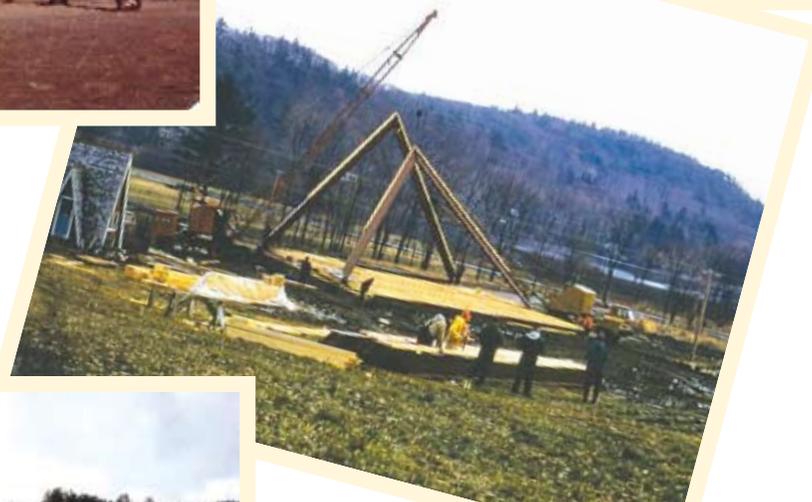


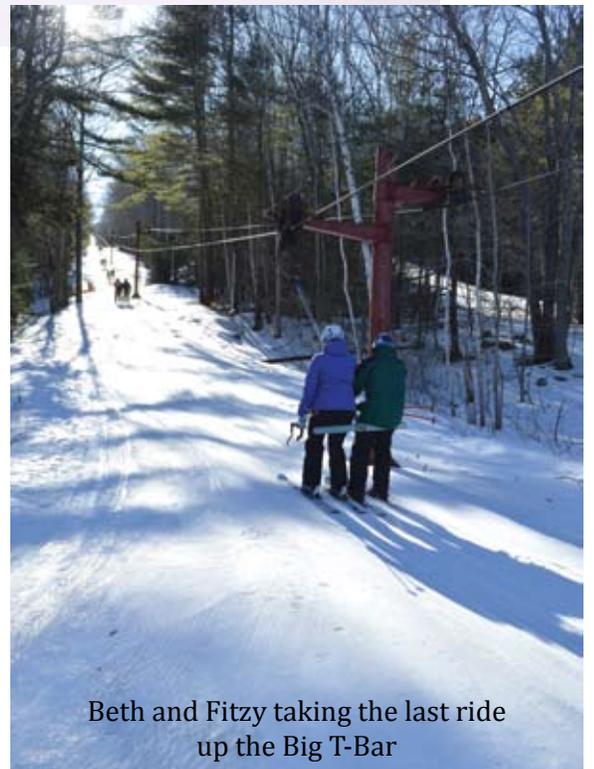
# Camden, Maine

Where the Mountains Meet the Sea.....



## 2014 Annual Report

Fiscal Year Reports: July 1, 2012 – June 30, 2013  
June 2014 Annual Town Meeting Warrant & Budget



Beth and Fitzzy taking the last ride up the Big T-Bar

**ANNUAL REPORT**  
**OF THE**  
**MUNICIPAL OFFICERS**  
**TOWN OF CAMDEN**  
**29 Elm Street**  
**PO Box 1207**  
**Camden, Maine 04843**

Population – 4,850  
(2010 Census)

For the Fiscal Year

July 1, 2012 - June 30, 2013  
June 2014 Annual Town Meeting Warrant & Budget



As we prepare for the Ragged Mountain  
Redevelopment Project, the Annual Report cover  
shows a retrospective of the many changes at the  
Camden Snow Bowl.

*Town Report Printed by Lincoln County Publishing of Damariscotta, Maine  
Printed on recycled paper*

## TABLE OF CONTENTS

### ADMINISTRATION

Dedication.....	3
Remembrance.....	5
Appreciation .....	6
Elected Officials.....	7
Appointed Officials.....	8
Town Committees .....	9
Select Board.....	12
Town Manager’s Report .....	14
Town Clerk’s Report.....	16
Registrar of Voter’s Report.....	17

### TAXES

Tax Collector’s Report .....	18
2013 Unpaid Real Estate Taxes .....	19
2013 Unpaid Personal Property Taxes.....	21
2013 Unpaid Real Estate Liens .....	22
2013 Unpaid Wastewater Liens .....	22
Finance Director’s Report.....	23
Auditor’s Report.....	25

### MUNICIPAL DEPARTMENTS

Assessor’s Agent .....	39
Development Director’s .....	40
Planning/Codes Enforcement .....	42
Fire Department.....	43
Police Department .....	46
Emergency Management Agency.....	47
Public Works Department .....	49
Harbor Master.....	51
Wastewater Department.....	52
Town Dams .....	53
Parks and Recreation Department.....	54
Camden Opera House .....	57

### TOWN COMMITTEES/BOARDS

Camden Rockport Pathways Committee .....	60
Conservation Commission.....	62
Camden Housing Committee .....	63
Cemetery Association .....	64
CEDAC .....	65
Historic Resources Committee.....	66
Planning Board .....	67
Zoning Board of Appeals .....	68

### AFFILIATIONS

Penobscot Bay Regional Chamber of Commerce .....	69
Camden Public Library.....	70
Camden Area District Nursing .....	71
Coastal Mountains Land Trust.....	72
Megunticook Watershed Association .....	73
Camden-Rockport Historical Society .....	74
Five Town CSD/MSAD #28 .....	75
Mid-Coast Solid Waste Corporation .....	78

### WARRANTS

Results of Annual Town Meeting –6/12/13 .....	85
Results of SAD #28 Referendum – 6/11/13 .....	88
Results of Special Town Meeting 9/26/13 .....	89
Results of Special Town Meeting – 11/5/13.....	90
Results of Special Town Meeting – 2/25/14.....	92
Warrant for Annual Town Meeting – 6/11/14.....	93
2014-2015 Budget Revenue Summary .....	96
2014-2015 Budget Expenditure Summary .....	98

### OTHER INFORMATION

Directory .....	Inside Back Cover
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## **DEDICATION**

### ***Ragged Mountain Redevelopment Committee***

It's time! Time to celebrate an extraordinary group of people whose vision, energy, determination, and love of Camden took the dream of redeveloping Ragged Mountain and turned it into a reality.

After years of discussion, it came down to a simple request to the Select Board in 2007 to appoint a committee to develop a plan to improve the Snow Bowl facilities, increase year-round usage, and build long-term financial sustainability for Ragged Mountain. The Select Board enthusiastically approved that request and appointed the Ragged Mountain Recreation Area Redevelopment Committee. The original members were Rick Knowlton and Bob Gordon as the Co-Chairs, Don Gross, Frank Morong, Molly Mulhern, John Scholz, Mort Strom, and non-voting members Jeff Kuller and Beth Ward. With that appointment, this small group was on its way to making more Snow Bowl history!

Accomplishing their assignment involved planning, design, community education and money. The RMRA Committee enlisted the help of a Capital Campaign Committee and the Parks & Recreation Committee and got to work designing a 4-season recreation area with improved ski lift, snow making, and grooming equipment, a new lodge, and site improvements. They also took on the challenge of raising a significant amount of money: \$6.5 million. Of that, \$4.5 million would be raised in private funds. Once they reached the private fundraising goal, the Town would ask voters to approve a \$2 million bond issue.

Raising millions in private funds is a daunting undertaking under the best of circumstances. This did not deter the RMRA Redevelopment Committee. They took a landslide of obstacles and turned them into a "mountain of possibilities." A campaign that was to take a few years stretched on much longer as the nation faced a severe economic downturn. The toughest challenge the Committee faced was the tragic loss of two leading forces: Parks & Recreation Director Jeff Kuller, and Building Committee Chair Don Gross. They each died suddenly, leaving a hole in our hearts and a deep loss to our community.

The RMRA Redevelopment Committee persevered. They exceeded the fundraising goal in September 2013. On November 5, 2013, Camden voters overwhelmingly approved the matching \$2 million bond issue. Without a moment to waste, site work for the redevelopment project started on March 17 – the day after the Snow Bowl closed for the season. Next winter, skiing at the Snow Bowl will be a totally new experience thanks to your efforts!



