.50	*	HANSEN, CHRISTOPHER W, TRUST &	$12,396.44	*
CLARK, WAYNE C	$1,214.99		LINDA & CHRISTOPHER TRUSTEES		
COBB, STEPHEN P & ELAINE C	$1,109.25	*	HARLOW, ROBIN G	$2,118.83	*
COLANTUONI, V & FIORENTINO,F,TRUSTEES	$1,128.11	*	HARPER, HEATHER & RIPLEY, ANDREW	$114.90	*
& COLANTUONI FAM IRREVOCABLE TRUST			HAVENER, JEAN H & REVOCABLE TRUST	$3,943.34	
CONLAN, CHARLES L	$1,223.07	*	HAYNES, ROBIN PEARD	$999.21	*

2011 UNPAID REAL ESTATE TAXES
JULY 1, 2010 - JUNE 30, 2011

HEAL, ORMAN O & MARY E	$797.42	
HICKS, CHARLES A	$33.90	*
HODGSON, PAUL G & JENNIFER L O	$4,695.64	
HUEHNER, ROBERT F, DAVID R, & GARRETT W	$2,228.61	*
JCL FAMILY LIVING TRUST (25% INT) & MAGUIRE, ALLISON TRUSTEE	$562.49	*
JOHNSON, DAVID G & REBECCA J.S.	$773.18	
JONES, PATRICK & KATHERINE	$5,672.22	*
JURIK, ZDENEK	$967.14	*
KAKARADOV, BOYKO & LILIA	$326.65	
KALAJIAN, JOHN, PETER L, & KRISTIN P	$1,795.55	*
KASHNER, HEATHER & HASLAM, JEREMY R	$29.45	
KELLEY, PAUL A JR	$1,452.74	*
KELLY, MAURA	$562.07	*
KEWE ENTERPRISES INC C/O STUART WELCH	$425.65	
KILBY, JOHN L & CHRISTINE	$1,716.43	
KNIGHT, FRANCES H & KERYN	$3,060.33	*
KNIGHT, JANE C & REDMAN, ARLO R	$2,393.62	*
KNIGHT, KERYN WM	$3,025.36	*
KNOWLTON, EDWARD B JR & CREAMER, CYNTHIA	$526.94	*
KNOX MILL PROPERTIES LLC	$1,222.40	*
KNOX MILL PROPERTIES LLC	$1,407.61	*
KNOX MILL PROPERTIES LLC	$1,326.79	*
KNOX MILL PROPERTIES LLC	$1,181.99	*
KNOX MILL PROPERTIES LLC	$1,020.35	*
KNOX MILL PROPERTIES LLC	$992.74	*
KNOX MILL PROPERTIES LLC	$1,165.83	*
KNOX MILL PROPERTIES LLC	$854.67	*
KNOX MILL PROPERTIES LLC	$970.51	*
KNOX MILL PROPERTIES LLC	$1,031.13	*
KNOX MILL PROPERTIES LLC	$618.27	*
KNOX MILL PROPERTIES LLC	$1,365.86	*
KNOX MILL PROPERTIES LLC	$1,358.45	*
KNOX MILL PROPERTIES LLC	$1,092.41	*
KNOX MILL PROPERTIES LLC	$1,095.78	*
KNOX MILL PROPERTIES LLC	$1,104.54	*
KNOX MILL PROPERTIES LLC	$1,093.09	*
KNOX MILL PROPERTIES LLC	$900.47	*
KNOX MILL PROPERTIES LLC	$1,364.51	*
KNOX MILL PROPERTIES LLC	$1,113.97	*
KNOX MILL PROPERTIES LLC	$1,095.78	*
KNOX MILL PROPERTIES LLC	$1,291.10	*
LARSON, BEVERLY	$134.02	*
LAURER, HARRY I III	$1,819.12	*
LAURILA, CYNTHIA K & COLE, ALDEN B	$1,651.94	
LAWRENCE, TIMOTHY G & JOYCE L	$2,838.80	*
LAWTON, CHRISTOPHER S	$1,943.99	*
LEAVITT, CLIFFORD E & DONNA-LEE	$966.47	*
LEWIS, SUSAN GEEHR & JEFFREY C	$698.78	*
LIBBY, DAVID E & LIZABETH K	$1,657.48	*
LIBBY, PATRICIA A	$2,187.97	
LITCHFIELD, NICHOLAS & NANCY & WILSON, PRISCILLA S & LEONARD U	$2,882.58	*
LITCHFIELD, NICHOLAS & NANCY & WILSON, PRISCILLA S & LEONARD U	$1,875.70	*
LOWE, MICHAEL T	$2,745.18	*
LOWRY, PETER H	$3,672.59	*
MACDIARMID, J BRUCE & ANNETTE M (TOWN OWNED)	$111.80	
MACLEAN, CHRISTOPHER K & KATHARINE	$3,372.21	*
MACLEOD, HEATHER G	$1,584.07	
MAINE SUMMER HOUSE LLC	$34,535.73	
MANNING, SAMUEL F & SUSAN H	$1,052.27	*
MAYER, SCOTT D & STEPHANIE S, TTEE	$7,131.65	*
THE MAYER FAMILY REVOCABLE TRUST	$1,652.77	*
MCCOY, JUDY A	$1,136.19	*
MCKELLAR, HUGH R	$986.00	
MEADE, EDWARD J, III & TIMOTHY P & JONATHAN D	$1,707.99	*
MEADE, JONATHAN D	$1,222.40	*
MEARA, R EMMET	$3,034.79	
MICHAELS, THOMAS C & NORA H	$1,864.25	
MONAHAN, TERRANCE B & CAROLINE G	$1,458.80	
MONAHAN, TERRANCE B & CAROLINE G	$4,208.03	*
MOON, FREDERICK	$3,157.37	
MORAN, KATHERINE M	$4,272.68	*
MORONG, WILLIAM G & KATHERINE E	$5,738.22	*
MORONG, WILLIAM G & KATHERINE E	$36,540.07	
MOUNTAIN ARROW LLC	$2,342.43	
MOUNTAIN ARROW VILLAGE GREEN INC	$2,342.43	*
MOUNTAIN ARROW VILLAGE GREEN INC	$2,339.74	*
MOUNTAIN ARROW VILLAGE GREEN INC	$2,324.92	
MOUNTAIN ARROW VILLAGE GREEN INC	$2,333.00	
MOUNTAIN ARROW VILLAGE GREEN INC	$2,358.60	
MOUNTAIN ARROW VILLAGE GREEN INC	$3,758.13	
MOUNTAIN ARROW VILLAGE GREEN INC	$2,605.10	
MOUNTAIN ARROW VILLAGE GREEN INC	$2,623.96	
MOUNTAIN ARROW VILLAGE GREEN INC	$2,619.92	
MUNDELL, KATHLEEN M	$23.00	*
NELSON, RALPH E JR	$2,087.85	*
NELSON, RALPH JR	$1,306.59	*
NORUMBEGA BED & BREAKFAST	$35,463.82	
O'DRISCOLL, COREY	$1,440.61	*
OHLAND, GEOFFREY & BARBARA C	$25.54	*
OHLAND, GEOFFREY E & BARBARA C	$14.04	*
OLD GARAGE, LLC	$14,717.32	*
OSTROWSKI, JAMES & CYNTHIA	$13,317.79	*
OSTROWSKI, JAMES & CYNTHIA	$7,098.69	*
OWEN, MATTHEW M & LYNETTE E	$1,387.23	*
PALMER, GAIL E	$2,274.27	*
PARNELL COMPANY LTD	$9,423.61	*
PAYSON, TIMOTHY D & GLENNIS ORTIZ	$2,349.17	
PENDLETON, WINSTON A	$3,488.73	
PERRET, ETIENNE F	$6,333.59	
PIOTTI, KATHRYN ANNE	$2,346.47	*

2011 UNPAID REAL ESTATE TAXES
JULY 1, 2010 - JUNE 30, 2011

PLATNER, JOSHUA	$1,872.03	*	SWIFT, JUDY M & CHARLES W	$1,701.23	*
POHLMAN, A TAYLOR & SHARYN L	$2,874.50		TANNER, LINDA	$1.79	*
POWELL, PATRICK J & MARIE P	$1,459.47	*	TANNERY LANE LIMITED & PARTNERSHIP	$16,133.69	*
PRESCOTT, PAUL & JOLANTA	$7,808.56		TANNERY LANE LIMITED & PARTNERSHIP	$1,623.81	*
PRESCOTT, PAUL & JOLANTA	$4,978.51	*	TANNERY LANE LIMITED & PARTNERSHIP	$2,465.01	*
PRINCE, SUSAN & HOWLAND, JOHN S	$1,245.30	*	THOMPSON, DOUGLAS B & LESLIE B	$6,392.19	*
PROCTOR, JAYME ELLEN, PR &	$1,087.03		TOOLEY, ANNE C	$2,390.93	
ESTATE OF PATRICIA S PROCTOR			TRENHOLM, JAY T & SUSAN A	$891.71	
QUANTRELL, THOMAS M	$7,574.18		TRENHOLM, JAY T & SUSAN A	$4,834.38	
REDER, ROBERT & ANNE P	$5.81	*	TURNBULL, BRADFORD R & PERMALIA N	$999.47	
REMSEN, HENRY, TRUSTEE	$6,189.73	*	TURNER, DAVID & JENNIFER M	$8,262.94	*
RICE, JAMES D & FERNE N	$1,363.08	*	TWADDEL, KENNETH J & PAMELA N	$1,567.91	*
RICHARDS, DUANE C & DARLENE M	$884.98		TYLER, JEAN E	$1,371.92	*
RICHARDS, DUANE C	$2,436.72		TYLER, MICHAEL & NADENE	$5,386.65	*
RICHARDS, DUANE C & DARLENE M	$179.15		VALLEY, DAVID & PAULA (1/3 INT)	$554.30	*
ROWSE, SAMUEL B & COOLIDGE, MARTHA	$17,286.05		WAGNER, LOUISE A	$6,576.05	
ROWSE, SAMUEL B & COOLIDGE, MARTHA	$1,769.96		WALKER II, H STRICKER	$391.85	
RUESSWICK, GLENN L & STONE,PAMELA L	$851.98	*	WALKER, KENNETH C JR & SONIA M R	$1,323.43	*
RUKIN, BONNIE	$1,767.26	*	WALSH, JEFFREY L	$3,200.47	*
RUSSELL, GREGORY R & JULIE S	$2,521.58		WALTERS, JACK	$2,012.08	
SABANTY, KERRY R & DEBRA J	$364.06	*	WELTE, PATRICIA & WILLIAM	$1,988.84	*
SABERTON, PAMELA F	$1,297.83		WELTE, PATRICIA ANN & WILLIAM H	$2,005.01	*
SANDVOLD LLC	$7,368.09		WHEELWRIGHT, CHRISTINA C & LEWIS M	$1,232.50	*
SANER, MARY S & SEAVERNS, CHARLES &	$4,353.50		WHITE, MICHAEL S &	$2,956.67	
HILYARD,VIRGINIA TRUSTEE			DUNAVENT-WHITE,SUZANNE		
SCHEFFER, MARK M & SUSAN C	$2.22	*	WHITMIRE, WILLIAM	$265.36	
SCHELLENBERG, LOUISE, PR &	$2.26	*	WILCOX, SCOTT & SARAH J	$1,119.35	*
ESTATE OF EATON CHURCHILL			WYKE, KIMBERLY KATHERINE	$3,184.31	
SEA STAR INC & LODGE AT CAMDEN HILLS	$10,441.94		ZEIGLER, LINDA	$918.20	*
SEIDEL, JENNIFER B	$3,145.25		RUKIN, BONNIE	$40.41	*
SIMMONS, KATHRYN M & MYERS, CHAD E	$291.51	*	**TOTAL OUTSTANDING AS OF JUNE 30,2011**	**$880,707.92**	
SIMON, JOANN	$205.13	*	***PAID PRIOR TO AUGUST 12, 2011 LIEN DATE**		
SKARREN, GWENYTH	$3,972.84				
SLADE, BEVERLY & CONOVER, DAVID G	$4,872.10	*	**2011 UNPAID PERSONAL**		
SMITH, MARIANNE W	$2,130.95	*	**PROPERTY TAXES**		
SMITH, STUART	$26,787.79	*	10 BAY VIEW, INC.	$202.05	
SMITH, STUART G & MARIANNE W	$1,278.30	*	BAYVIEW LOBSTER INC	$208.78	
SMITH, STUART G & MARIANNE W	$1,349.69	*	BEAUTY MARK CO	$246.50	
SMITH, STUART G & MARIANNE W	696.4	*	BERRY ELLEN	$22.90	
SMITH, STUART G & MARIANNE W	18237.03	*	BILL HAHN & STEPHEN LIBERTY	$488.95	
SMITH, STUART G & MARIANNE W &	$1,629.87	*	BLACKLER, SUSAN	$47.15	
KAHN, R DOUGLAS & STEPHEN R			BLAKE JUSTIN	$20.20	
SPEAR, KIM A & MICHAEL P	$122.58	*	BREDA LLC	$1,293.12	
SPEAR, PAMELA	$1,259.45		CAMDEN DELI INC	$228.99	
SPEAR, PAMELA	$2,386.88		CAMDEN SHOE CO	$111.80	
SPENCER, ROBERT C	$1,219.04	*	CAUTELA SIMONE	$120.55	
STANCIOFF, ANDREW T & J JILL	$425.65	*	CLARK WAYNE	$115.84	
STANCIOFF, ANDREW T & J JILL	$2,504.74	*	CUTTING EDGE HAIR DESIGN INC	$83.51	
STANLEY, PATRICIA A	$2,670.94		DAY ROBERT DDS	$114.49	
STEARNS, RANDALL B & BRENDA M	$1,972.01		DICKEY DAVID	$26.94	
STEARNS, RANDALL B & BRENDA M	$945.59		DICKEY DAVID A	$377.16	
STEIN, DONALD P & JOYCE	$175.38	*	DUGAN JIM	$48.49	
STEILER, MARY E	$1,029.78	*	EASTON-JONES WINIFRED A	$13.47	
STOUGHTON, SCOTT J & PRINCE, CYNDI J	$387.21	*	ELEGANT NAIL & SKIN CARE	$35.02	
STROUT, DANA F & KLEIN, DORIS ELAINE	$2,945.89	*	EMERY DAVID	$10.77	

2011 UNPAID REAL ESTATE TAXES
JULY 1, 2010 - JUNE 30, 2011

EMERY JUDY	$863.43
FELIX MARC	$17.51
GABRIELE DAN & GERALD	$95.63
GIBBONS & CALDERWOOD LLP	$88.90
HARDY CHRISTOPHER ESQ	$40.41
HEADWATERS WRITING & DESIGN	$4.71
HIGH MOUNTAIN HALL LL	$27.61
JONES MARJORIE J	$11.45
KEATINGE KENT	$901.14
KLUNDER PATRICIA	$29.63
LAUER MASONRY	$44.45
LAWSON MATTHEW	$1,167.85
LILY, LUPINE AND FERN, LLC	$119.88
LINDA VAUGHAN	$22.90
LINDA VAUGHAN	$56.57
MAINE COAST CONSTRUCTION CORP	$778.57
MEGUNTICOOK APPRAISAL	$53.88
MERCHANT DEBBIE	$36.37
NEILSON DAVID	$22.90
NOLAN, CHRIS & MARY	$378.51
NORTON LINDA M	$6.73
OCARIZ KATHRYN & JOSE	$11.45
O'CONNOR, SEAN	$4.04
OSTROWSKI JAMES	$115.84
OSTROWSKI JAMES A	$320.59
PENDLETON WINSTON A	$435.08
PETER OTTS	$252.56
PINETREE APPRAISAL, LLC	$114.50
POWER WILL & AMY	$16.16
PULS DENNIS & SUSAN	$5.39
QUARTERDECK INC	$457.98
REDDY STEPHEN	$32.33
RICE JAMES D	$25.59
RICHARDSON SUSAN	$2.69
ROCKES THOMAS	$101.70
RUSSILLO SALLY M	$2.69
SCHUCKLE PATRICIA	$20.21
SEA STAR INC	$940.21
SETON SCHOOL, INC	$77.45
SKAALA, LLC	$59.27
SMITH STUART	$1,216.34
STARR LAURENCE MD	$7.41
TEN HIGH STREET LLC	$59.94
THOMAS MICHAELS DESIGNERS INC	$84.86
TRAPANI, CARL	$16.16
UNIQUE ONE SWEATERS & YARN INC	$60.62
VILLAGE RESTAURANT INC	$696.40
WARNER GRAPHICS INC	$495.70
YACHTING SOLUTIONS, LLC	$66.00
ZEIGLER, MARTIN	$26.94
TOTAL OUSTANDING AS OF JUNE 30, 3011	**$14,311.81**

ALL 2011 PERSONAL PROPERTY TAXES WERE PAID IN FULL AS OF NOVEMBER 21, 2011

2011 UNPAID TAX LIENS
2011-2010 UNPAID WASTEWATER LIENS

2011 UNPAID TAX LIENS

ALDERSON, ROSALIE	$1,014.29
ANNIS, ROBERT B.	$1,081.91
BEREZ, PAUL D & THEO O.	$6,786.19
BOWEN, ROXANNE L.	$2,188.88
BOYNTON-MCKAY COMPANY, LLC	$6,018.40
CLARK, WAYNE C.	$612.25
DRAPER, ROBERT JOHN & SUZANNE M.	$8,883.47
DRAPER, ROBERT JOHN & SUZANNE M.	$762.40
FOSS, AMY	$160.29
GOOD, ANTON J.	$2,649.25
GREEN & WEED, A PARTNERSHIP	$1,065.48
GREET, WILLIAM E., JR.	$1,713.38
HACKETT, MARY KATHLEEN	$1,373.94
HAMALAINEN, MARTIN R. & ANDREA T.	$1,639.30
HEAL, ORMAN O. & MARY E	$797.42
KEWE ENTERPRISES, INC.	$425.65
MEADE, EDWARD J. III, TIMOTHY & JONATHAN	$52.78
MICHAELS, THOMAS C. & NORA	$3,034.79
MONAHAN, TERRANCE B. & CAROLINE	$1,864.25
MONAHAN, TERRANCE B.	$1,458.80
MORAN, KATHERINE M	$2,748.81
MOUNTAIN ARROW VILLAGE GREEN, INC.	$2,342.43
MOUNTAIN ARROW VILLAGE GREEN, INC.	$3,758.13
MOUNTAIN ARROW VILLAGE GREEN, INC.	$2,605.10
MOUNTAIN ARROW VILLAGE GREEN, INC.	$2,623.96
PAYSON, TIMOTHY D. & GLENNIS ORTIZ	$1,521.09
PENDLETON, WINSTON A.	$3,488.73
PROCTOR, JAYME ELLEN, PR	$1,087.03
RICHARDS, DUANE C. & DARLENE (TOWN OWN	$884.98
RICHARDS, DUANE C.	$2,436.72
RICHARDS, DUANE C, & DARLENE (TOWN OWN	$179.15
SANDVOLD, LLC	$237.93
SANER, MARY S, & SEAVERNS, CHARLES & HIL	$4,353.50
SEA STAR, INC.	$30.56
SKARREN, GWENYTH	$1,650.99
STEARNS, RANDALL B. & BRENDA M.	$945.59
TOOLEY, ANNE C	$2,390.93
TRENHOLM, JAY T. & SUSAN	$891.71
WAGNER, LOUISE A	$4,051.89
WALTERS, JACK	$1,159.72
WHITMIRE, WILLIAM	$242.85
WYKE, KIMBERLY KATHERINE	$12.35
TOTAL DUE AS OF APRIL 5, 2012	**$85,585.87**

COMMITMENT DATE: September 7, 2010
LIEN DATE: August 12, 2011
FORECLOSURE DATE: February 13, 2013

2011 UNPAID WASTEWATER LIENS

JOHNSON, DAVID & REBECCA	$ 51.36
MANZI, MARK & VICTORIA	$ 197.70
MEILER, LYNETTE C.	$ 37.50
MONAHAN, TERRANCE/CAROLINE G.	$ 148.00
MONAHAN, TERRANCE	$ 196.75
OWEN, MATTHEW M. & LYNETTE E.	$ 104.65
PAYSON, TIMOTHY D. & GLENNIS ORTIZ	$ 75.00
TOTAL DUE AS OF APRIL 5, 2012	**$ 810.96**

LIEN DATE: November 3, 2011
FORECLOSURE DATE: May 3, 2013

2010 UNPAID WASTEWATER LIENS

MANZI, MARK & VICTORIA	$ 108.32
TOTAL DUE AS OF APRIL 5, 2012	**$ 108.32**

LIEN DATE: March 2, 2011
FORECLOSURE DATE: August 2, 2012

FINANCE DIRECTOR'S REPORT

Carol Sue Greenleaf

I am pleased to provide you with a brief explanation of the budgeting process and an accounting of the financial status of the Town of Camden for the last fiscal year which ended June 30, 2011 as reported in the audited Annual Financial Report. This independent audit of the Town's financial records was performed by the accounting firm of Runyon Kersteen Ouellette, 20 Long Creek Drive, South Portland, ME. The complete audit report, including the opinion thereon, is available for inspection at the Municipal Office.

The Process

The Town of Camden's fiscal year begins on July 1st and ends on June 30th of the following year. After reviewing Department Head requests, the Town Manager is required (by Charter) to submit a budget and explanatory message to the Select Board no later than the third week of April for the ensuing fiscal year. A Budget Committee comprised of citizens of the Town also meets to review and make recommendations on the proposed budget. After final approval by the Select Board the budget is included in the Town warrant to be voted on at the Town's annual meeting in June. Recommendations from the Select Board and the Budget Committee are included in these warrant articles. The appropriated budget amounts are prepared by fund (e.g., General), function (e.g., Public Safety) and department (e.g., Fire). The general fund is the only fund budgeted and included on the Town warrant for voter approval.

The Budget

The annual budget provides a complete financial plan for all Town funds and activities for the following fiscal year. It begins with a clear general summary of its contents and details all estimated income and proposed expenditures, including debt service. It is arranged showing comparative actual and estimated income and expenditure figures for the current year and the preceding fiscal year. A vote of the townspeople can authorize the Select Board, following a public hearing, to transfer a designated percentage of the unexpended balances from one budgetary category to another budgetary category (within the budget) during the period from April 1 to the date of the annual Town meeting in June. This amount has been no more than ten percent (10%). The legal level of budgetary control is the warrant article level.

Long-term Financial Planning

To meet future needs the Town of Camden has aggressively budgeted money for capital improvements and capital reserve accounts. Typically, money from these accounts is used to meet the Town's cash flow needs in place of short term borrowing (TAN) thus limiting, as much as possible, interest expense. This type of "in-house" borrowing not only saves money, healthy reserve accounts serve as a good hedge to reduce the impact on taxpayers when large capital improvement projects are implemented.

Additionally, the Town of Camden's Unreserved Fund Balance Policy Statement states that the size of the unreserved general fund will be approximately 16.7 percent of the amount of the Town's annual budget. This is a higher percentage than recommended. By a vote of the Select Board these funds can be used for expenditures that include ensuring the orderly operation of government, stabilizing the tax structure, or to avoid or replace budget shortfalls. Prudent planning reduces negative, unanticipated budget impacts on taxpayers.

Capital Improvement

After meeting with Department Heads the Town Manager each year will submit to the Select Board for their review a "Five Year Capital Improvement Plan". Capital improvements addressed in this budget include the purchase of a new Police cruiser (26,000), Steamboat Landing drainage work (39,000), funds for the design, permitting and construction of a large replacement culvert on the Molyneaux Road (23,000) and funds for

the design, permitting and construction of the Fish Hatchery bridge (48,600). The Wastewater Department's budgeted capital improvements include a new roof for the sludge press building, the purchase of a fork truck, replacement of a grinder and the replacement of return sludge pumps at the Treatment Plant (56,500). Due to the economy, funding for capital improvements as outlined in the Capital Improvement Plan was kept to a minimum. The same (reduced funding) is true for the capital reserve accounts that would be used in the future for significant expenditures. As a cost saving measure when appropriate, every effort is made to purchase highly priced equipment jointly with nearby towns.

Capital Assets

The Town's investment in capital assets for its governmental and business type activities as of June 30, 2011 was $11,064,586 (net of accumulated depreciation). Capital assets, includes land and buildings, furniture and equipment, vehicles and infrastructure. The total increase in capital assets for the current fiscal year was ($351,241).

Long-term Liabilities

The Town of Camden's governmental long-term liabilities incurred changes during this fiscal year. Outstanding bonds and notes began the year with a balance of $2,603,761. "Retired" debt totaled $244,788 and new debt added $660,000 ending the fiscal year with a balance of $3,018,973. Of this amount $265,948 will be due within one year. Capital leases added $66,732 in new leases and retired $93,364 ending with a balance of $181,926 with $54,871 due within one year. Compensated absences another long term liability had a beginning balance of $305,787 additions of $3,455 with an ending balance of $309,242. Total long term governmental liabilities as of June 30, 2011 were $3,510,141 an increase of $392,035 over the prior year.

For a complete accounting of budget to actual amounts please refer to the Back pages of this Town Report and Exhibit A-2 *(which follows Statement 9)*.

TOWN OF CAMDEN, MAINE
Statement of Net Assets
June 30, 2011

	Governmental Activities	Business-type Activities	Total
ASSETS			
Cash and cash equivalents	$ 253,721	19,965	273,686
Investments	5,236,747	-	5,236,747
Funds held in escrow	239,269	-	239,269
Receivables:			
Accounts (net of allowance of $2,676)	317,665	-	317,665
Taxes receivable – current year	895,029	-	895,029
Tax and sewer liens	114,451	-	114,451
Tax acquired property	16,191	-	16,191
Internal balances	(148,029)	148,029	-
Nondepreciable capital assets	1,485,486	160,000	1,645,486
Depreciable capital assets, net	9,146,297	272,805	9,419,102
Total assets	17,556,827	600,799	18,157,626
LIABILITIES			
Accounts payable and other current liabilities	135,097	-	135,097
Accrued interest	35,243	-	35,243
Noncurrent liabilities:			
Due within one year	320,819	-	320,819
Due in more than one year	3,189,322	25,392	3,214,714
Total liabilities	3,680,481	25,392	3,705,873
NET ASSETS			
Invested in capital assets, net of related debt	7,430,884	432,805	7,863,689
Restricted for:			
Nonexpendable trust principal	2,150,626	-	2,150,626
Grants and donations	719,622	-	719,622
Unrestricted	3,575,212	142,602	3,717,814
Total net assets	$ 13,876,344	575,407	14,451,751

See accompanying notes to financial statements.

Statement

TOWN OF CAMDEN, MAINE
Statement of Activities
For the year ended June 30, 2011

Functions/programs	Expenses	Program revenues: Charges for services	Program revenues: Operating grants and contributions	Program revenues: Capital grants and contributions	Net (expense) revenue and changes in net assets: Primary Government: Governmental activities	Net (expense) revenue and changes in net assets: Primary Government: Business-type activities	Total
Primary government:							
Governmental activities:							
General government	$ 3,387,257	175,015	-	-	(3,212,242)	-	(3,212,24
Public safety	1,663,881	16,282	-	-	(1,647,599)	-	(1,647,59
Highways, streets and bridges	1,185,368	-	56,892	-	(1,128,476)	-	(1,128,47
Human services	93,996	-	-	-	(93,996)	-	(93,99
Leisure services	851,234	242,726	23,162	-	(585,346)	-	(585,34
Cemeteries	86,648	251,587	-	-	164,939	-	164,93
Education	9,467,788	-	-	-	(9,467,788)	-	(9,467,78
Solid waste, sewer and other	1,055,835	1,453,799	117,309	-	515,273	-	515,27
Interest on debt service	99,843	-	8,602	-	(91,241)	-	(91,24
Non-capital maintenance expenses	5,620	3,000	-	-	(2,620)	-	(2,62
Total governmental activities	17,897,470	2,142,409	205,965	-	(15,549,096)	-	(15,549,09
Business-type activities:							
Camden Snow Bowl	726,076	725,686	-	-	-	(390)	(39
Total business-type activities	726,076	725,686	-	-	-	(390)	(39
Total primary government	$ 18,623,546	2,868,095	205,965	-	(15,549,096)	(390)	(15,549,48
General revenues:							
Property taxes, levied for general purposes					14,969,812	-	14,969,81
Interest and costs on taxes					74,725	-	74,72
Motor vehicle excise taxes					793,618	-	793,61
Franchise taxes					62,475	-	62,47
Grants and contributions not restricted to specific programs:							
Homestead exemption					48,821	-	48,82
Other State aid					17,908	-	17,90
State Revenue Sharing					293,547	-	293,54
Unrestricted investment earnings					15,139	-	15,13
Miscellaneous revenues					23,424	-	23,42
Transfers					(35,000)	35,000	-
Total general revenues and transfers					16,264,469	35,000	16,299,46
Change in net assets					715,373	34,610	749,98
Net assets - beginning					13,160,971	540,797	13,701,76
Net assets - ending					$ 13,876,344	575,407	14,451,75

See accompanying notes to basic financial statements

TOWN OF CAMDEN, MAINE
Balance Sheet
Governmental Funds
June 30, 2011

	General	Sewer Operations Fund	Charles Wood Fund	Other Governmental Funds	Total Governmental Funds
ASSETS					
Cash and cash equivalents	$ 79,744	-	16,205	157,772	253,721
Investments	2,531,437	-	1,431,256	1,274,054	5,236,747
Funds held in escrow	-	239,269	-	-	239,269
Receivables:					
Accounts (net of allowance of $2,676)	52,866	221,946	-	3,244	278,056
Taxes receivable - current year	895,029	-	-	-	895,029
Tax and sewer liens	113,761	690	-	-	114,451
Tax acquired property	16,191	-	-	-	16,191
Interfund loans receivable	-	71,499	15,000	832,442	918,941
Total assets	**$ 3,689,028**	**533,404**	1,462,461	2,267,512	**7,952,405**
LIABILITIES AND FUND BALANCES					
Liabilities:					
Accounts payable	99,602	-	-	26,668	126,270
Interfund loans payable	963,166	-	-	64,195	1,027,361
Deferred tax revenue	272,700	-	-	-	272,700
Other deferred revenue	8,827	-	-	-	8,827
Total liabilities	1,344,295	-	-	90,863	1,435,158
Fund balances:					
Nonspendable - trust principal	-	-	902,731	1,247,895	2,150,626
Restricted	-	-	559,730	159,892	719,622
Committed	-	345,176	-	829,672	1,174,848
Assigned	246,192	188,228	-	-	434,420
Unassigned	2,098,541	-	-	(60,810)	2,037,731
Total fund balances	2,344,733	533,404	1,462,461	2,176,649	6,517,247
Total liabilities and fund balances	$ 3,689,028	**533,404**	**1,462,461**	**2,267,512**	

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	10,631,781
Other long-term assets are not available to pay for current period expenditures and, therefore, are deferred in the funds.	272,700
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore, are not reported in the funds.	
Bonds payable	(3,018,973)
Capital leases	(181,926)
Accrued interest	(35,243)
Accrued compensated absences	(309,242)
Net assets of governmental activities	$ 13,876,344

See accompanying notes to basic financial statements.

TOWN OF CAMDEN, MAINE
Statement of Revenues, Expenditures and Changes in Fund Balance
Budget and Actual
General Fund
For the year ended June 30, 2011

	Budgeted amounts			Variance with final budget positive
	Original	Final	Actual	(negative)
Revenues:				
Taxes	$ 15,779,157	15,779,157	15,990,843	211,686
Intergovernmental	392,540	392,540	383,942	(8,598)
Licenses and permits	121,300	121,300	140,451	19,151
Charges for services	299,422	299,422	307,252	7,830
Interest earned	33,000	33,000	15,139	(17,861)
Other	124,000	124,000	140,268	16,268
Total revenues	16,749,419	16,749,419	16,977,895	228,476
Expenditures:				
Current:				
General government	1,423,740	1,457,525	1,372,854	84,671
Public safety	1,707,257	1,730,231	1,581,074	149,157
Highways, streets and bridges	1,083,800	1,139,730	1,081,191	58,539
Health and welfare	19,921	19,921	19,921	-
Leisure services	825,566	825,566	820,016	5,550
Cemeteries	77,447	79,029	63,264	15,765
Contingency	46,000	103,084	47,906	55,178
Unclassified	10,960,984	10,960,984	10,990,459	(29,475)
Debt service	482,704	482,704	423,426	59,278
Capital improvements and reserves	136,600	139,638	153,391	(13,753)
Total expenditures	16,764,019	16,938,412	16,553,502	384,910
Excess (deficiency) of revenues over (under) expenditures	(14,600)	(188,993)	424,393	613,386
Other financing sources (uses):				
Transfers out	(105,400)	(105,400)	(105,400)	-
Revenue budget variance	(30,000)	(30,000)	-	30,000
Utilization of prior year surplus	150,000	150,000	150,000	-
Utilization of carryforward balances	-	174,393	-	(174,393)
Total other financing sources (uses)	14,600	188,993	44,600	(144,393)
Net change in fund balance, budgetary basis	-	-	468,993	468,993
Reconcillation to GAAP:				
Utilization of fund balance			(150,000)	
Net change in fund balance, GAAP basis			318,993	
Fund balance, beginning of year			2,025,740	
Fund balance, end of year	$		2,344,733	

See accompanying notes to basic financial statements.

TOWN OF CAMDEN, MAINE
Statement of Net Assets
Proprietary Funds
June 30, 2011

	Business-type Activities - Enterprise Funds	
		Camden Snow Bowl
ASSETS		
Current assets:		
Cash and cash equivalents	$	19,965
Interfund loans receivable		148,029
Total current assets		167,994
Noncurrent assets:		
Property, plant, and equipment		1,099,935
Less accumulated depreciation		(667,130)
Total noncurrent assets		432,805
Total assets		600,799
LIABILITIES		
Noncurrent liabilities:		
Accrued compensated absences		25,392
Total current liabilities		25,392
NET ASSETS		
Invested in capital assets, net of related debt		432,805
Unrestricted		142,602
Total net assets	$	575,407

See accompanying notes to basic financial statements.

Statement B

TOWN OF CAMDEN, MAINE
Statement of Revenues, Expenses and Changes in Net Assets
Proprietary Funds
For the year ended June 30, 2011

Business-type Activities - Enterprise Funds		
		Camden Snow Bowl
Operating revenues:		
Lift tickets	$	397,456
Toboggan and tube income		95,137
Lesson and racing fees		115,029
Rental income		79,823
Food and merchandise		25,902
Other		12,339
Total operating revenues		725,686
Operating expenses:		
Administration		173,073
Lodge		22,480
Maintenance shop		5,372
Alpine		404,077
Rental shop		44,980
Toboggan chute		41,469
Tube slide		7,439
Depreciation		21,083
Total operating expenses		719,973
Operating income		5,713
Nonoperating revenue (expenses):		
Capital maintenance expenses - reserves		(7,103)
Revenue in reserves		1,000
Total nonoperating revenue (expense)		(6,103)
Net loss before transfers		(390)
Transfers:		
Transfer from other funds		35,000
Total transfers		35,000
Change in net assets		34,610
Total net assets, beginning of year		540,797
Total net assets, end of year	$	575,407

See accompanying notes to basic financial statements.

TOWN OF CAMDEN, MAINE
Statement of Cash Flows - Proprietary Funds
For the year ended June 30, 2011

		Business-type Activities - Enterprise Funds
		Camden Snow Bowl
Cash flows from operating activities:		
Receipts from customers and users	$	725,686
Payments to suppliers		(405,287)
Payments to employees		(342,403)
Net cash provided by (used in) operating activities		(22,004)
Cash flows from non-capital financing activities:		
Transfers from other funds		35,000
Net cash provided by non-capital financing activities		35,000
Cash flows from capital and related financing activities:		
Capital reserve revenues (expenses)		(6,103)
Net cash used in financing activities		(6,103)
Increase in cash		6,893
Cash, beginning of year		13,072
Cash, end of year	$	19,965
Reconciliation of operating loss to net cash used in operating activities:		
Operating income	$	5,713
Adjustments to reconcile operating loss to net cash used in operating activities:		
Depreciation		21,083
Increase (decrease) in operating assets and liabilities:		
Accounts receivable		-
Accrued compensated absences		2,888
Interfund loans		(51,688)
Net cash provided by (used in) operating activities		(22,004)

See accompanying notes to basic financial statements.