***Left to Right: John Christie, Erin Flanagan, Ann Montgomery, Matt Lawson, Seth Wescott, Barrett Brown, and Morton Storm***



***Left to Right: Judy Sherman, Morton Strom, John Sherman, Wendy Weiler, and Maureen Gordon***



**A “groundbreaking event” - installation of the new sanitary system (2012)**

***Left to right: Brian Robinson, Don White, Frank Morong, Molly Mulhern, Sam Appleton, Shawn Richards, Jim Heard, Will Gartley, Jeff Kuller, Bill Lane, Dave Marceau, Martin Cates, Mort Strom, and Bob Gordon.***

This Annual Report is dedicated to the Ragged Mountain Recreation Area Redevelopment Committee with profound thanks and recognition for your many years of community service and this incredible achievement. We extend additional heartfelt thanks to Co-chairs Rick Knowlton and Bob Gordon for your steady leadership, spirited drive, and unwavering dedication. Your work and the efforts of the entire committee strengthens us as a community and ensures Ragged Mountain and the Snow Bowl will continue to be a special place for future generations.

***Redevelopment Committee***

Rick Knowlton & Bob Gordon (Co-chairs)  
 Tom Albertson  
 John Anders  
 Sam Appleton  
 Scott Dickerson  
 Landon Fake  
 Bill Fitzcharles  
 Don Gross  
 Peter Gross  
 Donna Janville  
 Jeff Kuller  
 Bob Levine  
 Fran Moore  
 Frank Morong  
 Molly Mulhern  
 Brian Robinson  
 Joe Ryan  
 John Scholz  
 Doug Sensenig  
 Mort Strom  
 Ian Stewart  
 Beth Ward

***Capital Campaign***

Erin Flanagan & Mort Strom (Co-chairs)  
 Ann Montgomery, Honorary Chair  
 Tom Amory  
 Sam Appleton  
 John Christie  
 Cate Cronin  
 Bob Gordon  
 Maureen Gordon  
 Peter Gross  
 Patrick Jones  
 Jeff Kuller  
 Jill Laing  
 Caroline Morong  
 Dave Ridley  
 Wendy Weiler  
 Oliver Wilder  
 George Mueller

***Parks & Recreation***

Ray Andresen, Chair  
 Pete Brown  
 David Olivas  
 Brian Robinson  
 Ed Libby  
 Casey Heard  
 Emily McDevitt  
 Molly Mulhern  
 Ann Bex  
 Jack Williams  
 Mark Haskell  
 David Conover  
 Sharon Gilbert  
 Barbara Goos

## REMEMBRANCE

The Town of Camden lost several citizens in the past year who contributed to the community in very significant ways. From among them the Camden Select Board would like to especially remember two community spirited individuals, Clifton Richards and David Montgomery.



*Clifton Richards*  
*March 11, 1916 - December 10, 2012*



*David Montgomery*  
*June 17, 1928 - December 8, 2012*

## **APPRECIATION**

The Camden citizens listed below have donated a great deal of time and energy to the many boards and committees in our community and deserve our highest praise. They have been willing to share the task of representing the many aspects of life in Camden and in so doing, have made town government reflective of the entire community. We applaud each and every one of you!

### **BUDGET COMMITTEE**

Matthew Lewis      Brian Gasser  
Meg Sideris        Tom Massey  
Peter Orne         Delisa Morong  
Nicole Bland      Howard Jones  
Ann Williamson

### **BUDGET NOMINATING COMMITTEE**

Dave Nazaroff      Kristin Bifulco  
Sidney Lindsley    Cheryl Oliveri-Daly  
Anita Brosius-Scott

### **COMMUNITY ECONOMIC DEVELOPMENT ADISORY COMMITTEE**

Rick Bates

### **HISTORIC RESOURCES COMMITTEE**

Abigail Fitzgerald    Mark DeMichele

### **OPERA HOUSE COMMITTEE**

Howard Jones

### **PARKS & RECREATION COMMITTEE**

Peter Conover

### **PLANNING BOARD**

Chris MacLean      Kerry Sabanty  
Sidney Lindsley

### **ZONING BOARD OF APPEALS**

George Wheelwright    Nancy McConnel

## ELECTED OFFICIALS

### Select Board, Assessors, Overseers, and Wastewater Commissioners

James Heard	6/14
Donald A. White, Jr., <b>Vice Chair</b>	6/14
John R. French, Jr.	6/15
Leonard Lookner	6/15
Martin Cates, <b>Chair</b>	6/16

### MSAD #28 and CSD #19 (Board of Directors)

Matthew Dailey	6/14
Willard Hibbard III	6/14
Linda Chilton	6/14
Victoria Manzi	6/16
John Lewis	6/16

### Budget Committee

Parker S. Laite, Sr.	6/14
Steve Neil	6/14
Susan Dorr, <b>Chair</b>	6/14
Kelley Macomber	6/14
Tom Jackson	6/14
Deborah Dodge	6/14
R. Graham Phaup	6/14
Tom Armbrecht	6/14
Morgan Laidlaw	6/15
Karen Grove, <b>Vice Chair</b>	6/15
Ed Collins	6/15
John Lewis	6/15
Sonny Goodwin	6/15
Robin McIntosh	6/15
Steve Melchiskey	6/15
Patricia Eddy	6/15
Frank Stearns	6/16
Anita Brosius-Scott	6/16
Richard Stetson	6/16
Thomas C. Bland III	6/16
Dave Nazaroff	6/16
Brett Lerner	6/16
Rick Knowlton	6/16

### Budget Nominating Committee

Jean White, <b>Chair</b>	6/14
John Scholz	6/14
Peter Gross	6/14
Ed Doudera (ALT)	6/14
Bob Gordon (ALT)	6/14

### Knox County Commissioner (Camden Representative)

Roger Moody	12/16
-------------	-------

### Knox County Budget Representative

Randy Stearns	12/14
---------------	-------

### Pascal Fund Trustees

Elaine Davis	6/14
Christopher Hardy	6/15
Parker S. Laite, Jr.	6/16

### Personnel Board

David Miramant	6/14
Steve Melchiskey, <b>Chair</b>	6/15
Rick Rector	6/16
Joy Brown (A)	6/15
Marlene Libby (Employee Rep)	6/16

## APPOINTED TOWN OFFICIALS

### Town Manager

Patricia A. Finnigan

Town Attorney.....	William Kelly
Finance Director .....	Carol Sue Greenleaf
Tax Collector.....	Theresa Butler
Town Clerk/Registrar of Voters.....	Katrina Oakes
Deputy Registrar of Voters.....	Elaine Davis
Deputy Registrar of Voters.....	Sidney G. Lindsley
Treasurer .....	Marlene Libby
General Assistance Administrator.....	Janice Esancy
Assessors' Agent .....	Wesley Robinson
Code Enforcement Officer.....	Steve Wilson
Electrical & Plumbing Inspector.....	Steve Wilson
Health Officer .....	Steve Wilson
Assistant Code Enforcement/Electrical & Plumbing Inspector .....	Wesley Robinson
Development Director .....	Brian Hodges
Wastewater Department Superintendent.....	Ross Parker
Sealer of Weights and Measures .....	Robert Wiggin
Harbormaster.....	Steven Pixley
Assistant Harbormaster.....	James Leo
Harbor Clerk.....	Marlene Libby
Animal Control Officer.....	Jeff Sukeforth
Police Chief.....	Randy Gagne
Constable.....	Randy Gagne
Fire Chief.....	Chris Farley
Emergency Preparedness Director .....	Chris Farley
Director of Parks and Recreation.....	Landon Fake
Public Works Director .....	Richard Seibel
Tree Warden.....	Barton Wood
Assistant Tree Warden.....	Richard Seibel
Dam Control Agent.....	Ross Parker
Inland Harbormaster .....	Justin Twitchell

## CAMDEN COMMITTEE MEMBERS

### Board of Assessment Review

Karen Grove	6/16
Rick Knowlton, <b>Chair</b>	6/15
Robert Armstrong	6/14
Vacancy	ALT
Vacancy	ALT

### Camden Conservation Commission

Douglas N. Johnson, <b>Chair</b>	6/16
Tom Hopps	6/16
Vacancy	6/16
Robin Kern	6/15
Barbara Melchiskey	6/14
Carla Ferguson	6/14

### Camden Housing Committee

Joanne Campbell, <b>Chair</b>	6/16
Dana Strout	6/16
Vacancy	6/16
Vacancy	6/16
Frank Toole	6/15
Brandon Kimble	6/15
Vacancy	6/14

### Camden-Rockport Pathways Committee

Anita Brosius-Scott	6/16
Richard Stetson	6/16
Robert Davis	6/15
Geoff Scott, <b>Chair</b>	6/14
Kathleen Buchas	6/14
Jane Self	ALT
James MacThomas	ALT
Vacancy	ALT

### Cemetery Association

Isa Babb	6/16
Parker S. Laite, Sr., <b>Vice Chair</b>	6/16
Jeff Weymouth	6/15
Jeff Sukeforth, <b>Chair</b>	6/15
Kristine Lerner	6/14
Larry Gross	6/14
Patricia Ayers	6/14

### Community Economic Development Advisory Cmte (CEDAC)

Deborah Dodge, Chair	6/16
Ellis Cohn	6/16

### CEDAC (cont'd)

Meg Quijano	6/15
Peter Brown	6/15
Kipp Wright	6/14
Peter Gross	ALT
John Arnold	ALT
Robin McIntosh	ALT

### Harbor Committee

Richard Stetson	6/16
Ben Ellison, Vice Chair	6/16
William Welte	6/15
Robin McIntosh	ALT
Raymond Williamson	6/14
Ben Cashen	ALT
Stephen Gold	ALT

### Historic Resources Committee

Meg Barclay, Chair	6/16
Patricia Skaling	6/16
Beedy Parker	6/15
Judith McGuirk	6/15
Elinor Klivans	6/14
Susan Snead	ALT
Kristin Mikkelsen	ALT
Susan Neves	ALT

### Megunticook Dams Committee

Rick Knowlton, Chair	6/14
Ed Libby	6/14
Richard Stetson	ALT

### Opera House Committee

Raymond Brunyanszki	6/16
Susan Dorr	6/16
Maryanne Shanahan, <b>Chair</b>	6/15
Vacancy	6/15
Kate Bates	6/14
Judy Godwin	ALT
Marc Rattner	ALT

### Parks & Recreation Committee

Brian Robinson	6/16
Peter Brown	6/16
Raymond Andresen, <b>Chair</b>	6/15
David Olivas, <b>Vice Chair</b>	6/14
Ed Libby	6/14
Casey Heard	ALT
Emily McDevitt	ALT

**Planning Board**

Lowrie Sargent, <b>Chair</b>	6/18
Richard Bernhard	6/16
Jan MacKinnon	6/15
John Scholz	6/14
Richard Householder	6/14
Vacancy	ALT
Vacancy	ALT

**Zoning Board of Appeals**

Jean Belair	6/16
Linda Norton	6/16
Sam Smith	6/15
Frank Toole, <b>Chair</b>	6/14
Thomas Laurent	6/14
Ed Libby	ALT
Vacancy	ALT
Vacancy	ALT

**TOWN CALENDAR****Town Committee/Board**

Board of Assessment Review  
 Board of Voter Registration  
 Budget Committee  
 Budget Nominating Committee  
 Camden Conservation Commission  
 Camden Housing Committee  
 C/R Pathways Committee  
 Cemetery Association  
 CEDAC  
 Harbor Committee  
 Historic Resources Committee  
 Megunticook Dams Committee  
 Opera House Committee  
 Parks & Recreation Committee  
 Personnel Board  
 Planning Board  
 Select Board  
 Zoning Board of Appeals

**Meetings Held\***

As needed  
 As needed  
 Early Spring  
 Early Spring  
 Last Wednesday  
 Bi-monthly  
 1<sup>st</sup> Wednesday  
 Quarterly  
 4<sup>th</sup> Mondays  
 1<sup>st</sup> Thursday - Summer – Camden Yacht Club  
 2<sup>nd</sup> Tuesday  
 As needed  
 Monthly  
 2<sup>nd</sup> Wednesday – at Camden Town Office or  
 Snow Bowl  
 As needed  
 1<sup>st</sup> & 3<sup>rd</sup> Thursdays  
 1<sup>st</sup> & 3<sup>rd</sup> Tuesdays  
 2<sup>nd</sup> & 4<sup>th</sup> Thursdays

## **GOVERNOR**

Paul R. Lepage  
1 State House Station  
Augusta, Maine 04333-001  
(207) 287-3531

## **LEGISLATIVE DISTRICT NO. 46**

Representative Joan W. Welsh

House of Representatives  
2 State House Station  
Augusta, Maine 04333-0002  
1-800-423-2900 (Message)  
(207) 287-4469 (TTY)

54 Sea Street  
Rockport, ME 04856  
(207) 236-6554 (H)  
[joanwelsh08@gmail.com](mailto:joanwelsh08@gmail.com)

## **MAINE SENATORIAL DISTRICT NO. 22**

Senator Edward Mazurek

Senate Chamber  
3 State House Station  
Augusta, Maine 04333-0003  
(207) 287-1505

65 Beech Street  
Rockland, Maine 04841  
(207) 354-6571 (H)

## **U.S. SENATE**

Senator Susan M. Collins (R)

202 Harlow Street, Room 204  
Bangor, Maine 04402  
(207) 945-0417

461 Dirksen Senate Office Bldg  
Washington, DC 20510  
(202)-224-2523

## **U.S. SENATE**

Senator Angus King (I)

Margaret Chase Smith Federal Building  
202 Harlow Street, Ste 214  
Bangor, Maine 04401  
(207) 945-0432

154 Russell Senate Office Bldg  
Washington, DC 20510-1903  
(202)-224-5344

## **U.S. CONGRESS Congressional District No. 1**

Representative Chellie Pingree (D)

2 Portland Fish Pier, Suite 304  
Portland, Maine 04101  
(207) 774-5019

1318 Longworth House Office Bldg  
Washington, DC 20515  
(202) 225-6116

## **U.S. CONGRESS Congressional District No. 2**

Representative Michael Michaud (D)

6 State Street, Suite 101  
Bangor, Maine 04401-1237  
(207) 942-6935

1724 Longworth House Office Bldg  
Washington, DC 20515  
(202) 225-6306

## CAMDEN SELECT BOARD



***Front Row from L to R: Leonard Lookner, Chairperson Martin Cates. John R. French, Jr.  
Back Row from L to R: Vice Chairperson Donald A. White, Jr., and James Heard***

We are pleased to let you know that we have had a very productive year, and there are many good things happening in Camden. We are honored to play a part, but we know it wouldn't be possible without the Town employees and the many citizens who volunteer to serve on Town committees.

We are very proud of the Camden Town employees. Each one is dedicated to the people of this community and it shows in their professionalism and the quality of their work. From ensuring that elections run flawlessly, buildings are constructed safely, and parks are maintained for all to enjoy, to battling blizzards to ensure people arrive safely to their destination, responding to call for police service, or being trained and ready to respond when an alarm sounds, the Town employees strive to provide excellent service to the people of Camden. We are fortunate to have employees who do so much and who do it so well. We sincerely thank them all for their service.

We are thankful, too, to the many citizens who volunteer their time and talents to serve on a Town Committee or Board. The high level of civic engagement in Camden is something we all can be proud of, and it is one of the many things that makes Camden such a special place. One of the first official actions of the Select Board after the annual Town Meeting is appointing people to serve on the Towns committees. If you would like to be more active in local government, please consider serving on a Town committee.

Town committees work on a variety of issues from zoning and land use planning, the harbor, and economic development, to the Opera House, parks and recreation, and historic resources. The citizens who work on these committees work diligently throughout the year studying issues, reviewing options, and bringing forward recommendations to the Select Board for action. Please take a moment to read the committee reports in this annual Town Report to learn about their work, and consider joining one of the committees that interests you. Applications are available at the Town Manager's office or on-line at [www.camdenmaine.gov](http://www.camdenmaine.gov).

The Select Board has been working on several projects that will have a lasting impact on our community including implementing recommendations of the Downtown Master Plan, undertaking the Megunticook Riverwalk Master Plan, and re-thinking the Public Landing. All of these have involved extensive public outreach and citizen involvement which will continue as we consider priorities and implementation

schedules. We are working more closely with the Rockport Select Board on projects of common interest such as the proposed sidewalk along Route 1 from Quarry Hill into Rockport. The pathway along the river at the Tannery site was completed this spring. The Select Board, Planning Board and the Community and Economic Development Committee (CEDAC) are working together as we continue to consider development options for the Tannery site. Camden's business and commercial base has experienced change over the years. Although people do not think of Camden as a manufacturing center, the change in ownership of Intricon-Tibbetts to Sierra Peaks not only will preserve high quality manufacturing jobs but open the possibilities for future growth.