Exhibit A-1

TOWN OF CAMDEN, MAINE
Comparative Balance Sheets - General Fund
June 30, 2011 and 2010

		2011	2010
ASSETS			
Cash and cash equivalents	$	79,744	14,818
Investments		2,531,437	2,591,004
Receivables:			
Taxes receivable - current year		895,029	758,929
Tax liens - prior years		113,761	137,557
Tax acquired property		16,191	16,191
Accounts receivable (net of allowance for bad debts of $2,676 for both 2011 and 2010)		52,866	44,912
Total assets	**$**	**3,689,028**	**3,563,411**
LIABILITIES AND FUND BALANCE			
Liabilities:			
Accounts payable and payroll withholdings		99,602	78,418
Interfund loans payable		963,166	1,081,426
Deferred tax revenue		272,700	369,000
Other deferred revenue		8,827	8,827
Total liabilities		1,344,295	1,537,671
Fund balance:			
Assigned		246,192	174,393
Unassigned		2,098,541	1,851,347
Total fund balance		2,344,733	2,025,740
Total liabilities and fund balance	**$**	**3,689,028**	**3,563,411**

Exhibit A-2

TOWN OF CAMDEN, MAINE
General Fund
Statement of Revenues, Expenditures and Changes
In Fund Balance - Budget and Actual
For the year ended June 30, 2011

	2010 Carryforward balance	2011 Original budget	2011 Total available	2011 Actual	2011 Variance positive (negative)
Revenues:					
Taxes:					
Property taxes	$ -	14,862,204	14,862,204	14,862,204	-
Tax increment financing districts	-	(20,598)	(20,598)	-	20,598
Supplemental taxes	-	-	-	107,608	107,608
Homestead reimbursement	-	67,834	67,834	48,821	(19,013)
BETE reimbursement	-	7,517	7,517	7,567	50
Change in deferred property tax revenue	-	-	-	96,300	96,300
Excise taxes	-	810,200	810,200	793,618	(16,582)
Interest and costs on taxes	-	52,000	52,000	74,725	22,725
Total taxes	-	15,779,157	15,779,157	15,990,843	211,686
Intergovernmental:					
State Revenue Sharing	-	315,000	315,000	293,547	(21,453)
State road assistance	-	50,000	50,000	56,892	6,892
Tree growth reimbursement	-	4,500	4,500	4,425	(75)
Snowmobile reimbursement	-	500	500	377	(123)
Veterans reimbursement	-	3,500	3,500	5,539	2,039
Pumpout boat grant	-	14,040	14,040	15,614	1,574
State park reimbursement	-	5,000	5,000	7,548	2,548
Total intergovernmental	-	392,540	392,540	383,942	(8,598)
Licenses and permits:					
Animal control fees	-	2,300	2,300	2,554	254
Town Clerk fees	-	13,000	13,000	15,818	2,818
Plumbing fees	-	3,000	3,000	4,739	1,739
Building permits	-	30,000	30,000	36,418	6,418
Administration fees	-	15,000	15,000	15,938	938
Cable TV franchise	-	55,000	55,000	62,475	7,475
Electrical fees	-	3,000	3,000	2,509	(491)
Total licenses and permits	-	121,300	121,300	140,451	19,151

TOWN OF CAMDEN, MAINE
General Fund
Statement of Revenues, Expenditures and Changes
In Fund Balance - Budget and Actual, Continued

	2010 Carryforward balance	2011 Original Budget	2011 Total available	2011 Actual	2011 Variance positive (negative)
Revenues, continued:					
Charges for services:					
Harbor fees	$ -	191,200	191,200	207,907	16,707
Police revenue	-	3,000	3,000	2,600	(400)
Parking tickets	-	16,000	16,000	13,682	(2,318)
Parks and recreation revenue	-	21,000	21,000	14,341	(6,659)
Parks and recreation mowing	-	5,000	5,000	5,500	500
Cemetery maintenance	-	56,447	56,447	56,447	-
Harbor Park mowing	-	6,775	6,775	6,775	-
Total charges for services	-	299,422	299,422	307,252	7,830
Interest earned	-	33,000	33,000	15,139	(17,861)
Total interest earned	-	33,000	33,000	15,139	(17,861)
Other revenues:					
Opera House	-	63,000	63,000	68,735	5,735
Yacht Club lease	-	19,000	19,000	20,162	1,162
Cell Tower lease	-	14,400	14,400	15,600	1,200
Transfer from trust funds	-	5,000	5,000	5,000	-
Sale of surplus equipment	-	-	-	3,000	3,000
Wastewater bond reimbursement	-	8,600	8,600	8,602	2
Public Landing leases	-	-	-	8,203	8,203
Insurance dividends	-	9,000	9,000	8,142	(858)
Miscellaneous	-	5,000	5,000	2,824	(2,176)
Total other revenues	-	124,000	124,000	140,268	16,268
Total revenues	-	16,749,419	16,749,419	16,977,895	228,476

TOWN OF CAMDEN, MAINE
General Fund
Statement of Revenues, Expenditures and Changes
In Fund Balance - Budget and Actual, Continued

	2010 Carryforward balance	2011 Original budget	2011 Total available	2011 Actual	2011 Variance positive (negative)
Expenditures:					
Current:					
General government:					
Administration, finance, codes and assessing	$ 9,338	814,520	823,858	762,557	61,301
Professional services	3,750	52,000	55,750	67,261	(11,511)
Planning and development	713	95,770	96,483	94,174	2,309
Information technology	10,000	56,200	66,200	68,926	(2,726)
Insurance	2,500	158,300	160,800	140,143	20,657
Opera House/Town offices	7,000	79,950	86,950	73,621	13,329
Opera House/auditorium	484	167,000	167,484	166,172	1,312
Total general government	33,785	1,423,740	1,457,525	1,372,854	84,671
Public safety:					
Police department	8,275	937,850	946,125	855,538	90,587
County dispatch	-	116,602	116,602	116,602	-
Fire department	12,500	328,005	340,505	299,428	41,077
Public safety building	2,199	50,800	52,999	40,856	12,143
Hydrant rental	-	214,000	214,000	215,483	(1,483)
Street lights	-	60,000	60,000	53,167	6,833
Total public safety	22,974	1,707,257	1,730,231	1,581,074	149,157
Highways, streets and bridges:					
Public works	1,500	782,200	783,700	791,969	(8,269)
Street and sidewalks	54,430	295,200	349,630	279,569	70,061
Parking	-	2,600	2,600	2,073	527
Tree program	-	3,800	3,800	7,580	(3,780)
Total highways, streets and bridges	55,930	1,083,800	1,139,730	1,081,191	58,539

TOWN OF CAMDEN, MAINE
General Fund
Statement of Revenues, Expenditures and Changes
In Fund Balance - Budget and Actual, Continued

	2010 Carryforward balance	2011 Original budget	2011 Total available	2011 Actual	2011 Variance positive (negative)
Expenditures, continued					
Current, continued:					
Health and welfare:					
Provider agencies	$ -	19,921	19,921	19,921	-
Total health and welfare	-	19,921	19,921	19,921	-
Leisure services:					
Community services	-	17,735	17,735	17,735	-
Camden Public Library	-	340,000	340,000	340,000	-
Harbor and landing	-	139,150	139,150	137,717	1,433
Recreation	-	120,954	120,954	112,270	8,684
Parks	-	176,652	176,652	189,421	(12,769)
Snow Bowl Match/Capital	-	15,000	15,000	15,000	-
Dams	-	9,300	9,300	3,809	5,491
Harbor Park	-	6,775	6,775	4,064	2,711
Total leisure services	-	825,566	825,566	820,016	5,550
Cemeteries:					
Cemetery association	-	21,000	21,000	21,000	-
Cemetery maintenance	1,582	56,447	58,029	42,264	15,765
Total cemeteries	1,582	77,447	79,029	63,264	15,765
Debt service:					
Principal	-	382,649	382,649	325,154	57,495
Interest	-	100,055	100,055	98,272	1,783
Total debt service	-	482,704	482,704	423,426	59,278
Contingency	57,084	46,000	103,084	47,906	55,178
Unclassified:					
MCSWC assessment	-	240,658	240,658	240,658	-
Educations - MSAD #28	-	5,719,622	5,719,622	5,719,622	-
Education - Five Town CSD	-	3,748,166	3,748,166	3,748,166	-
County tax	-	1,095,390	1,095,390	1,095,390	-
Overlay/abatements	-	157,148	157,148	186,623	(29,475)
Total unclassified	-	10,960,984	10,960,984	10,990,459	(29,475)

TOWN OF CAMDEN, MAINE
Statement of Revenues, Expenditures and Changes
In Fund Balance - Budget and Actual - General Fund, Continued

	2010 Carryforward balance	2011 Original budget	2011 Total available	2011 Actual	2011 Variance positive (negative)
Expenditures, continued:					
Capital improvements and reserves:					
Capital improvements:					
Tannery demolition	$ 1,984	-	1,984	1,984	-
Police cruiser	-	26,000	26,000	24,332	1,668
Molyneaux drainage	-	71,600	71,600	64,780	6,820
MDOT Route 1	-	-	-	122	(122)
Sea Street/Steamboat	-	39,000	39,000	62,173	(23,173)
Megunticook Lake boat ramp	1,054	-	1,054	-	1,054
Total capital improvements and reserves	3,038	136,600	139,638	153,391	(13,753)
Total expenditures	174,393	16,764,019	16,938,412	16,553,502	384,910
Excess (deficiency) of revenues over (under) expenditures	(174,393)	(14,600)	(188,993)	424,393	613,386
Other financing sources (uses):					
Transfers out:					
Snow Bowl	-	(20,000)	(20,000)	(20,000)	-
Reserves	-	(85,400)	(85,400)	(85,400)	-
Revenue budget variance	-	(30,000)	(30,000)	-	30,000
Utilization of prior year surplus	-	150,000	150,000	150,000	-
Utilization of carryforward balances	174,393	-	174,393	-	(174,393)
Total other financing sources (uses)	174,393	14,600	188,993	44,600	(144,393)
Net change in fund balances, budgetary basis	-	-	-	468,993	468,993
Reconciliation to GAAP:					
Utilization of fund balance				(150,000)	
Net change in fund balances, GAAP basis				318,993	
Fund balance, beginning of year				2,025,740	
Fund balance, end of year	$			2,344,733	

ASSESSORS' AGENT REPORT

Wesley Robinson

COMMITMENT INFORMATION:		DISTRIBUTION OF TAXES:	
Taxable Valuation:	$1,102,356,780	Municipal + TIF:	28.9%
Amount raised through taxation:	$14,837,722.26	School:	61.2%
Tax Rate:	$13.46 per $1,000 of assessed valuation	County:	7.2%
		MCSW:	1.4%
Value of Exempt Property:	$101,218,920	Overlay:	1.2%

The economic climate that affected the real estate market in other areas did not have an adverse impact on Camden until this year, when the Town's taxable valuation decreased slightly from $1,103,355,882 to $1,102,356,780. This is the first time in seven years that the valuation has decreased. There was a slight reduction in the tax rate, from $13.47 to $13.46 per thousand dollars of assessed valuation, even with the reduction in valuation.

The certified ratio, which is a measure of how closely assessments track the property sales market, was 91%. This indicates that overall, properties were assessed below the property market and were not overvalued. However, property sales are analyzed each year and adjustments made in future assessments to reflect any changing market conditions.

ASSESSMENTS: Assessment and ownership of a property is based on its status on April 1st of each year, and tax bills are mailed to the owner of record as of April 1st. It is the responsibility of a previous owner to forward the bill to the new owner if the property is sold after April 1st. However, property taxes must be paid whether or not a bill is received. Assessment information is available at www.VGSI.com and also through www.CamdenMaine.gov.

PROPERTY EXEMPTIONS: Homestead, Veteran or Veteran's Widow, and legally blind exemptions are available to those who qualify. Applications must be submitted before April 1st for the next tax year. There are also exemptions for business personal property tax. Please contact the Assessors' Office for more information and applications.

The State has a Property Tax and Rent Refund "Circuit Breaker" Program that assists eligible homeowners with rent or taxes. Forms are available at www.maine.gov/revenue/taxrelief/ tnr.htm. The Assessing Office can provide general guidance and certain supporting documents.

PROPERTY ADDRESSING: The Town of Camden has an addressing ordinance used to assign a property's physical address, which is used by emergency service agencies (police, fire, ambulance etc) when responding to E 9-1-1 calls for assistance, as well as the U.S. Postal Service. Addresses must comply with the ordinance. The ordinance is administered by Beth Doan, located in the Assessing/Planning/Codes Office, who should be contacted for guidance.

DEVELOPMENT DIRECTOR'S REPORT

Brian Hodges

The Development Department is assigned to work on all things related to economic and community development. This can be seen as covering nearly everything! While this would be impossible in a department filled with only one Development Director, I have made a point to leverage many of the resources within and outside of municipal government to assist me. March 2012 marks my 1 year anniversary of not only being hired in this capacity but also of the position. While there have been many opportunities I've worked on, here are highlights from some of the more notable:

One of the larger projects worked on this past year is the Camden Downtown Master Plan. As you read this annual report, the Downtown Master Plan will have already been completed and presented to the Camden Select Board. This project would not have taken place without key partnerships being formed. Those include the Community & Economic Development Advisory Committee (CEDAC), Camden Downtown Business Group (CDBG), the Penobscot Bay Regional Chamber of Commerce, as well as colleagues in the Planning, Assessing, and Development Division.

This summer will see an increased number of tree plantings around town, a direct result of a successful Project Canopy grant funded through the Maine Forest Service. Also, the necessary steps have been completed to finalize a Maine Department of Transportation grant award. Preliminary design work has now commenced. This will result in an extension of the sidewalk on Washington Street from its existing end point to Shirttail Park in 2013.

There are a number of businesses which have expanded, opened or will be opening in time for the 2012 summer season. We have ensured these individuals are aware of the many resources available to them, and also assisted some with their efforts. One of these resources is financing. A press release was issued earlier this year announcing the availability of a loan program for our region of mid-coast Maine. Until then, Camden did not have access to gap financing for businesses; this is often the critical piece needed to secure traditional financing through a commercial bank. This expansion of loan availability was a direct result of my role on the Board of Directors of the Mid Coast Economic Development District.

Many of you already know that the use of social media is rapidly expanding from personal to business use but using it in a business setting is an opportunity many have not maximized. A concentrated effort has been made to work one on one with businesses, including conducting a free workshop, to assist them with this. They have seen greater exposure for their business but an added benefit is the additional visibility the town overall receives. Please let me know how I can assist you with your business.

Thank you to all who have supported me during my first year. I look forward to many years of service.

CODE ENFORCEMENT/PLANNER REPORT

Steve Wilson

Total construction value from July 2011 through the end of March 2012 was 8.1 million dollars, compared to 6.9 million dollars during the same period in the 2010-2011 year. Total construction value for the entire 2010-11 fiscal year was 10.3 million dollars compared to 12.8 million dollars in 2009-10.

There were 12 new dwellings from July 2011 through the end of March 2012 compared to 9 new dwellings during the same period in the prior year. There were 11 new dwellings for the entire 2010-11 fiscal year compared to 10 new homes in 2009-10.

This year the amount of new commercial and residential development has shown an increase, which is a showing of the efforts put forth by Brian Hodges our Economic Development Director and the close work of the office with the Chamber and local businesses. We hope to keep this trend going in the future with everyone's help.

Starting on July 1the Town is mandated to enforce the Maine Uniform Building and Energy Code (MUBEC) which went into effect in December of 2010. Information about the code is available on the web at State Web page, http://www.maine.gov/dps/bbcs/index.htm or by contacting the Planning / Codes office. Please note that currently you are required to apply for a Certificate of Compliance at the completion of a building project. After July 1 the MUBEC requires this department to issue a Certificate of Occupancy prior to being able to use the building/improved area. Failure to apply and receive this document will be a violation of the MUBEC and can incur fines and penalties.

Department activity this year has included: 1) Various ordinance amendments to allow Our ordinances to agree with State Law 2) Work on the development of the Camden Downtown Plan, 3) staff support for the Zoning Board of Appeals, Planning Board, and various working groups and Committees 4) Preparation for July 1 enforcement of the Maine Uniform Building and Energy Code. 5) Providing support to the Economic Development Office.

The work of this department is professionally supported by Administrative Assistant Beth Doan, Assessors Agent & Alternate Code Enforcement Officer Wesley Robinson and by the part time efforts of Office Assistant Melissa Geary.

	7/1/11 – 3/31/12		2010 - 2011		2009-2010		2008-2009	
	Permits	**Fees**	**Permits**	**Fees**	**Permits**	**Fees**	**Permits**	**Fees**
Building	119	$27,470	158	$35,336	147	$44,413	145	$43,718
Plumbing	63	$6,742	76	$5,092	81	$5,517	81	$4,442
Electrical	99	$2,790	89	$2,538	110	$3,568	109	$2,779
Sign	28	$420	33	$645	19	$675	68	$765
Floodplain	3	$150	2	$100	2	$100	6	$275

Code Enforcement, Planning, Assessing, and Development Office Staff

Left to Right: Office Assistant Melissa Geary, Code Enforcement Officer/Planner Steve Wilson, Administrative Assistant for Codes/Assessing/Development Office Beth Doan, Development Director Brian Hodges, and Assessors' Agent Wesley Robinson

CAMDEN POLICE CHIEF

Randy Gagne

CAMDEN POLICE DEPARTMENT REPORT

I am pleased to present the annual report to the citizens of Camden. This has been a very eventful and rewarding year for the staff of the Police Department. In August, we welcomed Cody Laite to the department in the position of patrolman. Officer Laite grew up in Lincolnville and attended Camden Hills High School. In December, Chief Philip Roberts retired from the department. Chief Roberts worked for the Town of Camden for nearly thirty years and served as Chief of Police for ten. We wish him well in his retirement as he travels around the country with his wife.

In January 2011, I was selected to be the Chief of Police to fill the vacancy left by Phil Roberts. To continue the staffing changes, Michael Geary was promoted to the position of Police Lieutenant. Lieutenant Geary began working for Camden in 1989 and has served as a patrolman and as a sergeant. Parking Enforcement Officer Jeff Sukeforth attended the Law Enforcement Pre-Service training program at the Maine Criminal Justice Academy and has begun serving as the Animal Control Officer for Camden.

Training continues to be a major focus for the department and we strive to ensure that all officers exceed the mandated requirements annually. All officers in the department received training in incident command, hazmat and weapons of mass destruction, CPR and first aid. We will continue to offer training opportunities for each officer to strengthen and broaden their skills. In addition, several officers of the department volunteer as instructors for the Maine Criminal Justice Academy to assist in developing the newest members of the law enforcement community.

In September, the law enforcement agencies of Knox County applied for a joint Bureau of Justice Assistance grant. We were approved for funding and received a total of $2,974. This funding was used to update the encryption software on all the computers in the department. These updates were the first step in moving towards the requirements set by the State of Maine. In addition, funding was used for the purchase of ammunition to allow the officers of the department to receive further firearms training and instruction.

Officers responded to over 5,000 calls for service in the past year. We experienced our first pharmacy robbery in March. Unfortunately, this type of crime has found the small communities in Maine and Camden is included. Our most frequently reported incidents continue to be burglary, larceny and assault.

As a reminder, police officers are available twenty-four hours a day, daily. The office hours and administrative offices of the Police Department are open weekdays from 8am to 4:30pm in the Camden Public Safety Building at 31 Washington Street.

We continue to need your assistance and ask that you immediately call 236-3030 if you see any suspicious activity or believe you have been the victim of a crime. It has been our pleasure to serve the community and we are looking forward to another rewarding year.

CAMDEN FIRE CHIEF

Chris Farley

CAMDEN FIRE DEPARTMENT REPORT

The Fire Department continues the traditions which started during the 1840's of providing quality emergency services to the community. The Department's service works to protect the quality of life we all enjoy in Camden. The service is offered by many dedicated residents of the community who offer their time and talents as Firefighters to protect the investments we all make in calling Camden home.

During the time frame of this annual report, Firefighters responded to 280 calls for service as dispatched by the Knox County Regional Communications Center. There were several notable calls during this time period. Included in those was a drowning on Lake Megunticook that occurred mid-summer in Lincolnville. Early in September 2010 Firefighters were called to assist in locating 2 young men who wandered off the Mount Battie auto road. After several hours of searching in the early morning hours, they were located and safely returned to their families. In late May 2011, Firefighters assisted several law enforcement agencies and Camden First Aid personnel in searching for the victim of a crime in the area of Maiden's Cliff. Also in May, Firefighters were called to assist Camden First Aid personnel in removing a roofing contractor from a roof after he was injured on the job site. June 2011 saw Firefighters answer the call for 2 residential building fires. One of the fires occurred after a swift moving thunderstorm passed through the area. A lighting strike in the area of a barn attached to a home is attributed to being the cause of the fire. A second residential building fire was quickly contained due to early detection of the fire by the homeowner. The cause of that fire was attributed to improperly disposed oily rags.

Firefighters continually train to hone their skills and maintain proficiency in performing their job tasks. In addition to the regular drills we conducted this year Firefighters, also met new driving training requirements imposed by the Maine Bureau of Labor Standards. The new requirements help to improve the safe operation of firefighting apparatus. They also place additional time demands on our staff. I am happy that our Firefighters stepped up and quickly complied with the requirements of these standards. We also underwent a scrutiny of our personnel, training and inspection records by the Bureau of Labor Standards. This resulted in the Fire Department being recognized with the Bureau's Safety & Health Award for Public Employers. We are one of the few Fire Departments in the state to have achieved this recognition.

A Committee comprised of six Firefighters, 2 members of the Select Board and a member of the Budget Committee began working on the capital plan to replace one of the Department's trucks. The Committee's work will be on-going with the expected delivery of a new truck in December 2012. As that time comes nearer, Firefighters will plan to phase-in the equipment with specific educational opportunities to become familiar and adept with the capabilities a newer truck will offer.