We are glad the Select Board meetings are web streamed which allows you to watch meetings live, or whenever it is convenient for you, on your computer or mobile device. This is one more way for people to know what is happening in Town government. Although you can watch meetings on-line, there is no substitute for open discussion and an exchange of ideas. We invite you to contact us anytime, or attend Select Board meetings, which are held on the first and third Tuesdays of each month at 6:30 p.m. in the Washington Street Conference Room.

As always, thank you for the opportunity to work on your behalf. We are honored to be your Select Board and to serve this wonderful community. Please let us know what you think and continue to share your ideas!

## **CAMDEN DEPARTMENT DIRECTORS**



***Front Row L to R: Harbormaster Steve Pixley, Parks and Recreation Director Landon Fake, Opera House Manager Kerry Hadley, Development Director Brian Hodges, and Planner/Codes Officer Steve Wilson.***

***Back Row L to R: Police Chief Randy Gagne, Public Works Director Rick Seibel, Fire Chief Chris Farley, Wastewater Superintendent Ross Parker, Finance Director Carol Sue Greenleaf, and Town Manager Patricia Finnigan.***



## **CAMDEN TOWN MANAGER'S REPORT**

Patricia Finnigan, Town Manager

I am pleased to present this annual report of some of the highlights of the past year. Elsewhere in the Report, the Department Directors have provided an overview of some of their activities, which I hope you will take some time to read. I feel fortunate to work with such a talented staff and I am proud of the work they do for the community. Each day I see firsthand how hard they work to deliver excellent services to Camden's residents, businesses, and visitors.

The Annual Report is an important resource for citizens as we prepare for the annual Town Meeting. The reports from the Department Directors, Committees, and community organizations are intended to give citizens background about where we are putting our efforts and spending funds as you consider budget requests. Developing an Annual Town Report that is informative and organized demands planning, creativity, and attention to detail. I especially want to recognize Janice Esancy for her outstanding work producing this Annual Report.

**Finances/Budget.** The Town remains strong financially with a prudent level of debt. The FY15 budget maintains current services. The major change that the Budget Committee approved, and which the Select Board also supported, was additional funding for road maintenance. The Town's roads are a valuable asset and it is important for us to invest in them to keep them from deteriorating further.

Camden's Budget Committee meets throughout the month of March to review the proposed budget. I want to thank the Budget Committee members for their diligent work, insightful questions, and helpful suggestions. I especially want to thank Susan Dorr, the Chair of the Committee, and Karen Grove, Vice Chair, for their leadership. Many thanks, too, to Finance Director Carol Sue Greenleaf for her assistance throughout this process, as well as her diligent financial oversight throughout the year.

**Emergency Medical Services.** Last year as we prepared for Town Meeting, the issue causing the greatest concern was the financial difficulties faced by the Camden First Aid Association (CFAA) and who would provide emergency medical services to Camden, Hope Lincolnvile and Rockport. The changing economics of health care made it difficult for CFAA to continue to deliver emergency medical services cost effectively. CFAA employees served our community well for 80 years, for which we were grateful.

After a thorough review process, the four communities recommended contracting with North East Mobile Health Services (NEMHS). NEMHS was able to ensure comparable or better service levels. The transition to NEMHS has proceeded seamlessly. They are meeting their commitments for services and response times. They also hired all of the former employees of Camden First Aid Association who chose to continue to provide emergency medical services in this region.

**Public Works.** I think you all will join me in extending a big thank you to the Camden Public Works employees for their tireless work this past winter. The Public Works employees worked nearly non-stop through relentless snow storms, ice, rain and everything in between. Camden has 38 miles of road we are responsible for – but in the winter, we are also responsible for an additional 20 miles of state roads. The employees did an exemplary job of keeping the roads clear so people could travel safely, businesses could be open, school busses got children to and from school safely, and public safety responders could act when the call came.

**Parks & Recreation; Snow Bowl.** The snow that made the winter so challenging for Public Works made for a great season at the Snow Bowl!

In October 2013, we were pleased to welcome Landon Fake as the Parks & Recreation Director and Snow Bowl General Manager. As the former Director of the Outward Bound Atlantic Region Wilderness programs, Landon brings a broad range of experience which has already proven invaluable. Landon got through his first Snow Bowl season with a full understanding of the importance of doing the Ragged Mountain Redevelopment project, which is now underway. I want to thank Beth Ward and William “Fitzy” Fitzcharles for their dedicated efforts to keep the Parks & Recreation Department Snow Bowl running flawlessly before Landon’s arrival.

**Municipal Services.** At our foundation is our commitment to delivering core municipal services effectively. Camden is a safe community thanks to the members of our Police and Fire Departments who are trained and prepared to respond when the call comes. The creation of the Police Detective position has proven to be very effective. Detective Andrick takes his job very personally; the number of cases he has solved, including old cases, is impressive. Public Works will have another active year of paving roads, repairing sidewalks, and culvert and drainage projects, which all help to improve the quality of our neighborhoods. The Town Clerk and her team of volunteers are preparing for what will be a very busy election season. The Harbor Master has done a significant amount of work improving the dock system. This fall we will install a commercial fishermen’s hoist, thanks to a State grant that the Town Development Director successfully applied for. This year, the Camden Opera House celebrates its 120th anniversary, so be sure to check out the event listings.

In closing, I want to thank the Department Directors and all the Town employees for their efforts that help make Camden the wonderful community it is. I am continually impressed with their work ethic, creativity, and dedication. Many thanks to the Select Board. They are truly committed to our community, and each member brings a unique perspective and expertise which they use to create positive results for our community. Finally, I want to express my thanks to the citizens of Camden: it is truly a joy and a privilege to serve as your Town Manager.

Respectfully submitted,  
*Pat Finnigan*  
Town Manager



***L to R: Town Manager Pat Finnigan  
and Administrative Assistant Janice Esancy***

## TOWN CLERK'S REPORT

Certified copies of vital records filed in Camden (birth, marriage and death certificates) can be obtained at the Camden Town Office. The fees for certified copies of vital records are \$15.00 for the first copy and \$6.00 for each additional copy of the same record purchased at the same time. Copies of birth and death records may be obtained from either the town of occurrence or the town of residence. Marriage records are only filed in the town where the license is issued. Births, marriages or deaths, which take place out of State, are only filed out of State and are not recorded in this office. Certified copies of those records must be obtained from the State of occurrence.

Marriage licenses are issued from the town of your residence. Residents of Maine intending to be joined in marriage shall record notice of their intentions in the office of the clerk of the municipality in which at least one of them resides. If both parties to a marriage reside outside the state of Maine, they may file their Notice of Intentions in any municipal office. Once their intentions are filed and the license is issued, the parties are free to marry anywhere within the State of Maine. The filing fee is \$40.00. If either applicant has been married before and are divorced or widowed, a certified copy of documentation showing how the last marriage ended is required. Once Intentions have been filed a marriage license may be issued immediately. Both applicants will need to appear in person to sign the original marriage license during regular business hours. The license is valid for 90 days from the date of filing. In Maine, both clergy and Maine Notary Publics can perform a marriage ceremony.

All dogs, 6 months of age or older, are required by State law to be licensed on or before January 1st of each year. In order to license a dog in Maine you will need to show a current Maine Certificate of Rabies Vaccination. If your dog is spayed or neutered, a neutering/spaying certificate from the veterinarian must be shown for initial licensing. If you fail to license your dog, you will be subject to a State mandated late fee and possible summons to court by a police officer. If your dog is no longer living or is no longer in your possession, kindly advise this office so that our records may be corrected.

Statistical information (current through Feb. 13, 2014):

	<b>2011/2012</b>	<b>2012/2013</b>	<b>2013/2014</b>
Resident & non-resident hunting/fishing licenses sold	335	293	173
Dogs licensed	770	803	730
Kennels licensed	0	0	0
Births recorded	31	22	11
Deaths recorded	116	85	50
Marriages recorded	67	66	54

Clerk's fees collected and turned over to the Treasurer for the following fiscal years:

July 1, 2011-June 30, 2012	\$15,831.15
July 1, 2012-June 30, 2013	\$17,665.75
July 1, 2013-June 30, 2014 (through 02/13/2014)	\$ 9,286.00

Respectfully submitted,

*Katrina Oakes*

Town Clerk

## REGISTRAR OF VOTERS' REPORT

Camden residents may register to vote or change their party enrollment during regular business hours at the Town Office, on election days at the polls, or by mail. Identification and proof of Camden residency is required at the time of registration. A person may change or withdraw party enrollment only after three months of enrollment in one of the three recognized political parties in Maine (Democratic, Republican, or Green Independent) by filing an enrollment application with the registrar. A person who is an un-enrolled registered voter may enroll in a party at any time. You must be enrolled in a party for at least 15 days in order to participate in that parties caucuses or other activities.