As with any organization, our people are our most important asset. Camden's Firefighters are a diverse group of individuals who come together to serve the community during its time of need. We are continually looking for new individuals to join our team. We offer training and the rewards that come with providing a quality service to our friends, neighbors, businesses and visitors. I thank our Firefighters and their families for the many ways they serve our community on a daily basis. I offer a sincere *Job Well Done!* to our Firefighters. Our thanks also to our fellow town employees, Camden First Aid personnel, the Town Manager and Select Board who we work together with to ensure Camden is a safe community.

Public Safety Employees

Front Row Left to Right: On call Firefighters T.C. Bland, Bob Stiehler, Jeff Weymouth, Galen Todd, and Tom Bland pictured with Camden Rockport Middle School Class of 2011

Camden Police Department

Left to Right: Police Chief Randy Gagne, Officer Brook Hartshorn, Public Safety Administrative Assistant Jodi Russell, Detective Curt Andrick, Officer Laura LaManna, Lt. Michael Geary, and Sgt. John Tooley. (Missing from photo: Sgt Patrick Polky, Officer Allen Weaver, Officer Cody Laite, Officer Dan Brown, Officer Ed Boylan, and Ticket Officer Jeff Sukeforth).

PUBLIC WORKS DIRECTOR

Rick Seibel

PUBLIC WORKS DEPARTMENT REPORT

The Public Works Department is responsible for maintaining 38 miles of streets and roads and 10.5 miles of sidewalk. For winter maintenance we maintain another 20 miles of State Aid roads. A full time mechanic and assistant mechanic provide maintenance and repair to the Town's fleet of trucks, and heavy equipment. Public Works mechanics also work and maintain vehicles for Parks & Rec., Police, Fire, Harbor and Wastewater Department.

Some of the seasonal work that takes place during the year is street sweeping, sidewalk sweeping, line stripping, roadside brush cutting and trash removal from the downtown business area and public parks. The Public Works backhoe loader is also put to use for Parks & Rec., Harbor and Wastewater Department saving considerable costs from private contracting. Public Works also helps other Town departments with jobs and projects. In a continuing effort to improve road drainage and help extend the life of paved surfaces, the regular program of roadside ditching, grading and mowing of shoulders took place.

Each year Public Works rents an excavator for eight weeks for ditching and culvert replacement, this worked very well and aided in getting a lot of roadside ditching brought up to date.

In 2010 milling and paving took place on Curtis Ave., Park St. (North of Elm St.), Rawson Ave. and Herrick Rd. On Spring Street the sewer line, street and sidewalk were rebuilt and paved. Steamboat Landing storm drain and road were reconstructed and paved along with a new turnaround for the Steamboat Landing boat ramp. In July and August of 2011 milling and paving took place on Limerock St., Hall Ave., and Colorado Ave.

Work on the main structure of the Molyneaux Rd. Bridge has been completed and the wing walls will be completed this year pending the FY13 budget.

Reconstruction of Whitmore Ave. was done in May and work was done on storm drain. Milling and paving on Free St. was also completed at this time.

Public Works plowed, sanded and applied road salt to approximately 58 miles of Town and State roads, and 10.5 miles of sidewalks. The road salt bid for FY11 was $67.25 per ton compared to this year's $60.75 per ton. This winter approximately 1,100 tons of salt have been purchased and approximately 1,500 cubic yards of sand.

At the time of this report we have responded to 20 storms or events with an approximate snowfall of 43 inches. Winter keeps Public Works crews very busy, we apologize for any inconvenience. Winter on the Maine coast can be very unpredictable, with any moderate to heavy snowfalls crews often deviate from any routine plowing to keep major arteries open.

The Police Department occasionally receives calls during the winter about snow removal on secondary roads. Major arteries and high traffic roads are the priority, followed by secondary roads and side streets. We continue plowing until the storm ends and then go back over all routes to widen the roadways and clean up and push snow back at intersections. Two to three hours is needed for a plow truck to complete a route. Intense storms can produce significant snowfall in a short time which keeps trucks on high traffic roads. This means snow may accumulate more on secondary roads. Secondary roads and side streets will get plowed only not as often. Snow removal on 58 miles of road is actually 116 lane miles of road. This means a truck has to travel out a road and then back doubling the mileage. It is our goal to remove snow and ice from Town roads as rapidly and efficiently as possible. Remember! Each storm is different and deviations from any plans often occur.

In closing, I would like to thank the Public Works crew for the extra effort, hard work and many hours of overtime during inclement weather. I would also like to thank the Town Manager, Select Board and all Town departments for their support and guidance this past year.

From Left to Right: Keryn Annis, Jeff French, Ralph Ludwick, Dan Fuller, Rick Seibel, Jim Butler, Carl Perkins, Tracy Harford, and Rodney Feltus. (Missing from photo: Bill Wiley)

Notice to Citizens

There has been an increase of people placing stones, stonewalls or other obstructions within the right-of-way of Town roads. The Town of Camden, as well as other towns and cities in the State of Maine, maintain more than just the paved portion of the road. This area beyond the paved way is a right-of-way, which the municipality reserves for utilities, storm drainage, unpaved shoulders and ditches. Obstructions placed within this right of way hinder the ability to maintain and repair a road. A municipality is required to keep town ways open and in repair so as to be "**safe and convenient**" for travelers with motor vehicles. **PLEASE!** If you are planning to do any work of any type on your property adjacent to the road, take a moment to call the Camden Town office at 236-3353, or the Public Works Director at 236-7954 to discuss those plans. Thank you for your cooperation on this important matter.

Howe Hill Culvert

Milling on Curtis Avenue

Snow Removal in 2011

Snow Removal in 2011

HARBOR MASTER

Steve Pixley

HARBOR DEPARTMENT REPORT

The summer of 2011 started off with the replacement of our 1969 Boston Whaler with a newer Boston whaler for the harbor, a 1987 with low hours!

Our Chief Deputy, Jim Leo, ran the pump out boat for the ninth year and the amount of use in gallons pumped reached yet another high. Also our trips to the neighboring harbor to the south, Rockport, increased because of the no discharge laws.

24 moorings were moved to different locations 14 of these were moved just enough to avoid problems with neighboring moorings. The Town mooring barge did receive a partial rebuild which proved to be beneficial to its longevity.

Three vessels over 50 feet managed to go a ground this summer and two went up at the middle ledges or "dead mans alley" as the locals call it, these two were rescued by our fearless Harbormaster and brought to Wayfarer marine for service.

The Camden Windjammer Festival was a hit with the best turnout of 19 historic schooners that spent the night. The lobster mans display and discussion was done by our very own eco trip master Al Philbrick. The remote control sailboat race also was a crowd pleaser and the invading pirates blew off more cannons than ever! Again the event was a success.

The town mooring figures are as follows:

MOORING SITES

384 outer harbor moorings with 22 reassigned and4 new spots.
78 inner Harbor Floats sides with 1 reassigned.
38 Finger Floats with 3 reassigned.

WAITING LIST

112 people on outer harbor waiting list.
49 people on inner harbor float waiting list.
59 people on the finger float waiting list.

Left to Right: Deputy Scott Entwistle and Harbormaster Steve Pixley

WASTEWATER SUPERINTENDENT

Ross Parker

WASTEWATER DEPARTMENT REPORT

To the Town Manager, Board of Wastewater Commissioners, and the citizens of the Town of Camden I hereby submit to you the forty-second annual report for the Wastewater Department. This report covers the fiscal year ending June 30, 2012.

Much of our attention this past year was focused on the sanitary sewer collection system. We now own four portable flow meters that we have been installing in manholes around town in an effort to locate those parts of our system that are receiving the greatest quantities of storm water inflow and ground water infiltration. Once we have identified those areas that are receiving the greatest amounts of "clean" water we will be in a better position to prioritize repairs with the goal of tightening up the system. We have also been working with Wright-Pierce engineers to get the process of upgrading the Mt. Battie Street and Sea Street pump stations underway. These two stations were originally built in 1970 and are still operating with original equipment. To insure their continued reliability we feel that these stations are due for an upgrade of the pumps and control systems. We have also kept our recently upgraded sewer flushing machine busy as time and weather allows.

Thanks to a grant that we received from Efficiency Maine we were able to overhaul one of the turbines at the Seabright Hydroelectric facility. We were able to put the newly overhauled turbine on line on October 15 and kept it running through March 19 when we had to shut down until we get more water (no spring melt or spring rains this year). During the five months that we were running we managed to generate approximately 140,000 kWh of electricity.

The Wastewater Department had a personnel change this past year. Roy Marshall, who started working for the town at the Parks & Recreation Dept. in July 1993, retired from the position of Belt Filter Press Operator on August 12 of this past year. Mike Weed, who has worked for the town in various different capacities since July 1985, transferred from the Public Works Department on September 13 to become our new Press Operator.

The following is a summary of plant operations for the calendar year from January 1, 2011 to December 31, 2011:

Total quantity wastewater treated	332,308,000 gallons
Maximum daily flow, March 11, 2011	4,577,000 gallons
Minimum daily flow, July 24, 2011	407,000 gallons
Activated sludge removed from process	4,665,000 gallons
De-watered sludge sent to compost site	904 cu. yds.

Once again I would like to take this opportunity to compliment the Wastewater Department Staff for their dedication to the operation and maintenance of Camden's sanitary wastewater collection and treatment system. Their responsibilities include 17 miles of pipe, 7 pump stations, the wastewater treatment plant and the Seabright hydro-electric facility. I would also like to thank our new Town Manager Pat Finnigan, the Board of Wastewater Commissioners, and the Residents of the Town of Camden for their continued support and assistance.

Left to Right: Superintendent Ross Parker, Jeff Paul, Mike Weed, Sheldon Main, and Dave Moody.

Seabright Dam Hydroelectric Facility
Courtesy of Steve Betts of Bangor Daily News

PARKS & RECREATION DIRECTOR

Jeff Kuller

CAMDEN PARKS AND RECREATION DEPARTMENT AND CAMDEN SNOW BOWL REPORT

The Parks and Recreation Department manages and/or maintains more than 700 acres of town property and facilities. These include: the Ragged Mountain Recreation Area, Laite Beach, Shirttail Point Beach, Barrett's Cove Beach, Seabright Park, boat launching facilities on Lake Megunticook on Rte. 52 and at Bog Bridge on Rte. 105, the Village Green, Hodson Park, the Public Landing Restrooms and parking area, picnic sites at Land's End on Lake Megunticook, the Maiden Cliff Trail, mowing of the Mountain View and Oak Hill Cemeteries, mowing of the Public Library grounds, mowing of the Amphitheatre and Harbor Park, mowing of the Wastewater Treatment Facility, and maintenance of several other small parcels scattered throughout the community. The department office is at the Ragged Mountain Recreation Area (RMRA), which includes the Camden Snow Bowl, the sport field, tennis courts, boat and swimming access on Hosmer Pond, the Snow Bowl Lodge, 16 alpine ski and snowboard trails, four ski lifts, a snowmaking system covering more than 20 acres, a rental shop for skis, snowboards and snowshoes, a snow tubing hill, the Jack Williams Toboggan Chute, and a trail system which is used throughout the year by mountain bikers, hikers, dog walkers, snowshoers and cross-country skiers.

Spring, summer, and fall programs and activities managed or supported by the department include: private Snow Bowl lodge rentals, a 6-week Summer Recreation Program for children who have completed grades 2 through 6 (program operations are contracted to the Penobscot Bay YMCA), the Megunticook Canoe and Kayak Race, a Community Yard Sale, Wednesday-in-the-Park Summer Concert Series, the Ragged Mountain Festival, the Camden Hills Fat Tire Festival (mountain bike weekend), several days of summer and fall chairlift operations, and the annual High School Ski Team Ski Swap.

Projects, improvements, and new programs between July 2010 and June 2011 included: hosting the Walker Brothers Circus on July 8th, working with the mountain bike club to expand the summer mountain bike race into a full weekend of activities and events branded as the Camden Hills Fat Tire Festival, hosting the Sweet Chariot outdoor music festival, working with volunteers to cut two new gladed ski trails: Connie's Light (in memory of Connie Conover) and Whale Belly, hosting the first annual Harvest Hootenanny put on by the Five Town Communities that Care Program, hosting the first WinterKids Day at the Snow Bowl, design and permitting for a new 2-mile Multi-Use Trail (now named 22 Tacks), contracting the replacement of the deck, front door and shingles of the Chamber of Commerce Building, and working with Gartley and Dorsky Engineers to design and bid a major improvement project for Laite Beach Park.

Between July 2011 and April 2012 both the Multi-Use Trail (a 2-mile all season trail specifically designed for Nordic skiing during the winter and beginner mountain biking in the summer and fall, with a portion of the trail transecting adjacent Coastal Mountains Land Trust property) and Laite Beach Improvements (roadway repair, drainage repair, sea wall and steps rebuild, and over-mature tree removal) were completed. Additional efforts in the past several months included: creation of an 8th gladed ski trail called Shipwreck, and successful application for a $75,000 Land and Water Conservation Fund Grant to support snowmaking expansion with the RMRA Redevelopment Project.

During the winter the Camden Snow Bowl is operated by the department. It employs about 80 paid staff as well as dozens of volunteers. The Snow Bowl provides an opportunity for thousands of people of all ages to enjoy affordable, healthy, life-long, family-friendly outdoor activities during the time of year when physical activity for most Mainers diminishes greatly. A typical weekday at the ski area opens with a dedicated group of adults and seniors (48 over the age of 70 obtained free season passes) meeting early for coffee and a few runs. Later in the morning one or two 4th grade school groups will arrive for free Ski School lessons.

Experienced youngsters follow enthusiastic instructors up the chairlift, while their neophyte classmates learn the basics on the gentle terrain at the Mitey Mite beginner lift near the lodge. A portion of the cost of running the 4th Grade Learn-to-Ski Program (which provides three free days of rentals, lessons and lift tickets for all 4th grade classes in Knox County except the islands) is donated by the Ragged Mountain Ski and Snowboard Club with the rest provided gratis by the Snow Bowl. Other school groups also utilize the Snow Bowl for field trips and club outings at highly discounted rates. When school lets out in mid-afternoon up to 100 young people of all ages take to the slopes Wednesday through Friday afternoons and evenings in racing programs, learn-to-ski or snowboard programs, ski club outings from nearby communities, or on their own. Many youngsters are dropped off by parents for a few hours of exercise and social time before returning home for supper and homework. Weekends attract a mix of: families enjoying a day together, adults of all ages, groups of youngsters skiing around the mountain in packs and congregating in the Terrain Park, individuals and couples visiting for the day from beyond Knox County, and an ever increasing number of visitors staying in nearby lodging for a winter weekend getaway. Along with the donation from the Ski and Snowboarding Club, the Marcel Lacasse Scholarship and the Sally Deaver Memorial Fund allowed the Snow Bowl to provide 84 children with scholarships for lift tickets, season passes, lessons and rentals. The Snow Bowl also donated $4,500 worth of lift tickets, tubing passes and toboggan rides to non-profit organizations in support of their own fundraising activities. Contact the Snow Bowl for a complete list of statistics.

A highlight each winter is the US National Toboggan Championships®, held since 1991. This event continued to grow, drawing 415 teams, thousands of visitors from across the northeast and beyond, and national media attention. In 2011 it generated $60,527 net income for the Snow Bowl (over $61,000 in 2012). In 2011 Friday activities were added which proved to be quite popular. The success of 'The Nationals' is a testament to a highly dedicated event committee, dozens of weekend volunteers, and employees from several town departments including Fire, Police, Public Works and Parks & Recreation.

The 2010-2011 Snow Bowl season was one of the most successful in its 75-year history. Abundant natural snow and little winter rain were most helpful in attracting plenty of occasional skiers and snowboarders to purchase lift tickets, lessons and equipment rentals. The year ended with increases in virtually all aspects of the operation and 33,749 skier day visits (a 39% increase over the previous 5-year average). This allowed for an operating surplus of approximately $78,000. Of that, $13,901 was saved for the "rainy winter fund" (technically known as the Snow Bowl Fund Balance) which was increased to $100,000. The remainder was used for special purchases and projects including: replacement lift parts, a grooming device for the Nordic trail and T-Bar lines, adaptive equipment for skiers with special needs, a computer for the ski patrol, a very large investment in new rental equipment, a major repair to the snowmaking pump, a thorough factory service for both grooming machines, and a new snowmobile. With the strong financial performance of the Snow Bowl, for the first time since the Town took over operation of the facility more than 30 years ago, there were zero funds budgeted to support its operation for this past season (FY2012)! Unfortunately this past winter was one of the worst in memory in terms of lack of snow and warm temperatures. As a result only the 5 trails with snowmaking were open for most of the winter and the Big T-Bar lift never carried passengers. It appears that there will be an operating loss of approximately $75,000. This was primarily attributed to depressed daily ticket sales, equipment rentals and lesson bookings. Fortunately the Snow Bowl Fund Balance will cover that loss so that no taxpayer funds will be needed to support the Snow Bowl's enterprise fund in the current fiscal year. One additional issue arose at the end of the 2011-2012 ski season: the Snow Bowl septic system failed. As of this writing a design is being finalized to replace the system this summer with the one that was planned for the eventual new lodge.

Much effort has continued on the Ragged Mountain Recreation Area Redevelopment Project. The Ragged Mountain Recreation Area Foundation continued to press ahead with the fundraising campaign and reached the halfway point of $2.25 million in donations, grants and pledges at the beginning of 2012. During the summer of 2011, after it became clear that both the Building Committee and the Land Use Committee were substantially over budget in their design requirements, components of both the alpine ski

operations improvements and the lodge size and design were changed. A smaller lodge was designed (8,500 sq. ft. vs. 13,000 sq. ft.) and the committee agreed to keep the existing lodge for some time to provide the additional space requirements.

Eventually the building committee agreed that the old lodge should be replaced with a program building that is much more suited to its specific uses and more cost effective to operate. Visit the Snow Bowl website Redevelopment page for plans and renditions of the new lodge, plans for the alpine ski improvements, and other documents related to the entire project.

The Parks and Recreation Department, more than any other department in Camden, receives tremendous support from volunteers, for which we are very grateful. If you would like to get involved please contact us at 236-3438 or info@camdensnowbowl.com.

Bottom Left to Right: Shawn Weed, Tom Beauregard, Bill Fitzcharles, Beth Ward, Robert Nash, Carl Sager, and Sam Collemer, missing Dave Wakely and Director Jeff Kuller.

OPERA HOUSE MANAGER
Kerry Hadley

CAMDEN OPERA HOUSE REPORT

In 2012 the Opera House Committee conducted a Strategic Planning Session. From this session a new vision and mission statement was created, along with specific goals and a timeline for meeting them. The Vision/Mission statement is as follows:

Mission: To produce, sponsor and host revenue-producing events that supplement and expand the cultural, social and economic life of the community.

Vision: Our vision is to be Midcoast Maine's premier performing arts and conference center and a high-quality, financially viable community venue recognized throughout New England. We seek to create and expand opportunities for intellectual excitement and enrichment in the arts through excellence in programming and fiscal sustainability.

Description: Opened in 1894 and on the National Register of Historic Places, The Camden Opera House is a 500-seat auditorium and four conference and meeting rooms owned, managed, and supported financially by the Town of Camden. It serves residents of all ages, from Camden and surrounding areas, and visitors by hosting a wide range and variety of performances, concerts, theatre, national and international conferences and other events. On its 100th anniversary in 1994, the Opera House was renovated and restored to its original grandeur. Throughout the past decade, the Opera House has expanded and upgraded its services and technical capacity and envisions further expansion and renovations to maintain its eminence. Annually, the Opera House hosts over 25,000 patrons who have an economic impact within the Camden community of more than 3 million dollars. With close to 120 years of service to the community, we are invested in the cultural vibrancy of that community and see the Opera House as a lynchpin in the advancement of a vibrant Downtown area.

Goals: To increase the number of patrons, revenues and community impact by increasing the number of revenue-producing events annually. To support the 150 annual non-revenue-producing municipal, school, regional and state meetings housed within the Camden Opera House.

Highlights of the past year include concerts ***Hot Tuna***, Hawaiian group ***Hapa***, Bay Chamber Concerts ***Danu*** and ***100 Years of Broadway.*** Olympian ***Seth Westcott*** visited to showcase the desired improvements at the Snow Bowl. We have begun working with a distribution company for film and live events called Specticast, and hosted Operas ***Nabucco*** and ***Aida*** to great exclaims of happiness from audience members. Thank you to the anonymous donor who sponsored these events in memory of Beaumont Glass and Howard Vultee, both longstanding arts patrons and community leaders who passed away in the past year. The operas were filmed at the St. Margarethen Festival in Austria, and are feasts for the eyes and ears. Jewels, a ballet from Moscow will be screened, and more film will follow. We welcomed the Terra Diddle Collective in an unusual and popular show, as well as hosted "the elephant fundraiser", workshops in conjunction with the Maine Arts Commission.

Everyman Repertory Theatre presented three shows this year – a reprisal of ***The 39 Steps***, Dickens ***A Christmas Carol*** and the drama ***God of Carnage.***

And always grateful for returning presenters Camden International Film Fest, Pop!Tech, Camden Conference and Juice (all who had extraordinary programs this past year).

Facility improvements In recent years included updating our stage lights, sound and rigging **installing Wi-Fi.** This year a **SpectiCast broadcast system** was installed that will enable us to show films and live events

(including European Opera). A **Building wide heat rezoning with new programmable thermostats was completed for** cost efficiency and comfort of users – wait till you feel the difference! We improved our ability to support concerts with our own in-house system (more economical) by adding monitors, mics and direct boxes to our sound system.

Regardless of the economy in general, we have either retained our revenue and event numbers or grown at a steady rate of about 12% every year – This year we oversaw a staggering 400 plus events or meetings occur which includes about 140 free events or meetings held by or sponsored by the Town - committee meetings, public hearings and the annual Town Meeting.

Current projects include: third floor improvements including expanded restrooms, a kitchen, a bar (concessions stand) and finishes; attract more conferences to Opera House; and a Box office study to seek a useful and cost efficient way of selling tickets for all Opera House events through our website.

Thanks to Opera House Staff: Event Managers: Maureen Seymour Egan, Kay Henderson, Kathie Kull, Jana Herbener and Nancy Albertson; stage light operators Foner Curtis and Paul Weintraub; custodian Dan Ackley; and huge accolades as always to Dave Morrison, Facility Manager and Technical Director.

Sincere thanks to our Opera House Committee members who work tirelessly to ensure the Opera House succeeds: Chair Susan Dorr, Select Board Liaison Don White, Kate Bates, Raymond Brunyanski, Maryanne Shanahan, Robert J. Williams, Aimee Phelan-Deconinck, Hal Owen, and community member Katherine May Young.

Left to Right: Technical Director Dave Morrison, Custodian Dan Ackley, and Opera House Manager Kerry Hadley

THE MIDCOAST'S SHINING STAR

For 45 years, a lighted star atop the Mt. Battie tower has been a beacon for those in the Midcoast during the stretch between Thanksgiving and New Year's Eve. Like clockwork, the star begins to glow each afternoon at 4, offering a landmark for those traveling and gazing north toward the Camden Hills.

The star was the brainchild of Bill Brawn in the mid-1960s, when the then-French and Brawn Market Place owner and Camden Lions Club member decided to place a Christmas star on the north-facing Mechanic Street side of his store. According to town historian Barbara Dyer, Brawn's original wooden star was 12 feet high and ensconced with 100 25-watt light bulbs.

The star was eventually moved to the stone tower on Mt. Battie so it could be seen by more than those traveling south through downtown.

The Lions Club eventually took over operation of the star, which still requires a daily trip to the top of the mountain each afternoon to refuel the generator keeping the lights burning through the night. The lights on the star extinguish each morning when the fuel is gone.

The current star is the third incarnation, the last two built of steel and metal to help it withstand harsh elements and winter storms.

For many years, the task of lighting the star has been undertaken by Bob Oxton and while it usually takes just two hands to light the star, it takes many hands to install and raise it in the weeks leading up to the annual first lighting on the fourth Thursday of each November.

In 2011, also as in years past, Oxton was joined by a contingent of fellow Lions on a mellow Saturday morning, when the braces and the star were bolted together, light bulbs screwed into place, wires checked and a test-light proved it was ready for the big day.

Adam Bryant, Dana Kennedy and Bob Oxton at work on the Mt. Battie star.

On the ground fellow Lions Club members and and volunteers watch the progress

Randy Stearns and Mark Kelley work to secure a steel arm of the Mt. Battie star.

Adam Bryant uses a lift to bring the individual, color-coded steel arms of the star up to the assembly crew working inside the top of the Mt. Battie tower.

On the ground fellow Lions Club members and volunteers watch the progress as Adam Bryant inserts the final bulbs.

Photos and captions courtesy of Holly S. Edwards

CAMDEN CONSERVATION COMMISSION REPORT

Robert Gassett, Chairperson
Barbara Melchiskey
Carla Ferguson
Douglas N. Johnson
David G. Kern, M.D.
John Evrard
Robin Kern

Conservation commissions are municipal bodies whose work is specifically to oversee and protect the town's natural resources. Our commission is a seven-member team, each member appointed by the Select Board for a three-year term. This past year we welcomed new members David and Robin Kern, John Evrard, and Barbara Melchiskey. They join me as well as long-time members Doug Johnson and Carla Ferguson, bringing a wide range of skills and perspectives while sharing an interest in conservation and environmental issues. With regret, we say goodbye and thank you to Karin Rector who joined the Commission in 1994 and served as chair for the past four years.

Last year we conducted our annual right-of-way inspection (Sherman's Point, Harbor Road, Eaton Ave, Seabright Dam Park, Bay Rd., Beacon Ave, and Laite Beach); continued to oversee the Bog Natural Area; and remained active participants in the Riverwalk Coalition to develop the Tannery Pathway. The Camden Tree Board again invited the public to our yearly Arbor-Day Celebration. Nancy Caudle-Johnson, ad-hoc Conservation Commission member and Tree City USA coordinator, submitted the appropriate documentation, and Camden has been awarded Tree City USA status for the 16th year.

In the late summer, the Commission conducted a 'significant' tree inventory in preparation for the construction of the new Skate/Ski trail at the Camden Snow Bowl. 'Significant' refers to a healthy tree, which measures 18 or more inches in diameter, and is 80 – 100 years old. We identified and marked 64 such trees near the proposed trail that we thought should be saved if possible. Apart from their beauty, their large canopies, slow run-off, and massive root systems deter erosion on the steep hillside above Hosmer Pond. All 64 of these identified trees were preserved.

The Commission has reached out this past year to area Conservation Commissions and other related committees in order to broaden and expand our effectiveness in dealing with issues that concern us. Responding to the Town Committee Board Survey, we met several times with the Planning Board to continue to define and clarify the role of the Commission and its relationship to other town agencies, particularly to the Planning Board itself.

The Commission always welcomes input on conservation issues. Please feel free to contact us.

CAMDEN HOUSING COMMITTEE ("CaHC") REPORT

Joanne Campbell, Chairperson
George Wheelwright
Dana Strout
Ed Libby
Frank Toole

During 2011, the Camden Housing Committee consisted of Joanne Campbell, Margaret Abbott, Ed Libby, Dana Strout, Frank Toole, and George Wheelwright. The Committee met five times in 2011. The committee's goal is to meet on the first Friday of every other month at 8:00 a.m. in the Washington Street Conference Room.

As per the Committee Policy, the group continues to focus its efforts on affordable work force housing advocacy.

The Committee continues to work to support the comprehensive plan's goals towards affordable housing. The Committee additionally continues to support the Multi-community Housing Assessment Grant for housing assessment. The Committee maintains its ongoing support to developers such as Camden Affordable Housing Organization in its efforts towards workforce housing development. In 2010, the Town Committee further supported the Town's application for a Community Development Block Grant to assist CAHO's Lupine Terrace Project with additional down payment subsidy funds. This application was successful and the Committee has formulated the guidelines and mechanisms to administer these funds. One applicant has been approved and funded under the grant in 2011. It is anticipated that additional will occur in 2012.

Additionally, by sharing information and presenting at community housing meetings, the Town Committee has provided assistance to other towns and communities who are seeking solutions to their housing issues.

The Committee will continue to listen to the concerns of Camden citizens in regard to the housing issues and needs, and assist through education, advocacy and support efforts to ensure that we have a diverse and multifaceted community. Camden residents interested in housing issues are encouraged to apply to CaHC through the town office.

CAMDEN/ROCKPORT PATHWAYS COMMITTEE REPORT

Geoff Scott, Chairperson
Lisa Lattes
Anita Brosius-Scott
Richard Stetson
Ellen Simmons
Donna Ames
Jane Self

The Pathways Committee is a two-town cooperative committee, with members appointed by both the towns of Camden and Rockport. The Committee is charged with reviewing geographic areas, rights-of-way, and transportation infrastructure in the two towns in order to improve bicycle and pedestrian safety and access and to encourage non-motorized transportation.

From 2010 to 2011 the Committee focused on a number of areas:

- Submission of two grant proposals: one for the construction of the Tannery Property Riverwalk; and the second to engage the National Park Service for consulting work on the creation of a Riverwalk.
- Proposal written by the Pathways Committee in 2010 for a .45 mile sidewalk extension along Washington St to Shirttail Park was awarded a $46,500 Quality Community Program Grant for engineering with future construction funds anticipated to complete the project.
- Ongoing participation in strategic planning related to the Camden Town TIF zones, CEDAC, and Gateway I.
- Assisted organizing a successful Juice Conference Workshop: Connecting People to Places: Bikes & Hikes Link Dooryards, Downtowns, and Trailheads.
- Ongoing participation in the Riverwalk Coalition in partnership with Parks and Recreation, Camden Conservation Commission, and the Friends of the Riverwalk.
- Ongoing planter cleanup in front of EBS utilizing the Union Street neighborhood cleanup committee.
- Maintenance of the town trail along Megunticook River near Seabright Dam.
- Continuing discussions regarding public access for a pathway with abutters along lower Megunticook River including SAD 28, the sewage treatment plant, Lions Club, and private property owners.

The Committee meets on the first Wednesday of the month from 7:00-9:00 p.m. alternating between the meeting rooms of the Camden Town office and the Rockport Town office. Interested members of the public are encouraged to attend.

CEMETERY ASSOCIATION REPORT

Jeff Sukeforth, Chairperson
Kristine Lerner
Patricia Ayers
Isa Babb
Parker S. Laite, Sr.
Jeff Weymouth

"The Path is Taken One Step at a Time; It is the Journey We Hope to Witness". The path and journey the Cemetery Association took this past year was one in the same and we are proud that our goal was met; ensuring both Mountain View and Oak Hill Cemeteries remain a town treasure. The cemeteries hold valuable information on many people who have made this town what it is today and continues to be for the future.

The association meets on the 3rd Wednesday of January, April, July and October and encourages anyone with questions or suggestions to join them at these meetings. Please see the Town website for our upcoming meeting.

The Association continues work on the pillar and fence project at the Oak Hill North Cemetery. Four beautiful pillars have been erected at the entrances to Oak Hill North and in the coming year we will review different plans for fencing between the pillars. We also have partnered with Bart Wood on obtaining indigenous trees to line the wall area. We have also taken up the task of resetting new pillars on the Oak Hill South side of the cemetery.

A matter of concern to the Association is the yearly tree maintenance at the Mountain View Cemetery. A site review in the spring will be made to analyze the existing trees in the cemetery and see which ones may have to be removed before they fall onto headstones causing irreparable damage to some of the oldest stones in the cemetery. It is a shame that we may have to remove further trees but not doing so could cause further problems in stone repair.

The beautiful wrought iron fence and gates at Mt. View cemetery are receiving a second coat of paint and one gate was returned to its ornate beauty after being hit by a vehicle driver.

A goal of the Association for spring is to also designate sections which require the most stone restoration and have the Sexton, Bruce Libby, get a jump on these repairs early. A couple long-range plans the Association is taking under consideration is to either name or number the interior avenues and lanes. This, in conjunction with developing a new map, will assist anyone looking for a specific grave in the cemetery.

The Association again expresses their thanks American Legion Post # 30, the Camden Fire Department and Amity Masonic Lodge No. 6 for their continued efforts to insure that proper flags are placed on graves at the cemeteries. These organizations expend countless volunteer hours doing this work out of respect for their departed members. We encourage you to contact them if you locate a grave that is not properly marked with a flag. The Association also extends huge thanks to the dedicated maintenance crew who care for the cemeteries throughout the year. Their commitment ensures that the cemeteries are meticulously manicured and maintained.

Finally we welcome Jeff Weymouth back to the Cemetery Association. Jeff took a hiatus for a couple years but returns his wealth of cemetery information for us to share.

If you would like further information about the cemeteries or would like to become a member of the Cemetery Association please contact the Camden Town Office for information.

COMMUNITY & ECONOMIC DEVELOPMENT ADVISORY (CEDAC) REPORT

Peter Gross, Chairperson
Kipp Wright
Ellis Cohn
John Arnold
Rick Bates
Peter Brown
Mike Tyler

The Community and Economic Development Advisory Committee (CEDAC) was created by the Select Board in January, 2009. Members are appointed by the Select Board with the goal of representing a broad spectrum of the community.

During the past year, the committee reviewed its original charge and organization at the request of the Select Board. This resulted in a change to the size of the committee to consist of five regular members with three year terms plus two alternates with one year terms. In addition, the charge to CEDAC was modified to indicate a somewhat more active role: "...to identify and recommend to the Select Board strategies, policies and projects that will provide sound economic development and a stronger sense of community..." and to "seek out, address, and advocate for new economic and community development programs and projects as they arise".

Over the last year, the committee has continued to work diligently to fulfill its responsibilities, and has been ably supported by, and provided support to, the Town's first Development Director, Brian Hodges. A short list of some of CEDAC's efforts include:

1. Worked with the Camden Downtown Business Group, Brian Hodges and other Town staff members, as well as Camden citizens, to assist the consultant team led by Denis Lachman of Lachman Architects & Planners in the preparation of a Downtown Plan for Camden. This plan is based on previous studies and reports that provided the ground for the work of the consultants.
2. Continued to work with similar community and economic development committees and officials in neighboring towns to address shared issues and ideas and to further collaboration on a regional level.
3. Continued study of several TIF-related items, such as possible use(s) for the funds that have accrued since the two TIF districts were created including credit enhancement, and the potential for extension of the existing downtown TIF district or the creation of a new TIF district to include the former Knox Mill property.

Please note that information concerning the work of CEDAC and the Town's Planning & Development Department, the Downtown Plan, and past studies and reports are easily available from the Town's website: www.camdenmaine.gov or from the Town Office.

CEDAC meets regularly on the second and fourth Mondays of each month at 5:30PM in the Washington Street Conference Room. Meetings are open to the public whose interest is always welcome.

HISTORIC RESOURCES COMMITTEE REPORT

Kit Parker, Chairperson
Elinor Klivans
Mark DeMichele
Beedy Parker
Judith McGuirk
Abigail Fitzgerald
Susan Snead

The Historic Resources Committee acts in an advisory role to the Select Board with projects and activities that impact Camden's historic districts and town-owned historic properties. Highlights of the year's activities are as follows:

Historic landscape tours of the Amphitheatre by Dave Jackson have continued. We are still waiting for the Amphitheatre to be designated a National Historic Landmark. We now anticipate approval in the fall of 2012.

If approved, this designation will attract many new visitors to the Town and it will enhance the economy overall.

Digitization of the Town Archives material continues at the Walsh History Center. The project is expected to be completed in the 2012-2013 fiscal year.

A subcommittee of the Planning Board drafted a Historic Preservation Ordinance for the Fire District and town-owned buildings, but after public hearings it was not passed on to the voters.

We continue to watch over the Village Green in collaboration with the Camden Garden Club.

We worked with Dan Bookham at the Chamber of Commerce and Peter Palermo of Elm Street Graphics on using QR codes (quick response codes) that are readable by smart phones. Ann Morris and committee and community members wrote up historic information that will reside on a website linked by QR codes. We are also working on establishing guided downtown walking tours.

We recommended pavers for Town crosswalks and reviewed the painting of Curtis Island Light and Opera House exterior lighting.

The Historic Resources Committee welcomes the input of interested members of the community and is often working on projects that could benefit from volunteer assistance. Meetings are open to the public and are held at 4:00 p.m. on the second Tuesday of the month. They are usually held in the Washington Street Conference Room of the Camden Opera House. If you wish to attend, please check with the Town Office to confirm the location.

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MEGUNTICOOK WATERSHED ASSOCIATION REPORT

Paul Leeper, Acting Executive Director

Megunticook Watershed Association is devoted to environmental preservation and improvement. We're hard at work to maintain and better the quality of the Megunticook Lake, Megunticook River, Norton Pond, Moody Pond and their feeder streams in Knox and Waldo counties.

We also work to improve the quality and safety of swimming, boating and fishing in these waters. The Lake Warden/Executive Director is employed by the Megunticook Watershed Association and our organization oversees the watercraft inspection program in an effort to prevent to keep invasive aquatic plants like milfoil from our waters. We inspect over 1,000 watercraft annually. The Lake Warden also patrols the waters enforcing boating regulations and burning regulations on Fernald's Neck. We also monitor the water quality in the area waters through the Partners in Monitoring program.

The Association works closely with the town's police, parks & recreation and highway departments. We make the Association's patrol boat available to Camden personnel to access the Town owned Lands End area, set navigation buoys, install floats at the boat ramps, and search and rescue.

PLANNING BOARD REPORT

Chris MacLean, Chairperson
Jan MacKinnon
Kerry Sabanty
Richard Householder
Lowrie Sargent – Vice Chairperson
Sidney Lindsley
Nancy McConnel

Planning Board business increased for the first time in three years. Residential and commercial development remains historically low, but all signs point to a recovery of the local economy that mirrors national trends. During 2011-2012, the Planning Board approved three town-sponsored projects. The first allows substantial improvements to the public's access to Megunticook Lake on Route 105; another allows for expansion of multi-use trails for cross-country skiing and mountain biking at the Camden Snow Bowl. These two projects expand Camden's world-class recreational opportunities. The Planning Board also approved the creation of a nature trail along the Megunticook River on the former Apollo Tannery site. In other business, the Planning Board approved the application for a private way along Shermans Point Road and a site plan for the development of property on Beaucaire Avenue. The Planning Board also approved one site plan amendment and one subdivision amendment. The Planning Board denied one application.