In Maine a registered voter can vote an absentee ballot for any reason. Absentee ballots are available 30 days before the election, and you can apply in person, by mail, by phone, or electronically at [www.maine.gov](http://www.maine.gov).

For more information about Elections please visit the Maine State website ([www.maine.gov](http://www.maine.gov)) or call the Camden Town office at (207) 236-3353.

Fiscal year statistical information yielded the following voter enrollments:

	2011/2012	2012/2013	2013/2014
Democrat	1595	1671	1644
Green Independent	146	162	159
Republican	1031	1020	978
Libertarian	1		
Unenrolled	1187	1272	1272
<b>Total</b>	<b>3960</b>	<b>4125</b>	<b>4053</b>

Our fiscal year July 1, 2013 through June 30, 2014 yielded the following elections:

September 26, 2013    Special Town Meeting

November 5, 2013    State Referendum Election  
Town of Camden Special Town Meeting

February 25, 2014    Special Town Meeting

June 10 & 11, 2014    Five Town CSD Budget Referendum  
MSAD 28 Budget Referendum  
Annual Town Meeting

Respectfully submitted,  
*Katrina Oakes*  
Registrar of Voters

## TAX COLLECTOR

The 2013 Real Estate and Personal Property Taxes were committed on September 8, 2012 for the total of \$15,071,312.05. As of June 30, 2013 a total of \$14,184,195.10 (94%) was collected.

Tax bills were sent in September 2012 with the FIRST HALF due November 1, 2012, and the SECOND HALF due May 1, 2013. Interest began accruing on the FIRST HALF at 7% annum on November 2, 2012, and began May 2, 2013 on the SECOND HALF respectively.

Tax assessment is made to the owner of record as of April 1<sup>st</sup>, prior to the beginning of the tax period. If you are selling or purchasing property you should be sure that the property taxes are paid in full for the fiscal year to alleviate any confusion.

The total motor vehicle excise taxes collected during the period of July 1, 2012 through June 30, 2013 were \$805,917.45; this is \$45,917.45 above the estimated budget figure of \$760,000.00. We can process registration renewals completely over the counter, or through the mail. We also process limited new registrations (Maine dealer sales only). On new registrations be sure to provide the proof of sales tax paid, the blue copy of the application for title, proof of insurance, the old yellow registration for the plates that you are transferring. On new cars you need to also provide the Monroney Label or window sticker. We also give excise tax receipts at the time of registration for income tax purposes.

The boat excise taxes collected during the July 1, 2012 through June 30, 2013 were \$32,201.40; this is \$1,201.40 above the estimated budget figure of \$32,000.00. All boats registered during this period expired December 31, 2013. The new boat stickers are now available for the 2014 calendar year. Also, Camden boat registrations may be renewed online through the State of Maine website, there is a link on the Town of Camden website also at [www.camdenmaine.gov](http://www.camdenmaine.gov). The excise tax on a boat is based on age, length and horsepower of the motor. The Inland Fisheries fees are also based on the horsepower of the motor. Reminder of the milfoil sticker required for those that put their boat in fresh waters. The stickers are available at the town office, resident stickers are \$10.00, and non-resident stickers are \$20.00.

Respectfully submitted,  
*Theresa Butler*  
Tax Collector

**2013 UNPAID REAL ESTATE TAXES**  
**JULY 1, 2012 - JUNE 30, 2013**

17 SEA STREET LLC	\$13,080.82	* CLARK, MILTON E & MARGUERITE	\$1,329.93
91 ELM, LLC	\$664.12	* CLARK, TMARA	\$995.90
AHP CAMDEN LLC	\$904.93	* CLARK, WAYNE C	\$1,233.94
AHP CAMDEN LLC	\$5,056.13	* COBB, STEPHEN P & ELAINE C	\$1,125.18 *
AHP CAMDEN LLC	\$1,974.02	* COLEMAN, MICHAEL & GRIFFIN, RUTH	\$615.81 *
ALEXANDER, CORY W	\$718.26	* CONNER, MARC & SHARON	\$145.60
ANDERSON, PATRICIA & BERKE, PETER	\$2,157.16	* CONOVER, DIANE R., TRUSTEE &	\$1,942.01 *
ANNIS, KERYN P	\$102.60	* DIANE R. CONOVER LVG	
ANNIS, ROBERT B	\$2,193.18	COX, MICHELE A	\$1,392.62 *
AUSTIN, DEBORAH & WILSON, MICHELE B	\$6,269.54	CURTIS, ROSEMARY A	\$2,292.77 *
BAEZA, GRETA N & STROHM, MARLIN E	\$1,093.29	DARLING, ANDREW	\$2,007.85 *
BAKLEY, LOUISE P	\$1,648.44	DELEHEY, PAMELA BRACE & NEIL A	\$4,603.32
BALLOU, STEPHEN A & TAMARA SWASEY	\$1,537.63	* DERBY, THOMAS J	\$5,421.38
BANKS, WHIT T & PHYLLIS	\$6.14	* DEROSA, LINDA S	\$1,611.50 *
BAY VIEW LANDING LLC	\$24,262.16	* DICKEY, DAVID A	\$304.38 *
BELOIN, FREDERICK J	\$3,781.15	DICKEY, DAVID A	\$3,220.27 *
BELOIN, FREDERICK J PR, ESTATE OF	\$2,004.80	DILLINGHAM POINT LLC	\$14,443.34 *
AGNES M BELOIN		DODGE, KAREN A., PR &	\$681.95 *
BELOIN, FREDERICK J PR, ESTATE OF	\$1,346.79	VIRGIE E. JAMESON	
AGNES M BELOIN		DOUDERA, VICTORIA W	\$2,229.14 *
BELOIN, FRED, PR EST A BELOIN &	\$967.86	DRAPER, ROBERT JOHN & SUZANNE M	\$9,019.22
LYNN BELOIN TR		DRAPER, ROBERT JOHN & SUZANNE M	\$774.29
BELOIN, FRED, PR EST A BELOIN &	\$15,716.95	DUNTON, RALPH & RETHA	\$863.76 *
LYNN BELOIN TR		DURKEE, JUNE P	\$106.17 *
BEREZ, PAUL D & THEO O	\$6,891.98	DYER, MICHAEL W & PAULA R	\$2.79 *
BIBEAU, LYNN A	\$2,077.99	* EIGER, VICTORIA B	\$198.36 *
BLACK, CHARLES REED & LISA ZAHN	\$3,649.14	* ELLISON, BENNETT	\$1,684.69 *
BLACK, DEBORAH	\$198.36	* EMERY, DAVID M	\$776.34
BOOTH, BENJAMIN M & MICHELLE L	\$1,761.98	* EMERY, JUDY	\$534.89 *
BOOTH, JAYSON	\$404.93	EMERY, TRISTO	\$232.56
BOWEN, ROXANNE L	\$2,221.63	EMERY, TRISTO	\$269.49 *
BOWER, NIGEL & SCHMIDT, BONNIE	\$2,720.95	* FERRAILO RFEAL ESTATE CO IN	\$1,904.26 *
BOYD, THOMAS M	\$4,725.07	FERRAILO, VINCENT & FILOMENA	\$4,966.52 *
BRAWN, MARNEY L	\$1,119.02	FINCK, III, F PHILLIP & CRAWFORD, LANIE	\$1,264.03 *
BREDA LLC	\$32,494.10	* FITZ, WILLIAM JR	\$701.78 *
BREGY, LAWRENCE JR & LINDA	\$4,800.31	* FOSS, AMY	\$162.79
BRIGGS, KELLY P & DONALD C III	\$4,143.67	FOWLIE, GARY W	\$3,971.30 *
BRINKMAN, TODD A	\$6,421.39	* FOWLIE, GARY W	\$13,695.05 *
BRISSETTE, PATRICIA W	\$1,328.33	* FREILICH, MARLENE JO	\$14,398.88 *
BRUNYANSZKI, RAYMOND	\$4,428.22	* FRESCO, LLC	\$4,067.06
BRYANT, GILBERT R	\$1,091.66	GABRIELE, DANIEL & REBECCA	\$1,114.22 *
BUDAY, LISA N & NESIC, ALAN	\$5,623.85	GABRIELE, GERALD A & MARY LOU	\$4,086.49
CAMDEN HILLS VILLA, INC	\$10,886.54	* GALLAGHER, HOWARD J & MARGARET M	\$4,220.96
CAMDEN HILLS VILLA, INC	\$721.62	GALLAGHER, TIMOTHY J & BONNIE C	\$3,451.46
CAMDEN ROCKPORT MOTOR INN	\$942.55	* GARRIGAN, BERNARD B & CHRISTINE	\$1,092.86
CAMDEN ROCKPORT MOTOR INN	\$827.64	* GATES, FRANKLIN P & MEEHAN, DEBORAH	\$2,315.34 *
CAMDEN ROCKPORT MOTOR INN	\$9,832.50	* GERETY, ROBERT J, MD & JOAN I	\$4,757.90 *
CARLE, STUART W	\$929.14	* GIBSON, TAMMY	\$1,402.88 *
CASQUEIRO, EVANGELINE A C &	\$2,642.98	GILLIGAN, AMANDA & BARTER, JOHN	\$247.61 *
CARLE, JUANITA JOAN		GOULD, JOSEPHINE W ESTATE OF	\$4,075.27
CENNAME, GEORGE V	\$1,967.18	GRANT, DAVID P	\$1,792.08 *
CHEN, PATRICIA A	\$2,381.00	* GREEN & WEED, A PARTNERSHIP	\$1,082.09
CHRISTENSEN, CLIFFORD E & MARCELLA	\$4,028.76	* GREET, WILLIAM E JR	\$1,740.10
CLAPP, JOHN B & STEPHANIE E	\$1,875.53	* GUIST, ROBIN C & BROWN, GEOFFREY N	\$2,231.21
CLAPP, STEPHANIE & JOHN	\$3,125.88	* HACKETT, MARY KATHLEEN	\$1,395.36
HAINES, CHRISTINE J & CARTER, JUDITH E	\$1,295.49	* MONAHAN, TERRANCE B & CAROLINE G	\$1,893.31
HAINES, CHRISTINE J & CARTER, JUDITH E	\$435.02	* MONAHAN, TERRANCE B & CAROLINE G	\$1,481.54
HAMALAINEN, MARTIN R & ANDREA TAYLOR	\$3,326.98	MORAN, KATHERINE M	\$3,203.86
HANSEN, CHRISTOPHER W, TRUST &	\$12,585.60	* MORONG, WILLIAM G & KATHERINE E	\$4,339.30
HANSEN, LINDA & CHRISTOPHER TRUSTEES		MORONG, WILLIAM G & KATHERINE E	\$5,985.00