Over the course of the year, the Planning Board discussed and debated a variety of other issues. These included the desirability of creating a wind power ordinance and a mobile food vendor ordinance, and, most recently, whether to allow for expansion of nonconforming commercial uses in town. The Planning Board, in consultation with the Select Board, created a comprehensive plan commission. This commission, guided by planning board members Lowrie Sargent and Richard Householder, will work with the Select Board, other town committees, and members of the public to update Camden's comprehensive plan. The Planning Board has been monitoring the Maine Uniform Building and Energy Code (MUBEC), which imposes mandatory requirements on residents in towns with a population of greater than 2,000. Several members of the Planning Board have expressed concerns about aspects of MUBEC's requirements, including the financial impact on landowners. The Planning Board held a hearing in March 2012 at which Representative Joan Welsh and Senator Chris Rector were present to learn about and discuss the Planning Board's concerns. Finally, thanks to the amazing dedication and efforts of Jan McKinnon and Richard Householder, the Planning Board approved a plan to improve the town's directional signage. The plan also allows signage to direct pedestrian traffic into Camden's different business districts. The signs should begin appearing by the summer of 2012.

With no changes in Planning Board membership for last three years, the Board benefits from an exceptional breadth of experience. Nancy McConnel and Sid Lindsley continue to serve as alternates, with Lowrie Sargent, Jan McKinnon, Richard Householder, Kerry Sabanty, and I continuing to serve as regular members. Jeannie Hollingsworth continued to produce flawless and detailed minutes as our recording secretary, and Nora McGrath remained at the helm of our multimedia studio. Beth Megquier-Doan held down the fort another year for Steve Wilson, the Town Planner. Don White, our liaison to the Select Board, also deserves recognition for his faithful attendance at our lengthy Planning Board meetings.

The Planning Board holds its regular meeting every first and third Thursday of the month, at 5:00 P.M., in the Washington Street conference room. All of our meetings are televised. We invite the public to attend, and always allow time for public input on non-agenda items at the beginning of our regular meetings.

ZONING BOARD OF APPEALS REPORT

Frank Toole, Chairperson
Thomas Laurent
George Wheelwright
Leonard Lookner
Sam Smith
Linda Norton
Jean Belair

The Zoning Board of Appeals held four hearings since the last Annual Report, twice the number for the previous year.

The board approved a change in a shoreland area nonconforming structure at 17 Woodland Road.

It granted the administrative appeal of Howard Gallagher for a sign at his business at 8 Bay View Street.

A request for a variance from the high elevation standards for a property off Barnestown Road was denied.

A special exception for office space on the first floor of a structure at 81 Bay View Street was granted.

The members of the Zoning Board are Thomas Laurent, Leonard Lookner, Sam Smith, Frank Toole and George Wheelwright. Linda Norton and Jean Belair are alternates.

The Board appreciates the assistance of Jeanne Hollingsworth, recording secretary and Nora McGrath, technician and Bill Kelly, legal counsel.

PENOBSCOT BAY REGIONAL CHAMBER OF COMMERCE REPORT

Dan Bookham, Executive Director

This past year was a momentous one for the Chamber of Commerce, as voting members of the Camden-Rockport-Lincolnville and Rockland-Thomaston Area Chambers overwhelmingly opted to consolidate into one organization, the new Penobscot Bay Regional Chamber of Commerce. With corporate offices in Camden and visitor centers and offices in both Camden and Rockland the new Chamber (which officially came into existence on August 1, 2011) is well positioned to provide even more service to Camden as well as to the other communities within its footprint.

Again this year the Chamber of Commerce has continued to work ever-closer with the Town of Camden and associated organizations. The Chamber has made good progress in working on economic development issues. I continue to serve as liaison to the Community & Economic Development Advisory Committee (CEDAC) and as an ex-officio board member of the Maine Coast Economic Alliance (MCEA). The Chamber continues to partner with Development Director Brian Hodges and other key staff at the Town of Camden in marketing the tannery site, developing the Camden Downtown Plan, supporting grant applications, sharing information on new and expanding businesses and available commercial space, and collaborating on special projects (like the open space guide).

Working with CEDAC, MCEA, and Development Director Hodges the Chamber continues to serve as a vital element in Camden's economic and community development toolkit. Along with the town leadership in Camden the Chamber subscribes to the viewpoint that economic development is a regional proposition and to that end we continue to press for ever closer collaboration and communication between individual development offices and regional entities.

On the events side of the ledger, the Chamber once again produced and promoted the two HarborArts festivals and Christmas by the Sea (reported by many to be one of the most enjoyable yet, not least due to the addition of fireworks to mark the 25th anniversary). Thanks to the collaboration from Bay Chamber Concerts, the Camden Rotary Club, and town departments I think I can claim that we enjoyed two wonderful days of fireworks and music in celebration of the 4th of July. The Chamber also took a lead role again in the Camden Windjammer Festival, volunteering hundreds of hours and in-kind services to guide the community celebration of our maritime heritage through its third and most successful year in its current form. Working with our neighbors to the south in Rockland and the Camden Police Department, we ensured two smooth visits of almost 1,000 passengers each time from the Oceania cruise liner "Regatta" to Camden last October. Our organization supported and helped market events like Winterfest, the US National Toboggan Championships, the Juice Conference, PopTech!, and the Camden Conference all held in Camden.

The Chamber continues to be very appreciative of the Town's generous support through the loan of the building we occupy on the public landing. The Chamber's Visitor Center is truly a key gateway to our region. The visitor information center, our ever-growing website and social media presence, and the *Discover the Jewel of the Maine Coast* vacation guide combined to provide useful, accurate, and timely information to hundreds of thousands of short- and long-term visitors to the area, and will continue to do so over the coming year. We have also been continuing our work to raise the profile of the Camden Hills and Penobscot Bay region, not just as a vacation destination but also as a place to live, invest, work, and play 365 days a year.

CAMDEN PUBLIC LIBRARY REPORT

Nikki Maounis, Library Director

Essential Library Services:

- People served during the year – 190,613
  - Customer use up by 22% in five years
- Items checked out – 257,786
  - Circulation up by 65% in five years
- Computer use – 56,210
  - Computer use up by 143% in five years
- Number of programs offered – nearly 600
- Number of people attending those programs – nearly 23,000
  - Program attendance up by 125% in five years

Key Events in 2011:

- Launched a year-long series of personal finance seminars, all made possible by a grant from the FINRA Foundation.
- Hosted the annual Winterfest celebration in our outdoor Amphitheatre with over 1,000 people attending.
- For the 2nd year in a row, partnered with local volunteers to host the outdoor ice-skating rink in the Amphitheatre.
- Redesigned our website to deliver a better, more well-rounded experience to the over 42,000 users who accessed the site during the year.
- Continued our "Stock the Stacks" campaign. This year's goal was to fully fund the purchase of books, audio-books, and movies. Thanks to our supportive community, we did it!
- Partnered with the Camden Cinema Committee to present the Wizard of Oz. Participants followed the Yellow Brick Road to the presentation!
- Hosted Pulitzer-prize winning author David McCullough for a presentation at the Opera House. He spoke to a sold-out crowd about our nation's history and the importance of libraries to that history.
- During Fire Prevention Week, presented pre-school story times at the Fire Department.
- Utilized thousands of hours of volunteer time in support of the library and its mission. Volunteers managed our used book sales, sorted and shelved books, and gave their time selflessly. Thank you!
- Successfully fund-raised to provide over 50% of our operating budget from sources other than Town funding.
- For the 4th year in a row, rated one of America's Star Libraries by the Library Journal Index of Public Service.
- Provided an **anchor** for Camden residents, business-people, and visitors to utilize.

CAMDEN FIRST AID ASSOCIATION REPORT

Julia Libby, Exeuctive Director

Another year has come and gone and what a year for Camden First Aid Association. There have been quite a few changes for us. This past year we have hired three more full time individuals for night shift. Two of them are Paramedics and one EMT-Intermediate. This now means that we have Paramedic coverage every night which has a significant impact on the type of care that the residents of each town receives. This gives us 10 fulltime employees and approximately 21 part-time employees.

We now have a Board of Directors which is comprised of at least two individuals from each town that we serve. These individuals have given their time to guide us and advise us so that we can be a solvent entity.

The Camden First Aid Association, like others involved in health care or medical services, is facing tough times. This is due in large part to the fact that the current Medicare and MainecCare (Medicaid) systems are unsustainable. For the future, Medicare and Medicaid costs are probably going to double, and parallel to those costs, reimbursements from those programs to Camden First Aid Association for services rendered will shrink and slow our revenue stream.

I am aware that each of the budgets for the four towns is strained by the poor economy; just as we are. Camden First Aid Association works very hard to control and contain operating expenses without diluting the critical services we provide.

In 2011, we responded to 968 calls in Camden; 36 calls to Hope; 149 calls in Lincolnville; 853 calls in Rockport and 76 other calls for a total of 2081. This averages to approximately 6 calls per day.

In 2011, Camden First Aid Association wrote of $45,580.00 as bad debt/uncollectable revenue. The following is the dollars amounts for each town we serve: Camden-$20,265; Rockport-$7,546; Hope-$1,055; and Lincolnville- $502. The cost to operate this organization in 2011 was $823,934.

I am very fortunate as the new EMS Chief to have such well trained, dedicated employees working for our organization. Their hard work and dedication has made the transition for me as the new Service Chief much easier and certainly more enjoyable. I cannot thank them enough for what they have contributed to this organization. I am proud of each one of them and proud to be a part of Camden First Aid Association.

CAMDEN AREA DISTRICT NURSING ASSOCIATION REPORT

Anne Feeney, R.N., M.S.N.

Camden Area District Nursing Association is a small non-profit community health care agency that has served the people of Camden since 1920. Our professional staff consists of a full-time RN director, a part-time registered nurse, a part-time secretary and several per diem registered nurses who fill in when needed.

Our mission is to provide some nursing visits to people in the community, regardless of their ability to pay. Most of our clients are elderly and our services such as monitoring chronic conditions and managing medications allow people to remain in their homes safely. We also provide foot care which is a much needed service in the community.

Preventative health care is another focus. We host flu clinics and administer low cost flu vaccine yearly. We also provide free loan of medical equipment to those in need.

In this past year 1,953 home visits were made to the residents of Camden. We also provided flu vaccinations to 42 Camden residents in 2011.

Our office is located on the third floor of Anderson Inn and Quarry Hill and we invite members of the community to visit for health questions or blood pressure checks. Our office hours are Mondays and Thursdays between 1 pm – 3 pm.

COASTAL MOUNTAINS LAND TRUST REPORT

Scott Dickerson, Exeuctive Director

Coastal Mountains Land Trust has worked in the western Penobscot Bay region, including the town of Camden, for the past 25 years. We are a non-profit conservation organization that works to conserve the wildlife habitats, scenic landscapes, public access to natural lands, water resources, and productive forest and farmlands of the area. Thanks to our membership support, we have protected over 9,100 acres throughout our service region and have many active projects in process.

The Land Trust has completed a total of 30 conservation projects in Camden. We have protected 415 acres by conservation easements, a permanent agreement between the landowner and the Land Trust that keeps the land in private ownership while protecting critical resources of the property. We also acquire full title to properties that have extraordinary conservation value, including 541 acres in Camden. These properties become part of the network of preserves we are establishing throughout the region. Our preserves are open to the public for hiking, cross-country skiing, snowshoeing and other activities that do not degrade the natural and scenic features of the properties.

Since last year's annual report, we have conserved 167 new acres in Rockport on Ragged Mountain. Ownership was transferred to the Maine Water Company, subject to a conservation easement held by the Land Trust. This property will provide another link to further the vision of a four-season Round the Mountain trail originating from the Camden Snow Bowl.

Our office is located at 101 Mt. Battie Street in Camden, open 8:30am to 5:00pm weekdays, and we encourage those interested in our program to stop in for a visit, call us at (207) 236-7091, or visit our website at www.coastalmountains.org.

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CAMDEN-ROCKPORT HISTORICAL SOCIETY
CONWAY HOMESTEAD-CRAMER MUSEUM COMPLEX REPORT

Marlene Hall, Executive Director

The Camden-Rockport Historical Society is dedicated to the collection, preservation, and display of historical artifacts and records pertaining to the local area. The Society maintains the Conway Homestead-Cramer Museum as the focal point of these activities.

The Conway Homestead-Cramer Museum recorded an increased number of visitors, scheduled group tours, cruise ship tours, and special programs during the 2011 season. Among them are; Maple Sugar Sunday, Annual Cake Walk fundraiser, Fall Festival, and "Living History Day" on Thursdays throughout the summer. Educational events included visits by Camden-Rockport elementary school students, St. Georges School 4th graders, and local home-school students; during their visits the students were given guided tours of the buildings and participating in period crafts such as tin- smithing, candle making and learning to play games popular in the late 1700 and early 1800s. Several well-attended public bean hole baked bean suppers were held and the three week-long Heritage Day Camps were filled to capacity. Several "Maine Living Series" speaker programs were held during the winter months. We anticipate that the 2012 season will be equally as active as we continue to increase our volunteer staff. A current major project is the digitizing of our collection to enhance our research capability and organize our inventory to make it more accessible to the public.

The Camden-Rockport Historical Society appreciates the support of the Town of Camden and invites area residents to visit the Conway Homestead-Cramer Museum and to become involved in the preservation of our historic past.

FIVE TOWN CSD/MSAD #28 SUPERINTENDENT OF SCHOOLS REPORT

William Shuttleworth, Superintendent

Our communities can take pride and comfort knowing we have three schools that are at the cutting edge of greatness. Our 8th graders were the highest performing students in reading in the state of Maine and second in the entire state in the combined scores for reading, math and writing. Our work at the elementary school has focused on strengthening our math instruction.

We will have completed three comprehensive K-12 curriculum overhauls by the end of the year, in Spanish, Math and English/Language Arts. This is no easy feat and it has been a team effort to align our math and English programs with the newly established Common Core Standards.

Our school budget process continues to be a highly collaborative process as we balance the needs of our children with the wallets of our taxpayers. We are continuing to keep our eye on creating the best schools in Maine. And, if you look at almost any rubric, such as test scores, our athletic programs, our entire arts programs, and our great community support, you would have to agree that our schools are of top quality. Yet, we aren't for a minute resting on our laurels. We are working daily to meet the needs of every student. As our children graduate from high school and begin to compete in an ever-increased arena of global competition, we want our schools to go above and beyond expectations.

By the time our citizens read this report, you will see a new wind turbine powering electricity to part of our high school, just one example of a dream brought to reality through the undaunted spirit of kids and community members.

I would be remiss not to thank the resident and taxpayers that want this level of excellence. We have great kids, very involved and dedicated parents and the partnership we forge to support our children make a difference in their lives, forever. It has been a privilege to serve these communities this year.

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MID-COAST SOLID WASTE CORPORATION REPORT

Jim Guerra, Manager

As I finish my fourth year managing MCSW, some of the changes we have put in place look like they are settling in as lasting improvements. Our hauling cost for trash delivery to PERC has dropped significantly since using larger cans and greater effort and our modifications to recycling collection/processing areas have also dropped cost significantly. While the calculations are not yet complete, it seems our recycling rate is up compared to previous years so hopefully we have also made it easier for more of you to participate in recycling. This increase in recycling is important in at least three ways. The first is the well drummed out tale of the good it does for the environment. The second is that any revenues above budgeted generally go towards reducing the next year's budget or keeping it flat. This year, the Board of MCSW dedicated close to $100,000 in surplus recycling revenues to keeping the tax assessment in the 2013 budget flat for the second year in a row. The third reason, and there are more, is that recycling sure beats the heck out of paying to throw the material away! In spite of these obvious benefits, in this economic time it is still amazing the number of people who don't participate...Always room for improvement, I suppose.

While the Board has been diligent in helping to steward the budget of this facility, there are always forces outside our control ready to push the budget upward. At this point two major forces appear looming in the not distant future. The first is that in 2018, just six years away, the design and the regulatory life of the PERC incinerator, as well as the electrical sales agreement with Bangor Hydro, will end. What the next solution for disposing our municipal solid waste will look like has fortunately been under discussion for the past two years and will likely fall into place with no noticeable discontinuity to most people, except for the fact that... In as much as these things can be guaranteed, it will be more expensive than it has to date. More on this will be forthcoming as it becomes available. The other change that will increase the cost of running this facility will be the inevitable filling of the demolition landfill. While tipping fees associated with commercial landfills may be somewhat cheaper than currently charged here, the hauling costs will be significant. Either of the two commercial facilities we would haul to are at least 2 ½ hrs away (one way) and at $90 to $100 an hour, the cost of a round trip adds up quickly. The expected life of our current landfill is from 7 to 10 years depending almost entirely on the economy and rate of development in the area. Options at hand may include moving into the northern end of the quarry albeit under a more rapid filling scenario than current or, developing a site to process and divert as much demo as possible reducing the need for landfill space... or both?!! As they say, stay tuned...

With change always on the horizon we continue to put our best efforts toward taking an efficient and cost effective approach to solving these situations. Please continue to do your part by recycling and seeking answers to your questions here at the facility. Keep in mind our website at www.mcsolidwaste.org through which you can contact us via email but always feel free to call. Remember our Household Hazardous Waste Day on the third Saturday in June! This year it is on June 16. As with last year, the fee for each unit (5 gallons or 20 lbs.) of waste has been lowered from $25 to $10! This is a very good rate and should help to increase participation in this collection. Please call for more information or check out the new website.

If you see improvement at this facility please take the time to thank your representative to the Board of Directors and your town manager as they are the ones that test me and keep my mind open as we evolve a system to serve our community's needs in a sound and affordable way. They like many other municipal volunteers or employees dedicate significant time and generously share their expertise with me making me a better manager. I respectfully thank the Board of MCSW and our community for the opportunity given me to make things a little bit better. See you at the facility!

ANNUAL REPORT TO THE TOWN OF CAMDEN

Dear Friends and Neighbors:

I am grateful for the trust you have placed in me to work for the citizens of Camden and our region. Representing your interests during the past three years in the Maine Senate has been truly rewarding and an experience that I will never regret. Thank you for allowing me the opportunity to be your voice in Augusta.

When Republicans took their oath of office last December, we promised to move Maine in a new direction and to make our state more prosperous and affordable to all Mainers. Lawmakers also faced dire budget projections of a billion dollar shortfall. Many doubted we could attain anything substantive with the obstacles before us. Instead of looking at quick fix solutions to the problems before us, we met our challenges head on by rolling up our sleeves and working together. Over the months that ensued, the Legislature approved a number of significant reform measures to our health insurance market, tax policies, and state regulations.

Looking back at the results of the First Regular Session, I believe legislators made significant strides in addressing Maine's most pressing needs during extremely difficult times. We did so while avoiding a government shutdown and the polarizing situations that occurred in other states. Leadership made the decision early on in the session that we would insist on a two-thirds budget and we would create a culture of inclusion, respect and consensus. We increased state funding to local schools by $65 million, brought solvency to the retiree pension system, insisted on more transparency and accountability at the Maine Turnpike Authority, and paid back our local hospitals millions of dollars that had be owed to them for years. We worked hard to deliver the changes we promised, and we succeeded.

Though important progress has been made, lawmakers have a great deal of work ahead them when they return to Augusta in January. The most daunting task will be addressing a staggering $120 million shortfall within the Department of Health and Human Services and its MaineCare program. In terms of all spending, MaineCare accounts for 32 percent of the state budget and enrollment is expected to grow at more than three times the rate of our revenues over the next four years. Difficult structural changes to the MaineCare program must be made soon; but I am confident that if we continue to work together as we did last year, we can return MaineCare back to a sustainable and quality system that protects Maine's most at-risk citizens.

Again, thank you for entrusting me to represent you in Augusta. Please feel free to contact me if you ever need my help in navigating the state bureaucracy. I can be reached in Augusta at 287-1505, in Thomaston at 354-6571 or by e-mail at cwrector@hotmail.com.

Sincerely,

Chris Rector
State Senator
District 22

SUSAN M. COLLINS
MAINE

WASHINGTON, DC 20510-1904
(202) 224-2523
(202) 224-2693 (FAX)

United States Senate

WASHINGTON, DC 20510-1904

COMMITTEES
HOMELAND SECURITY AND GOVERNMENTAL AFFAIRS
APPROPRIATIONS
ARMED SERVICES
SPECIAL COMMITTEE ON AGING

Dear Town of Camden:

As the new session of Congress began, I was honored to become the longest, currently serving member of the U.S. Senate to have never missed a roll call vote. As the 111th Congress ended, I cast my 4,563rd consecutive vote. It is a privilege to represent you in Washington, D.C. and I appreciate this opportunity to share some of my recent work as we look forward to the opportunities and challenges that lie ahead in the 112th Congress.

Creating jobs and strengthening our economy remain our nation's most pressing challenges. Far too many families and individuals throughout Maine and our nation are still suffering from a sluggish economy and high unemployment. That is why it was so vital for Congress to extend the 2001 and 2003 tax relief laws. I strongly supported a two-year extension because allowing these laws to expire would have resulted in one of the largest tax increases in our nation's history, and job killing tax hikes could well have plunged our economy deeper into recession.

Last year, I spoke to small business owners throughout Maine who told me that a tax increase could result in a loss of jobs and threaten the viability of their businesses. It is good news that Congress passed the two-year extension of these tax relief laws before 2010 came to a close, providing more certainty to businesses and relief for all taxpayers.

After years of repeated but unsuccessful attempts by the Maine delegation to address the federal truck weights law, I authored a successful truck weights pilot program in 2009 that was in effect for one year. The pilot program permitted trucks weighing up to 100,000 pounds to travel on Maine's federal interstates, where these trucks belong, rather than being diverted to secondary roads, through small communities, downtown areas, and school zones. The benefits have been evident: improved safety, lower costs, reduced energy use, and reduced emissions. I was disappointed that the U.S. House of Representatives failed to take action either to extend the pilot program or to make it permanent. Making the truck weights program permanent will be one of my top priorities this year and will be the first bill I introduce in the new Congress.

The President signed into law a number of bills that I authored or coauthored. I was proud to join Senator Joe Lieberman in leading the effort to repeal the so-called "Don't Ask, Don't Tell" law that applied to our armed forces. This long-overdue repeal enables the U.S to join 35 of our closest allies in welcoming the military service of any qualified individual who is willing and capable of serving our country.

My efforts to counter the smuggling of illegal drugs across the Canadian border into Maine, and vice versa, were advanced when the President signed the "Northern Border Counternarcotics Strategy Act." I was the lead Republican sponsor of this law, which requires the Office of National Drug Control Policy to develop a counternarcotics strategy similar to that of the Southwestern border in collaboration with our Canadian partners.

The Senate Homeland Security Committee also conducted an extensive investigation into the Fort Hood terrorist attack. We will soon release a report with recommendations on how to reduce the possibility of such an attack in the future.

Former Senator Evan Bayh and I authored a new law that establishes a new Advisory Council to develop a national plan for combating Alzheimer's disease. For the first time, this law charges federal agencies to develop a strategy to advance efforts to fight this devastating disease, at no additional cost to taxpayers.

As far too many people know, Alzheimer's disease inflicts pain and hardship on families, and costs Medicare and Medicaid billions, yet our nation has been lacking a national strategy to focus on this disease.

Maine's natural resource industries are essential to our prosperity. Last October, along with other Delegation members, I testified at an International Trade Commission hearing that resulted in a ruling that Chinese and Indonesian paper companies had been engaging in illegal trade that is unfair to our domestic industry. During the debate on the Food Safety Modernization Act, I successfully advocated for an amendment, backed by Maine's small and organic farmers, to protect our small farms from excessive regulation.

In my ongoing efforts to save jobs in Maine, I succeeded in convincing the EPA to rework regulations known as "boiler MACT" in a manner that protects the environment and public health without jeopardizing jobs in the forest products industry. I also authored successful legislation to provide small contractors more time to comply with EPA lead-based paint regulations. The high fines for non-compliance would have put many small contractors in Maine out of business.

Working with the University of Maine, I helped advance the development of deep water, off-shore wind energy. Last summer, Energy Secretary Steven Chu visited UMaine at my request, which resulted in an announcement that the Department would dedicate $20 million to develop and test deepwater offshore wind technologies. UMaine remains on the cutting edge of this work, which has the potential to create 15,000 jobs.

I secured funding for a number of important transportation projects in 2010. For example, following my request, U.S. Transportation Secretary Ray LaHood announced that the Department would award $10.5 million for Maine's effort to save freight railroad service in Northern Maine, and $20 million for the rehabilitation of the Memorial Bridge between Kittery and Portsmouth.

As a member of the Senate Armed Services Committee, I worked to ensure that our men and women in uniform have the resources and support they need to protect our freedom. In 2010, I supported efforts to improve health care and other services for our military personnel and veterans, and authored key provisions to strengthen our national defense by supporting the vital work at Bath Iron Works, the Portsmouth Naval Shipyard, Pratt & Whitney, the Maine Military Authority, and other Maine industries. Following my letter last year to the President's top budget official urging him to include increased funding for the DDG-51 program in next year's budget, Defense Secretary Gates recently announced that the Pentagon would seek an additional DDG-51 in its five-year budget.

The 112th Congress will bring extraordinary challenges as we work to improve the economy, lower the unemployment rate, seek ways to reduce federal spending to bring the federal debt under control, and debate a host of other important issues. I am grateful for the opportunity to serve the Town of Camden and Maine in the United States Senate. If ever I can be of assistance to you, please contact my Augusta Office at (207) 622-8414, or visit my website at http://collins.senate.gov. May 2011 be a good year for your family, your community, our state and our nation.

Sincerely,

Susan M. Collins
United States Senator

HOUSE OF REPRESENTATIVES
2 STATE HOUSE STATION
AUGUSTA, MAINE 04333-0002
(207) 287-1400
TTY: (207) 287-4469

Dear Camden Friends and Neighbors:

As I begin my second term, now serving in the 125th legislature, I am still impressed with the way our democracy works and am grateful for the privilege of representing you. As you know, it is a challenging time. The recession has caused great hardships on many people in our district and the state is struggling to meet many demands as well as reduce spending to match the reduction in state revenues. We are also struggling here at home with school and town budgets.

I will continue to work with my colleagues to build the next biennial budget through finding compromises that will reduce state spending without putting a greater burden on our towns and property taxes; and without overly impacting certain constituent groups. I will continue to seek a balanced and fair approach to enact a bipartisan, balanced budget. Your emails, letters and phone calls will continue to help me understand the significance of proposed cuts. Although I will never be able to prevent necessary cuts I will work to make their impacts as equitable as possible and work to assure that our neediest citizens are not harmed.

I will also continue to work to ensure that Maine's environment, our great resource, continues to be protected. Our Camden businesses and residents benefit from our beautiful place and keeping it healthy and whole is paramount. I will also work to protect and enhance our small business community that is the driver of our local economy.

Thank you for the opportunity to serve you. I look forward to hearing from you and can be reached at 236-6554 or joanwelsh08@gmail.com.

Sincerely,
Joan Welsh
District 46
Camden/Rockport

RESULTS OF CAMDEN ANNUAL TOWN MEETING
June 14 and 15, 2011

On June 14, 2011 at 8:00 am Town Clerk Katrina Oakes called the Town Meeting to order. The Warrant and return was read and the voters proceeded to act on warrant articles as follows:

ARTICLE 1
Donald Gross was elected as moderator to preside at said meeting. After taking oath of office, Mr. Gross led the Pledge of Allegiance and declared the polls open for voting until 8:00 pm.

Absentee ballots were processed at 10:00 am, 12:00 pm, 2:00 pm, 4:00 pm, and 6:00 pm.

Six Hundred Thirty Seven registered Camden voters turned out to vote on articles one through three.

THE POLLS OPENED AS SOON AS ARTICLE ONE WAS ACTED UPON AND REMAINED OPEN TO VOTE ON ARTICLES TWO THROUGH THREE BY SECRET BALLOT UNITL EIGHT O'CLOCK IN THE EVENING.

ARTICLE 2
To elect by secret ballot

Two Select Board Members for three-year terms (Select Board members shall serve as Overseers of the Poor, Assessors and Wastewater Commissioners)

James Heard was elected with 374 votes
Donald A. White, Jr. was elected with 353 votes.
Karen Grove received 340 votes
There was one write in vote recorded.

Two Directors of Maine School Administrative District #28/CSD #19 for three-year terms.

Matthew A. Dailey was elected with 372 votes.
Willard J. Hibbard, III was elected with 310 votes.
Dale E. Landrith received 224 votes.

One member of the Personnel Board for a three-year term.

David Miramant was elected with 495 votes.
There were 5 scattered write in votes recorded.

ARTICLE 3
The Town voted to amend the Subdivision Ordinance, Article 9, Inspections and Enforcement, Section 4, to add the following sentence: require at least 75% of subdivision lots have been issued certificates of compliance.

YES	**502**	**NO**	**59**

On Wednesday, June 15, 2011 at 7:00 pm Moderator Donald Gross called Annual Town Meeting to order. He began the meeting with reading of the return of votes cast at the Municipal Election held on Tuesday, June 14, 2011. The remainder of articles was voted on by a show of hands.

ARTICLE 4
The Town voted to set November 1 or the next regular business day thereafter, and May 1 or the next regular business day thereafter, as due dates for taxes and to fix the rate of interest on unpaid taxes at 7% per year.

ARTICLE 5
The Town voted to authorize the Select Board and Treasurer, on behalf of the Town, to apply for and accept grants, gifts, real estate and other funds, including trust funds that may be given or left to the Town.

ARTICLE 6-A
The Town voted to authorize the Select Board to dispose of tax acquired property in any manner which the Select Board deems in the best interest of the Town of Camden, provided however that the Apollo Tannery property as described in Book 3148 Pages 278 and 280, excluding the fee interest in the land burdened by the Coastal Mountains Land Trust Declaration recorded in Book 4093 Page 81, shall be disposed of subject to the requirements of Article 10 of the Town Warrant from the Annual Town Meeting held on June 10, 2008.

Note: Approval of this Article shall serve to negate and over-ride Article 12 of the November 4, 2008 Special Town Meeting, which previously required that any sale of the Apollo Tannery property must be approved by Camden voters by a referendum at a Town Meeting. Copies of Article 12 from the November 4, 2008 Warrant, Article 10 of the June 10, 2008 Warrant, and the report from the Apollo Tannery Redevelopment Group, dated February 19, 2008 are available from the Town Clerk's office during regular business hours.

ARTICLE 6-B
No action was needed in the event that the voters fail to approve Article 6A immediately preceding this Article, shall the Town vote to authorize the Select Board to dispose of tax acquired property, excluding the former Apollo Tannery property, in any manner which the Select Board deems in the best interest of the Town of Camden?

ARTICLE 7
The Town voted to authorize the Select Board to dispose of personal property pursuant to the Town's Purchasing Regulations, as amended; and further authorize the Town Manager to dispose of personal property pursuant to the Town's Purchasing Regulations, as amended, which has a market value of less than three thousand dollars.

ARTICLE 8
The Town voted to authorize the Select Board, following a public hearing, to transfer an amount not to exceed ten percent (10%) of the unexpended balances from any budgetary category to another budgetary category of the annual budget, subject to the limitations contained in this Article, during the period from April 1 to the date of the annual town meeting in June? The transfer of unexpended balances from various budgetary categories shall not increase the expenditure in any budgetary category by an amount which exceeds two-twelfths (2/12) of the budgeted amount approved for that budgetary category by the annual town meeting.

ARTICLE 9
The Town voted to appropriate $2,111,695 from non-property tax revenue sources to be used in reducing the property tax commitment for the expenditures in the following article for the 2011-2012 fiscal year.

The Select Board recommended the amount of $2,111,695 and the Budget Committee recommended an earlier total of $1,989,195.

ARTICLE 10
To see what sums of money the Town will vote to appropriate and raise, net of non-property tax revenues, for the 2011-2012 fiscal year budget for the following purposes, or act thereon:

A. **GENERAL GOVERNMENT** – The Town voted to appropriate $1,423,300
B. **PUBLIC SAFETY** – The Town voted to appropriate $1,705,829
C. **HIGHWAYS, STREETS & BRIDGES** – The Town voted to appropriate $1,169,200
D. **HEALTH & WELFARE** – The Town voted to appropriate $34,395
E. **LEISURE SERVICES** – The Town voted to appropriate $829,532
F. **CEMETERIES** – The Town voted to appropriate $90,000
G. **DEBT/CAPITAL/CONTINGENCY** – The Town voted to appropriate $950,201

Total Proposed Expenditures A through G: $ 6,206,657

ARTICLE 11
No action was required to see if the town would vote to increase the property tax levy limit established by State law to cover the municipal budget approved by all the preceding articles, if necessary.

ARTICLE 12
The Town voted to elect Elaine Davis to serve on the Board of Trustees of the W. H. Pascal Fund for a term of three years. (Expiration June 2014).

ARTICLE 13
A. The Town voted to elect the following eight members for three year terms each (terms expire in 2014) to serve on the Budget Committee.

Tom Armbrecht	Tom Jackson	Steve Neil
George Forristall	Kelly Macomber	Parker Laite, Sr.
Stephanie Clapp	Susan Dorr	

B. The Town voted to elect Nicole Bland to serve a two-year term to expire in 2013 to serve on the Budget Committee.

C. The Town voted to elect the following two members for a one-year term to expire in June 2012 to serve on the Budget Committee.

Collen Duggan Peter Lindquist

ARTICLE 14
The Town voted to elect the following five to serve as a Budget Committee Nominating Committee for the following year:

Regular Members: Edward Collins, Anita Brosius-Scott, and Dave Nazaroff
Alternate Members: Cheryl Oliveri-Daly and Karen Grove

A motion was moved and seconded to adjourn at 9:15 pm.

Approximately 140 registered voters attended the Annual Town Meeting.

RESULTS FOR SAD#28 BUDGET REFERENDUM
TUESDAY, JUNE 14, 2011

ARTICLE 1:
The town voted that the MSAD #28 Budget for 2011-2012 school year that was adopted at the district budget meeting on May 31, 2011 be approved.

YES	**514**
NO	**107**

RESULTS FOR FIVE TOWN COMMUNITY SCHOOL DISTRICT REFERENDUM
TUESDAY, JUNE 14, 2011

ARTICLE 1:
The town voted that the Five Town Community School District Budget for 2011-2012 school year that was adopted at the district budget meeting on May 31, 2011 be approved.

YES	**515**
NO	**106**

RESULTS FOR CAMDEN SPECIAL TOWN MEETING
Tuesday, November 8, 2011

On November 8, 2011 at 8:00 am Town Clerk Katrina Oakes called the Special Town Meeting to order. The Warrant and return was read and the voters proceeded to act on warrant articles as follows:

ARTICLE 1
Edward Boylan was elected as moderator to preside at said meeting. After taking oath of office, Mr. Boylan led the Pledge of Allegiance and declared the polls open for voting until 8:00 pm.
Absentee ballots were processed at 10:00 am, 12:00 pm, 2:00 pm, 4:00 pm, and 6:00 pm.

One Thousand Nine Hundred Ninety Six voters turned out to vote on articles one through five.

THE POLLS OPENED AS SOON AS ARTICLE ONE WAS ACTED UPON AND REMAINED OPEN TO VOTE ON ARTICLES TWO THROUGH FIVE BY SECRET BALLOT UNITL EIGHT O'CLOCK IN THE EVENING.

ARTICLE 2
The Town voted to (1) approve the proposed Supplemental FY12 Budget authorizing the purchase of a replacement fire truck; (2) appropriate five hundred twenty-four thousand two hundred eighty-two dollars ($524,282) for the purchase; (3) authorize the expenditure of $110,000 from the Fire Equipment Reserve Fund and (4) authorize the capital lease financing of the balance ($414,282).

YES 1440 NO 481

ARTICLE 3
The Town voted to enter into a Revocable Lease Agreement with the Penobscot Bay Regional Chamber of Commerce, for a twenty year term, revocable upon six months notice, and without a charge for rent, for the existing building located on the Camden Town Landing that was formerly leased to the Camden-Rockport-Lincolnville Chamber of Commerce.

YES 1583 NO 278

ARTICLE 4
The Town voted to adopt the proposed Model Property Assessed Clean Energy (PACE) Ordinance, to be hereafter entitled the "Camden PACE Ordinance", to establish a PACE program so that owners of qualifying property can access financing for energy saving improvements to their properties, financed by funds awarded through the Efficiency Maine Trust, and to enter into a PACE "Administration Contract" with the Efficiency Maine Trust, so as to administer the PACE program through the Camden PACE Ordinance.

YES 1593 NO 286

ARTICLE 5
The Town voted to release, by Municipal Quitclaim Deed, all of the Town's right, title and interest in and to a small triangular section of real property, with dimensions of six and three tenths (6.3) feet by twelve and two tenths (12.2) feet by thirteen and eight tenths (13.8) feet, being a portion of the Camden Public Landing as described in a deed recorded in Book 307 Page 154 of the Knox County Registry of Deeds, said Camden Public Landing being depicted on Tax Map 120 Lot 293, to abutter John C. Conrad and William G. Conrad, Jr., Co-Personal Representatives of the Estate of Rebecca Gene Conrad, to benefit real property described in a deed to Rebecca Gene Conrad recorded in Book 1880 Page 228 of the Knox County Registry of Deeds, and further depicted on Tax Map 120 Lot 296, due to the encroachment of a portion of a building footprint that has existed for more than 40 years onto said small triangular section of the Camden Public Landing.

YES 1500 NO 306

RESULTS FOR CAMDEN SPECIAL TOWN MEETING
Tuesday, December 20, 2011

On December 20, 2011 at 7:00 pm Town Clerk Katrina Oakes called the Special Town Meeting to order. The Warrant and return was read and the voters proceeded to act on warrant articles as follows:

ARTICLE 1
Donald Gross was elected as moderator to preside at said meeting.

ARTICLE 2
Shall the Town of Camden vote to adopt the proposed "Town of Camden Ordinance to Regulate the Sale and/or Use of Consumer Fireworks", with a Draft date of December 7, 2011?

The moderator asked for discussion. Brandon Kimble asked for explanation of procedure for ordinance adoption. Also stated that he was not necessarily for or against fireworks but that an adoption of the ordinance would take away one more freedom.

Raymond Andresen commented that the State just changed the law regarding fireworks after all these years and most people did not think that it was a good idea.

Mr. Greenwood asked who issues permits for fireworks displays. The Moderator explained that those where issued by the State Fire Marshall, but that this ordinance would not affect those permits.

Deborah Oliver spoke in favor of the ordinance by making three points: A) The town's appearance is respected by residence and visitors but fireworks would create mess and debris. B) Neighbors would have to contend with the noise and lights that fireworks cause. C) Governor says new law will generate jobs which she would agree with (medical field) because of all the accidents, etc. that fireworks would cause.

With no other discussion, the Moderator called for a vote.

The Town voted favorably in adopting the Town of Camden Ordinance to Regulate the Sale and/or Use of Consumer Fireworks dated December 7, 2011.

Approximately twenty-four registered voters attended the Special Town Meeting.

A motion was moved and seconded to adjourn at 7:15 pm.