**2013 UNPAID REAL ESTATE TAXES**  
**JULY 1, 2012 - JUNE 30, 2013**

HARLOW, ROBIN G	\$1,173.24	MORTLOCK, DAVID JR & ELIZABETH	\$12.94 *
HIGH MOUNTAIN LLC	\$5,499.36	MOUNTAIN ARROW VILLAGE GREEN INC	\$2,771.57 *
HLAVINKA, KIMBERLY K	\$777.02	MOUNTAIN ARROW VILLAGE GREEN INC	\$3,983.62 *
HLAVINKA, KIMBERLY K	\$1,088.93	MOUNTAIN ARROW VILLAGE GREEN INC	\$2,771.57 *
HODGSON, PAUL G & JENNIFER L O	\$4,768.85 *	MOUNTAIN ARROW VILLAGE GREEN INC	\$2,794.82 *
HOPKINS, PAULA A & RICHARD B JR	\$6,130.01	MUNDELL, KATHLEEN M	\$45.64 *
HUGHES, KEVIN P & JACQUELINE M	\$3,229.16 *	MUNDELL, KATHLEEN M	\$34.62 *
HUNTER, JOHN L	\$551.30 *	NELSON, JAMES & PATRICIA TRUSTEES	\$3,087.58 *
HUNTER, JOHN L	\$4,314.67 *	NELSON, RALPH E JR	\$2,172.38
HUNTER, JOHN L JR	\$2,648.45 *	NELSON, RALPH JR	\$1,324.22
JOHNSON, DWIGHT A	\$1.78 *	O'DRISCOLL, COREY	\$2,926.15
JOHNSON, DWIGHT A	\$6.04 *	OGIER, ROBERT & JANICE	\$422.71 *
JOHNSON, MARGARET L	\$2,036.95 *	OHLAND, GEOFFREY & BARBARA C	\$25.51 *
JONES, PATRICK & KATHERINE	\$5,760.65 *	OHLAND, GEOFFREY E & BARBARA C	\$14.03 *
JONES, PETER M	\$1,240.09 *	OKUN, ENID CURTIS BOK, TRUSTEE	\$18,208.76 *
JUREK, MIROSLAW K & STEINAU, HILLARY C	\$702.24 *	OLD GARAGE, LLC	\$7,473.38 *
KEEN, E DAVID, TRUSTEE	\$4,600.58 *	ORNE, MATTHEW W & MICHELE ROSE	\$3,192.23 *
KELLEY, PAUL A JR	\$2,986.34	ORNE, MATTHEW W & MICHELE ROSE	\$3,110.83 *
KELM ACQUISITION, LLC	\$1,300.97	ORNE, MATTHEW W & MICHELE T	\$4,803.73 *
KELM ACQUISITION, LLC	\$1,504.80	OVERLOCK, DWIGHT L & SHERYL L	\$216.14
KELM3, LLC	\$1,081.40	PARNELL COMPANY LTD	\$4,651.88
KILBY, JOHN L & CHRISTINE	\$4,067.75	PAYSON, TIMOTHY D & GLENNIS ORTIZ	\$2,385.79
KNIGHT, KERYN WM	\$3,326.98 *	PENDLETON, WINSTON A	\$3,540.38
KOOYENGA, JANET L	\$1,534.89 *	PENSICO TRUST CO CUST &	\$608.87 *
KOOYENGA, JANET L	\$3,214.80 *	FBO A EDWARD DOUDERA	
LATTERNER, AMANDA & PERKINS, BERNARD	\$322.16 *	PERLIS, MICHAEL	\$3,388.10 *
LAUER, HARRY I III	\$153.22	PERRET, ETIENNE F	\$6,432.33 *
LAUTERJUNG, MARK O	\$1,846.11	PERRET, KATHANI E	\$1,797.68 *
LAWRENCE, RYAN	\$2,641.61	PIOTTI, KATHRYN ANNE	\$567.92 *
LEACH, SYNEY R & NANCY J	\$679.89	PLATNER, JOSHUA	\$893.13
LEWIS, PETER R, PR & ESTATE OF	\$943.55 *	POLLOCK, BETSY G & SUSCA, PETER N	\$1,635.44 *
SUSAN C LEWIS	\$2,257.20 *	POUND, JOANNE GARRIGAN & TORY D	\$5,257.22
LIBBY, PATRICIA A	\$5,156.72	PRESCOTT, PAUL & PRESCOTT JOLANTA	\$7,930.30 *
LUNEY, MICHAEL	\$3,450.10	PRESCOTT, PAUL & PRESCOTT JOLANTA	\$5,056.13
MACLACHLAN, COURTNEY	\$907.67 *	PRESCOTT, THOMAS C & SLIGH, LEE	\$1,874.84 *
MALONE, BRUCE L & BARBARA S PAYNE	\$1,487.70 *	PRINCE, SUSAN & HOWLAND, JOHN S	\$1,264.71 *
MANK, CHRIS L PARSONS	\$4,601.95 *	PROCTOR, JAYME ELLEN, PR &	\$1,103.98
MASSEY, ELIZA J	\$4,522.61 *	ESTATE OF PATRICIA S PROCTOR	
MCCONNELL, KATHLEEN D & MARY M HEIRS	\$1,239.41	RICE, JAMES D & FERNE N	\$3,196.18
MCCOY, JUDY A	\$3,357.07 *	RICHARDS, DUANE C	\$2,219.27
MCGREGOR, KIMBERLEY, TRUSTEE &	\$2,243.52	ROKES PEONY FARM LL	\$519.03
THE LYDIA MCGREGOR IRR TRUST		RUSSO, JAMES R & BARBARA M	\$40.21 *
MEADE, EDWARD J, III & TIMOTHY P &	\$1,001.38 *	SABANTY, KERRY R & DEBRA J	\$2,343.38 *
JONATHAN D		SADWOSKI, TOM J & KAY, JANIS A	\$2,480.87
MEADE, JONATHAN D	\$1,734.62 *	SEA STAR INC	\$10,604.74 *
MEGUNTICOOK-COLLINS A LLC	\$4,471.99 *	SEEFART, CYNTHIA	\$2,882.38 *
MEGUNTICOOK-COLLINS LLC	\$14.36 *	SEIDEL, JENNIFER B	\$1,521.36 *
MICHAELS, THOMAS C & NORA H	\$3,079.37	SHEEHAN, MICHAEL P	\$32.83 *
MOFFITT-MERCER, AIMEE	\$27.36	SIMON, JOANN	\$1,761.71
SMITH, MARIANNE W	\$1,082.09 *	SKARREN, GWENYTH	\$4,030.40
SMITH, STUART G & MARIANNE W	\$13,602.71 *		
SMITH, STUART G & MARIANNE W	\$649.11 *		
SMITH, STUART G & MARIANNE W	\$685.37 *		
SMITH, STUART G & MARIANNE W	\$353.63 *		
SMITH, STUART G & MARIANNE W	\$9,259.31 *		
SMITH, STUART G & MARIANNE W &	\$827.64 *		
KAHN, R DOUGLAS & STEPHEN R			
SPEAR, KIM A & MICHAEL P	\$124.49		
STANLEY, PATRICIA A	\$2,460.74		

**2013 UNPAID PERSONAL  
PROPERTY TAXES**

BAMBOO BIKE STUDIO	\$82.08 *
BELOIN, LYNN & AGNES	\$670.32
BELOIN, AGNES	\$10.26
BLUE, DWIGHT	\$12.31
BREDA LLC	\$2,424.10
CAMDEN HILLS VILLA	\$634.75
CAUTELA, SIMONE	\$328.32
COHN, ZACHARY	\$699.59

**2013 UNPAID REAL ESTATE TAXES  
JULY 1, 2012 - JUNE 30, 2013**

STATZ, KAY M	\$3,750.37	* DICKEY, DAVID A	\$450.75
STEAMBOAT VIEW, LLC	\$876.89	* DOUDERA, A EDWARD	\$6.49
STEAMBOAT VIEW, LLC	\$94.39	* EMERY, DAVID M	\$21.89
STEAMBOAT VIEW, LLC	\$1,649.81	* EMERY, JUDY	\$942.55
STEAMBOAT VIEW, LLC	\$4,874.18	* FLANAGAN, COLLEEN	\$42.41
STEARNS, RANDALL B & BRENDA M	\$2,000.02	FOWLIE, GARY W	\$113.54
STEARNS, RANDALL B & BRENDA M	\$960.34	FULLILOVE, JAMES	\$4.10
STEBBINS, ROSETTA B & DAVID D	\$735.28	* GALLAGHER, HOWARD	\$14.36
STEBBINS, ROSETTA B & DAVID D	\$521.35	* GALLAGHER, HOWARD	\$36.93
STORER, SUSAN A	\$807.80	HANSEN, KAREN	\$90.29
STROUT, DANA F & KLEIN, DORIS ELAINE	\$2,989.08	* HEADWATERS WRITING & DESIGN	\$4.79
STUBBINS, HUGH A., III	\$2,784.56	* HIGH MOUNTAIN HALL LLC	\$97.81
SWIFT, JUDY M & CHARLES W	\$1,597.82	* KELM ACQUISITONS, LLC	\$390.56
TANNERY LANE LIMITED & PARTNERSHIP	\$16,385.22	* LANDI, ALICIA	\$43.78
TANNERY LANE LIMITED & PARTNERSHIP	\$1,649.12	* LAUER MASONRY	\$24.62
TANNERY LANE LIMITED & PARTNERSHIP	\$2,463.77	* LAWSON, MATTHEW	\$1,305.07
THOMAS, ROBERT	\$3,084.84	* LEAF COMMERCIAL CAPITAL, INC	\$132.70
TODD, SUSAN T, TRUSTEE &	\$5,565.02	* LEAF FINANCIAL CORP	\$57.46
SUSAN T TODD TRUST		LILY, LUPINE AND FERN, LLC	\$132.70
TOOLEY, ANNE C	\$2,281.51	LINZ LLC FRANCINE BISTRO	\$251.03
TURNER, DAVID & JENNIFER M	\$6,252.20	* LULLA SMITH	\$97.13
TURNER, DAVID & JENNIFER M	\$151.16	* MAINE FARMLAND TRUST	\$37.62
TWADDEL, KENNETH J & PAMELA N	\$1,592.35	* NEILSON, DAVID	\$79.34
TYLER, MICHAEL & NADENE	\$2,733.95	* NOLAN, CHRIS & MARY	\$276.34
V.A.W. ENTERPRISES INC	\$943.05	* OGIER, ROBERT	\$4.10
VIX, RICHARD P & DONNA MARIA	\$4,868.71	* OWL & TURTLE BOOK SHOP	\$109.44
WAGNER, LOUISE A	\$7,019.21	PENDLETON, WINSTON A	\$470.59
WALKER II, H STRICKER	\$401.51	PETER OTTS	\$229.14
WALSH, JEFFREY L & LIZA GARDNER	\$3,123.14	* POWER, WILL & AMY	\$8.21
WALTERS, JACK	\$6,284.59	RECHT, NICOLE	\$9.58
WARNER, RICHARD D & STACEY M	\$5,175.14	REDBOX AUTOMATED RETAIL LLC	\$177.84
WASHBUCKLE, LLC	\$2,686.75	SCHUCKLE, PATRICIA	\$23.26
WAYFARER MARINE CORP	\$6,164.21	* SEA STAR INC	\$893.30
WAYFARER MARINE CORPORATION	\$37,052.28	* SETON SCHOOL, INC	\$171.00
WAYFARER PARTNERS LLC	\$54,137.23	* SKAALA, LLC	\$57.46
WAYFARER PARTNERS LLC	\$7,436.45	* SLEEPER, SANDRA	\$44.46
WHITE, MICHAEL S & SUZANNE DUNAVENT	\$1,050.61	* SMITH, STUART	\$346.10
WHITMIRE, WILLIAM	\$269.50	SMITH, STUART	\$138.85
YOUNG, PHYLLIS M	\$2,787.30	* STARR LAURENCE MD	\$13.63
ZIESING, LUCINDA M	\$97.77	* THOMAS MICHAELS DESIGNERS INC	\$99.86
<b>TOTAL OUTSTANDING AS OF JUNE 30,2013</b>	<b>\$0.00</b>	TOWN & COUNTRY REALTORS	\$43.09
		VILLAGE RESTAURANT INC	\$783.86
<b>*PAID PRIOR TO AUGUST 2, 2013 LIEN DATE</b>		WARNER GRAPHICS INC	\$388.51
		WAYFARER MARINE CORPORATION	\$3,606.05
		WESTERN UNION FIN SERV INC	\$10.26
YACHTING SOLUTIONS, LLC	\$35.57		
<b>TOTAL OUTSTANDING AS OF JUNE 30, 2013</b>	<b>\$17,180.15</b>		