CAMDEN ANNUAL TOWN MEETING WARRANT
June 12 and 13, 2012

County of Knox

To: Randy Gagne, Constable of the Town of Camden, Maine

GREETINGS:
In the name of the State of Maine, you are hereby required to notify and warn the Inhabitants of the Town of Camden, required by law to vote in town affairs, to meet at the Camden Public Safety Building, Washington Street in said Town on Tuesday, June 12, 2012 at 8:00 a.m. in the forenoon to 8:00 p.m. in the afternoon to vote on Articles 1 through 3 at which time the meeting will adjourn. The adjourned meeting will be reopened at the Camden Opera House Auditorium on Wednesday, June 13, 2012 at 7:00 p.m., then and there to act on the remaining articles in the warrant. All of said Articles being set out below, to wit:

Article 1
To elect a moderator to preside at said meeting.

THE POLLS WILL OPEN AS SOON AS ARTICLE ONE HAS BEEN ACTED UPON AND WILL REMAIN OPEN TO VOTE ON ARTICLES 2-3 BY SECRET BALLOT UNTIL EIGHT O'CLOCK IN THE EVENING.

Article 2
To elect by secret ballot

Two Select Board Members for three year terms (Select Board members shall serve as Overseers of the Poor, Assessors and Wastewater Commissioners); and

Two Directors of Maine School Administrative District #28/CSD #19 for three year terms; and

One member of the Personnel Board for a three year term.

Article 3
Shall the Town amend the Camden Zoning Ordinance to incorporate the definitions of "MUBEC" and "Building Official" and create local authority to apply and enforce the Maine Uniform Building and Energy Code, adopted pursuant to 10 MRSA 9271, et seq. as reflected in the "Proposed MUBEC Amendments" draft dated March 1, 2012 as prepared by the Camden Code Enforcement Officer?

Note: The full text of the specific proposed amendments to the Camden Zoning Ordinance to be enacted by this article have been certified by the Chairperson of the Select Board and is available in the Town Clerk's office during regular business hours.

Recommended by Planning Board: 6-0

(The following articles (4-15) will be "FLOOR" articles to be voted on by registered voters on Wednesday, June 13, 2012 at 7:00 p.m. in the Camden Opera House.)

Article 4
Shall the Town vote to accept Easement deeds from four property owners so as to accomplish a culvert replacement project on Belmont Avenue; said project is depicted on an "Easement Sketch, Town of Camden Culvert Replacement" dated April 17, 2012 as prepared by Gartley and Dorsky Engineering and Surveying; and the four properties affected are depicted on said sketch as belonging to: Richard M. Stetson and Bridget

I. Qualey (Tax Map 119, Lot 118), Andrea Mulla (Tax Map 119, Lot 117), Gail H. and John E. Teller (Tax Map 119, Lot 90), and Steven F. Philbrook, Arn H, Pearson and Mary Lou Wendell (Tax Map 119, Lot 91).

Note: *The full text of the proposed easement deeds to be enacted by this article have been certified by the Chairperson of the Select Board and are available in the Town Clerk's office during regular business hours.*

Article 5
Shall the Town vote to set November 1 or the next regular business day thereafter, and May 1 for the next regular business day thereafter, as due dates for taxes and to fix the rate of interest on unpaid taxes at 7% per year?

Article 6
Shall the Town vote to authorize the Select Board and Treasurer, on behalf of the Town, to apply for and accept grants, gifts, real estate and other funds, including trust funds, that may be given or left to the Town?

Article 7
Shall the Town vote to authorize the Select Board to dispose of tax acquired property in any manner which the Select Board deems in the best interest of the Town of Camden?

Article 8
Shall the Town vote to authorize the Select Board to dispose of personal property pursuant to the Town's Purchasing Regulations, as amended; and further authorize the Town Manager to dispose of personal property pursuant to the Town's Purchasing Regulations, as amended, which has a market value of less than three thousand dollars?

Article 9
Shall the Town vote to authorize the Select Board, following a public hearing, to transfer an amount not to exceed ten percent (10%) of the unexpended balances from any budgetary category to another budgetary category of the annual budget, subject to the limitations contained in this Article, during the period from April 1 to the date of the annual town meeting in June? The transfer of unexpended balances from various budgetary categories shall not increase the expenditure in any budgetary category by an amount which exceeds two-twelfths (2/12) of the budgeted amount approved for that budgetary category by the annual town meeting?

Article 10
Shall the Town vote to appropriate $2,044,450 from non-property tax revenue sources to be used in reducing the property tax commitment for the expenditures in the following article for the 2012-2013 fiscal year?

The Budget Committee and Select Board both recommend.

Article 11
To see what sums of money the Town will vote to appropriate and raise, net of non-property tax revenues, for the 2012-2013 fiscal year budget for the following purposes, or act thereon:

	Budget Comm Recommends	Select Board Recommends
A. GENERAL GOVERNMENT	$1,461,135	$ 1,461,135
B. PUBLIC SAFETY	$1,748,476	$ 1,748,476
C. HIGHWAYS, STREETS & BRIDGES	$1,238,100	$ 1,238,100
D. HEALTH & WELFARE	$ 50,907	$ 50,907
E. LEISURE SERVICES	$ 866,700	$ 866,700
F. CEMETERIES	$ 90,000	$ 90,000
G. DEBT/CAPITAL/CONTINGENCY	$ 769,763	$ 769,763
Total Proposed Expenditures A through G:	**$ 6,225,091**	**$ 6,225,091**

Article 12
To see if the town will vote to increase the property tax levy limit established by State law to cover the municipal budget approved by all the preceding articles, if necessary.

Article 13
Shall the Town vote to elect one person to serve on the Board of Trustees of the W. H. Pascal Fund for a term of three years?

Note: Tom Karod's term is expiring, and he does not wish to be re-nominated.

Article 14

A. To elect nine members for three year terms each (terms expire in 2015) to serve on the Budget Committee.

Names suggested by the Budget Nominating Committee are:

Morgan Laidlaw	Ann Williamson	Karen Grove
Edward Collins	John Lewis	Orman Goodwin

B. To elect one member to serve a two year term to expire in 2014 to serve on the Budget Committee.

Name suggested by the Budget Nominating Committee is:

Graham Phaup

Article 15
To elect three members and two alternate members to serve as a Budget Committee Nominating Committee for the following year:

Kristin Bifulco	Anita Brosius-Scott	Dave Nazaroff
Cheryl Oliveri-Daly (ALT)		

Note: It shall be the duty of the Nominating Committee to submit to the Town Manager, no later than April 1 for publication in the Town Warrant, a slate of nominees to serve on the Budget Committee for three years.

****

The Select Board gives notice that the Registrar of Voters will be in session at the Camden Town Office for the purpose of accepting and correcting the voting list during regular business hours Monday through Friday 8:00 a.m. – 3:30 p.m. and at the polls Tuesday, June 12, 2012 from 8:00 a.m. – 8:00 p.m.

You must be a Camden registered voter to vote in any election.

Given under our hands this 1st day of May, 2012

CAMDEN SELECT BOARD

Martin Cates, Chairperson
Morgan Laidlaw, Vice-Chairperson
John R. French, Jr.
James Heard
Donald A. White, Jr.

TOWN OF CAMDEN FY13 BUDGET
Revenues

	REVENUE SOURCE	FY10 Budget	FY10 Actual	FY11 Budget	FY11 Actuals	FY12 Budget	FY13 Budget
TAXES							
90-0201	Tax Interest	32,000	38,117	32,000	46,928	40,000	40,000
90-0202	Lien Interest	6,000	14,669	15,000	20,870	15,000	16,000
90-0203	Lien Costs	4,000	6333	5000	6927	6,000	6,500
	Total - Misc Taxes	42,000	59,119	52,000	74,725	61,000	62,500
STATE REVENUES							
90-0501	State Rev Sharing	315,000	302,013	315,000	293,547	300,000	297,000
90-0502	Tree Growth Reimb.	5,200	4,403	4,500	4,425	4,500	5,000
90-0503	Veterans Exemp Reimb.	3,400	3,477	3,500	5,539	3,500	4,500
90-0504	Local Road Assistance	55,000	54,436	50,000	56,892	56,000	55,000
90-0505	Snowmobile Revenue	500	490	500	377	500	500
90-0506	Pumpout Boat Reimb.	14,025	12,747	14,040	0	14,040	17,000
90-0508	State Park Reimb.	5,000	3,551	5,000	7,548	4,000	4,000
	Total - State Revenues	398,125	381,117	392,540	368,328	382,540	383,000
LICENSES, PERMITS & FEES							
90-1001	Vehicle Excise Tax	800,000	756,899	780,000	763,645	760,000	760,000
90-1002	Vehicle Registration by Ma	200	144	200	182	200	200
90-1003	Boat Excise Tax	25,000	32,725	30,000	30,168	32,000	32,000
90-1004	Animal Control Fees	1,800	2,150	2,300	2,554	2,200	2,200
90-1005	Town Clerk Fees	13,000	12,182	13,000	15,818	12,500	12,500
90-1006	Plumbing Fees	4,000	3,928	3,000	4,739	6,000	5,000
90-1007	Building Permit Fees	25,000	49,721	30,000	36,418	50,000	52,000
90-1008	Administrative Fees	16,000	16,067	15,000	15,938	16,000	16,000
90-1009	Cable TV Franchise	50,000	58,201	55,000	62,475	60,000	65,000
90-1010	Electrical Fees	3,000	3346	3000	2509	3500	3500
	Total - Lic, Permits & Fe	938,000	935,363	931,500	934,446	942,400	948,400
CHARGES FOR SERVICES - INCOME FROM DEPARTMENTS							
90-1502	Police Revenue	3,000	3,030	3,000	2,600	3,000	3,000
90-1503	Parking Tickets	14,000	15,028	16,000	13,682	16,000	16,000
90-1504	Parks & Rec Revenue	25,500	17,775	21,000	14,341	14,000	14,000
90-1505	Parks & Rec - Mowing	5,000	5,000	5,000	5,500	5,000	5,000
90-1507	Cemetery Maintenance	50,069	50,069	56,447	56,447	50,000	50,000
90-1509	Harbor Park Mowing	6,910	6,717	6,775	6,775	6,973	5,200
90-1601	Opera House Rentals	50,000	64,406	63,000	68,735	70,000	80,000
90-1701	Harbor Permits	150,000	151,801	155,000	163,181	158,000	158,000
90-1704	Harbor Dockage/Misc	21,400	37,862	36,200	44,726	40,000	50,000
	Total - Chgs for Services	325,879	351,688	362,422	375,987	362,973	381,200

TOWN OF CAMDEN FY13 BUDGET
Revenues

	REVENUE SOURCE	FY10 Budget	FY10 Actual	FY11 Budget	FY11 Actuals	FY12 Budget	FY13 Budget
MISCELLANEOUS REVENUES							
90-2001	Interest Earned	35,000	19,905	33,000	15,139	23,000	20,000
90-2002	Yacht Club Lease	19,700	19,461	19,000	20,162	19,500	19,500
90-2003	Public Landing Leases	0			8,203		3,000
90-2004	Other Revenue/Misc.	10,000	13,618	5,000	2,823	5,000	6,000
90-2005	Sale of Surplus Equipment	0	6,686	0	3,000	0	0
90-2006	Town of Rockport WW Bo	8,043	8,043	8,600	8,602	14,382	14,450
90-2007	Verizon Cell Tower Lease	14,400	14,650	14,400	15,600	14,400	14,400
90-2008	Insurance Dividends		10,117	9,000	8,142	9,000	9,000
	Total - Misc	87,143	92,480	89,000	81,671	85,282	86,350
OPERATING TRANSFERS							
90-3001	Trust Fund Income	5,000	5,000	5,000	5,000	5,000	5,000
	Reserve W/D						
	Total - Transfers	5,000	5,000	5,000	5,000	5,000	5,000
OTHER FINANCING SOURCES							
90-4001	Bond/Note Proceeds						
90-4002	Surplus	150,000	150,000	150,000	150,000	150,000	150,000
	Surplus - Laite Beach					122,500	
	Use of TIF Revenue						30,000
	Subtotal - Other	150,000	150,000	150,000	150,000	272,500	180,000
TOTAL - MUNICIPAL REVENUES		**1,946,147**	**1,974,767**	**1,982,462**	**1,990,157**	**2,111,695**	**2,044,450**

TOWN OF CAMDEN FY13 BUDGET
Expenditure Summary

	FY 11 Budget	FY 11 Actual	FY12 Budget	FY13 Bud Comm	Budget Vote	FY13 Sel Recommend	Select Board Vote
GENERAL GOVERNMENT							
Admin/Fin/Codes/Assessing	814,520	762,717	647,200	664,535	17-0-0	664,535	5-0-0
Professional Services	52,000	67,437	52,000	51,000	17-0-0	51,000	5-0-0
Planning & Development	95,770	41,374	235,300	242,600	17-0-0	242,600	5-0-0
Information Technology	56,200	68,926	55,200	56,000	17-0-0	56,000	5-0-0
Insurances	158,300	140,143	149,500	152,500	17-0-0	152,500	5-0-0
Opera House Town Offices	79,950	73,664	85,500	86,900	17-0-0	86,900	5-0-0
Opera House- Auditorium	167,000	166,172	198,600	207,600	16-1-0	207,600	5-0-0
Total - General Government	1,423,740	1,320,434	1,423,300	1,461,135		1,461,135	
PUBLIC SAFETY							
Police Department	937,850	847,121	923,700	957,300	19-0-0	957,300	5-0-0
County Dispatch	116,602	116,602	122,309	121,151	19-0-0	121,151	5-0-0
Fire Department	328,005	299,427	332,270	342,610	19-0-0	342,610	5-0-0
Public Safety Building	50,800	40,856	50,500	49,915	19-0-0	49,915	5-0-0
Hydrant Assessment	214,000	215,483	218,550	218,500	19-0-0	218,500	5-0-0
Street Lights	60,000	53,167	58,500	59,000	19-0-0	59,000	5-0-0
Total Public Safety	1,707,257	1,572,656	1,705,829	1,748,476		1,748,476	
HIGHWAYS STREETS & BRIDGES							
Public Works	782,200	791,969	828,400	856,800	19-0-0	856,800	5-0-0
Streets & Sidewalks	295,200	279,569	326,500	361,500	19-0-0	361,500	5-0-0
Parking	2,600	2,073	3,200	3,700	19-0-1	3,700	5-0-0
Tree Program	3,800	7,580	11,100	16,100	19-0-0	16,100	5-0-0
Total H'ways Sts & Bridges	1,083,800	1,081,191	1,169,200	1,238,100		1,238,100	
HEALTH & WELFARE							
Camden First Aid	10,000	10,000	10,000	20,000	19-0-0	20,000	5-0-0
American Red Cross	2,132	2,132	2,132	2,132	18-0-0	2,132	5-0-0
Coastal Transportation	2,650	2,650	2,650	2,650	18-0-0	2,650	5-0-0
Hospitality House	2,500	2,500	2,500	2,500	18-0-0	2,500	5-0-0
Kno-Wal-Lin Healthcare				5,325	18-0-0	5,325	5-0-0
Midcoast Children's Services	800	800	800	500	18-0-0	500	5-0-0
Sexual Assault Crisis Support	1,839	1,839	NA	NA			5-0-0
American Legion	1,200	1,200	1,200	1,200	18-0-0	1,200	5-0-0
Camden Rockport Historical Socie	1,000	1,000	1,000	1,000	18-0-0	1,000	5-0-0
Merryspring, Inc.	1,000	1,000	1,000	1,000	18-0-0	1,000	5-0-0
Teen Center, Inc.	14,535	14,535	13,113	14,600	18-0-0	14,600	5-0-0
Total Health & Welfare	37,656	37,656	34,395	50,907		50,907	

TOWN OF CAMDEN FY13 BUDGET
Expenditure Summary

	FY 11 Budget	FY 11 Actual	FY12 Budget	FY13 Bud Comm	Budget Vote	FY13 Sel Recommend	Select Board Vote
LEISURE SERVICES							
Camden Public Library	340,000	340,000	355,000	355,000	17-0-0	355,000	5-0-0
Harbor & Landing	139,150	137,717	145,500	154,800	17-0-0	154,800	5-0-0
Recreation	120,954	112,270	120,449	127,980	17-0-0	127,980	5-0-0
Parks	176,652	189,421	191,410	198,270	17-0-0	198,270	5-0-0
Snow Bowl Match	15,000	15,000		15,000	17-0-0	15,000	5-0-0
Megunticook Dams	9,300	3,686	10,200	10,500	17-0-0	10,500	5-0-0
Harbor Park Mowing	6,775	4,064	6,973	5,150		5,150	5-0-0
Total Leisure Services	807,831	802,158	829,532	866,700		866,700	5-0-0
CEMETERIES							
Cemetery Association	21,000	21,000	40,000	40,000	14-3-0	40,000	5-0-0
Cemetery Maintenance	56,447	42,264	50,000	50,000	17-0-0	50,000	5-0-0
Total Cemetery	77,447	63,264	90,000	90,000		90,000	5-0-0
DEBT/CAPITAL/CONTINGENCY							
Debt Service Principal	382,649	325,154	340,743	411,291	17-0-0	411,291	5-0-0
Debt Service Interest	100,055	98,272	95,728	101,082	17-0-0	101,082	5-0-0
Capital Reserves	105,400	105,400	142,700	119,400	16-1-0	119,400	5-0-0
Capital Improvement Program	136,600	151,407	330,500	98,000	17-0-0	98,000	5-0-0
Contingency	46,000	47,906	40,800	40,000	17-0-0	40,000	5-0-0
Total Debt/Capital/Conting	770,704	728,139	950,471	769,773		769,773	
MUNICIPAL TOTAL	**5,908,435**	**5,603,477**	**6,202,457**	**6,225,091**		**6,225,091**	
Minus Misc Non-tax Revenues	1,982,462		2,111,695			2,044,450	
Net to be raised by Taxation	3,925,973		4,090,762			4,180,641	
Difference FY13-FY12			164,789			89,879	
LD 1 limitation						90,036	

CAMDEN TOWN OFFICE
Monday – Friday 8:00 am – 3:30 pm
1st & 3rd Tuesdays 8:00 am – 4:30 pm
Telephone: 236-3353
Fax Number: 236-7956
Closed all Legal Holidays and Weekends

Website Address: www.camdenmaine.gov

TOWN DEPARTMENTS

Fire Department (non-emergency)	www.camdenmaine.gov/fire	236-7950
Police Department (non-emergency)	www.camdenmaine.gov/police	236-7967
Public Works/Highway Department	www.camdenmaine.gov/publicworks	236-7954
Harbormaster's Office	www.camdenmaine.gov/harbor	236-7969
Parks & Recreation/Camden Snow Bowl	www.camdensnowbowl.com	236-3438
Camden Opera House	www.camdenoperahouse.com	236-7963
Wastewater Department		236-7955
Knox County Dispatch		236-3030

EMERGENCY NUMBERS

Fire, Police and Ambulance	911
Maine State Police	1-800-452-4664
Knox County Sheriff's Office	1-800-337-0565
Poison Control Center	1-800-442-6305
Pen Bay Medical Center	596-8000
Camden First Aid Association (Ambulance)	236-8087

REFERENCE NUMBERS

Aqua Maine, Inc. (Water Company)	236-8428
Camden Post Office	236-3570
Camden Public Library	236-3440
Superintendent's Office	236-3358
Camden Hills Regional High School	236-7800
Camden Rockport Middle School	236-7805
Camden Rockport Elementary School	236-7807/7809
Teen Center	230-0866

MIDCOAST SOLID WASTE TRANSFER STATION
Tuesday – Saturday 8:00 am – 4:00 p.m.
Telephone: 236-7958
Closed Sunday and Monday

CAMDEN-ROCKPORT-LINCOLNVILLE CHAMBER OF COMMERCE
2 Public Landing
236-4404
Website Address: www.camdenme.org