**ALL 2013 PERSONAL PROPERTY TAXES WERE PAID  
IN FULL AS OF 11/4/2013**

**2013 UNPAID TAX LIENS**  
**2013 UNPAID WASTEWATER LIENS**  
**JULY 1, 2012 - JUNE 30, 2013**

**2013 UNPAID TAX LIENS**

**2013 UNPAID WASTEWATER LIENS**

ANNIS, ROBERT B	\$2,193.18
BEREZ, PAUL D & THEO O	\$6,428.94
BOWEN, ROXANNE	\$2,221.63
BRIGGS, KELLY P. & DONALD C. III	\$4,143.67
BRYANT, GILBERT	\$1,091.66
CENNAME, GEORGE V	\$1,967.18
CLARK, TAMARA	\$995.90
DERBY, THOMAS J	\$4,674.84
EMERY, TRISTO	\$232.56
FRESCO, LLC	\$2,314.64
GREEN & WEED, A PARTNERSHIP	\$1,082.09
GREET, WILLIAM E JR	\$1,740.10
GUIST, ROBIN C. & BROWN, GEOFFREY N	\$2,231.21
HACKETT, MARY KATHLEEN	\$1,395.36
HAMALAINEN, MARTIN R. & ANDREA T.	\$3,326.98
LATTERNER, AMANDA	\$153.22
LIBBY, PATRICIA A	\$600.50
LUNEY, MICHAEL	\$1,560.11
MCCONNELL, KATHLEEN D	\$79.98
MONAHAN, TERRANCE B. & CAROLINE G.	\$1,893.31
MONAHAN, TERRANCE B.	\$1,481.54
MORAN, KATHERINE M.	\$2,527.85
MORONG, WILLIAM G. & KATHERINE E.	\$4,339.30
NELSON, RALPH E. JR	\$2,172.38
NELSON, RALPH E. JR	\$1,324.22
PENDLETON, WINSTON A	\$3,540.38
PROCTOR JAYME ELLEN	\$1,103.98
ESTATE OF PATRICIA S PROCTOR	
STEARNS, RANDALL B & BRENDA M	\$2,000.02
STEARNS, RANDALL B & BRENDA M	\$960.34
WAGNER, LOUISE A	\$7,019.21
WALTERS, JACK	\$3,654.89
WARNER, RICHARD D & STACEY M	\$5,175.14
<b>TOTAL AMOUNT OUTSTANDING</b>	<b>\$76,626.31</b>

BOWEN, ROXANNE	\$336.79
GREET, WILLIAM E JR	\$140.54
HALL, MICHAEL/DOROTHY	\$524.82
KEELER, JOSEPH/HALL, MICHELLE	\$123.11
KEELER, JOSEPH/HALL, MICHELLE	\$185.54
MANZI, MARK/VICTORIA	\$113.38
MONAHAN, TERRANCE/CAROLINE	\$269.67
MONAHAN, TERRANCE	\$251.45
SABERTON, PAMELA	\$247.90

**TOTAL OUTSTANDING AMOUNT**

**COMMITMENT DATE:** MAY 21, 2013

**LIEN DATE:** DECEMBER 18, 2013

**FORECLOSURE DATE:** JUNE 18, 2015

**COMMITMENT DATE:** SEPTEMBER 18, 2012

**LIEN DATE:** AUGUST 2, 2013

**FORECLOSURE DATE:** FEBRUARY 2, 2015

## FINANCE DIRECTOR'S REPORT

Carol Sue Greenleaf, Finance Director



I am pleased to provide you with a brief explanation of the budgeting process and an accounting of the financial status of the Town of Camden for the last fiscal year which ended June 30, 2013 as reported in the audited Annual Financial Report. This independent audit of the Town's financial records was performed by the accounting firm of Runyon Kersteen Ouellette, 20 Long Creek Drive, South Portland, ME. The complete audit report, including the opinion thereon, is available for inspection at the Municipal Office.

### ***The Process***

The Town of Camden's fiscal year begins on July 1<sup>st</sup> and ends on June 30<sup>th</sup> of the following year. After reviewing Department Head requests, the Town Manager is required (by Charter) to submit a budget and explanatory message to the Select Board no later than the third week of April for the ensuing fiscal year. A Budget Committee comprised of citizens of the Town also meets to review and make recommendations on the proposed budget. After final approval by the Select Board the budget is included in the Town warrant to be voted on at the Town's annual meeting in June. Recommendations from the Select Board and the Budget Committee are included in these warrant articles. The appropriated budget amounts are prepared by fund (e.g., General), function (e.g., Public Safety) and department (e.g., Fire). The Town maintains nine funds: General Fund, Sewer Department, Snow Bowl, Mt. View & Oak Hill Cemeteries, Trust Funds, Reserve Funds, Restricted Funds, Grants and Seabright Hydro. The general fund is the *only fund budgeted and included* on the Town warrant for voter approval.

### ***The Budget***

The annual budget provides a complete financial plan for all Town funds and activities for the following fiscal year. It begins with a clear general summary of its contents and details all estimated income and proposed expenditures, including debt service. It is arranged showing comparative actual and estimated income and expenditure figures for the current year and the preceding fiscal year. A vote of the townspeople can authorize the Select Board, following a public hearing, to transfer a designated percentage of the unexpended balances from one budgetary category to another budgetary category (within the budget) during the period from April 1 to the date of the annual Town meeting in June. This amount has been no more than ten percent (10%). The legal level of budgetary control is the warrant article level.

### ***Long-term Financial Planning***

To meet future needs the Town of Camden has aggressively budgeted money for capital improvements and capital reserve accounts. Typically, money from these accounts helps to meet the Town's cash flow needs in place of short term borrowing (TAN) thus limiting, as much as possible, interest expense. This type of "in-house" borrowing not only saves money, healthy reserve accounts serve as a good hedge to reduce the impact on taxpayers when large capital improvement projects are implemented.

Additionally, the Town of Camden's Unreserved Fund Balance Policy Statement states that the size of the unreserved general fund will be approximately 16.7 percent of the amount of the Town's annual budget. This is a higher percentage than recommended. By a vote of the Select Board these funds can be used for expenditures that include ensuring the orderly operation of government, stabilizing the tax structure, or to avoid or replace budget shortfalls. Prudent planning reduces negative, unanticipated budget impacts on taxpayers.

### ***Capital Improvement***

After meeting with Department Directors the Town Manager each year will submit to the Select Board for their review a "Five Year Capital Improvement Plan". Capital improvements addressed in this budget

include the purchase of a new Police cruiser (33,000), thermal imaging camera for the Fire Department (12,500), Molyneaux bridge/drainage work (35,000), a Public Works 7-yard box sander (7,500) and roof replacement at the Public Landing restrooms (10,000). The Wastewater Department's budgeted capital improvements include funds to replace the 2<sup>nd</sup> of 3 return sludge pumps (20,000), continued work with engineers on an inflow and infiltration study (25,000) and the annual lease payment for a sewer flushing machine upgrade (14,500). Funding for capital improvements as outlined in the Capital Improvement Plan was kept to a minimum. The same (reduced funding) is true for the capital reserve accounts that would be used in the future for significant expenditures. Several reserve accounts were funded in this budget; accrued benefits (10,000), opera house maintenance (10,000), economic development (14,400), energy conservation (10,000), storm sewer reserve (20,000), harbor dredging (10,000) and harbor projects (10,000). Every effort is made to purchase expensive equipment jointly with nearby towns when appropriate.

### ***Capital Assets***

The Town's investment in capital assets for its governmental and business type activities as of June 30, 2013 was \$8,678,142. Capital assets, includes land and buildings, furniture and equipment, vehicles and infrastructure. Funds restricted for non-expendable trust principal were \$2,333,731 and funds restricted for grants and donations were \$976,605; \$4,073,383 was unrestricted.

### ***Long-term Liabilities***

The Town of Camden's governmental long-term liabilities incurred changes during this fiscal year. Outstanding bonds and notes began the year with a balance of \$2,752,990. "Retired" debt totaled \$269,182 (there was no new debt) ending the fiscal year with a balance of \$2,483,808. Of this amount \$270,181 will be due within one year. New capital leases totaled \$414,282. Retired capital leases totaled \$110,709 ending with a balance of \$430,628; \$82,362 due within one year. Compensated absences another long term liability had a beginning balance of \$278,554 increases of \$35,995 with an ending balance of \$314,549. Total long term governmental liabilities as of June 30, 2013 were \$3,228,985 an increase of \$70,386 when compared to the prior year.



***Left to Right: Tax Collector Theresa Butler, Town Clerk/Registrar of Voters Katrina Oakes, Treasurer/Harbor Clerk Marlene Libby, and Finance Director Carol Sue Greenleaf***

**TOWN OF CAMDEN, MAINE**  
**General Fund**  
**Statement of Revenues, Expenditures and Changes**  
**in Fund Balance - Budget and Actual, Continued**

	2012 Carryforward balance	2013		Variance positive (negative)	
		Original budget	Total available		Actual
<b>Expenditures:</b>					
<b>Current:</b>					
<b>General government:</b>					
Administration, finance, codes and assessing	\$ 484	664,535	665,019	625,355	39,664
Professional services	-	51,000	51,000	26,923	24,077
Planning and development	800	242,600	243,400	243,888	(488)
Information technology	-	56,000	56,000	62,223	(6,223)
Insurance	1,692	152,500	154,192	140,867	13,325
Opera House/Town offices	4,717	86,900	91,617	77,215	14,402
Opera House/auditorium	1,000	207,600	208,600	208,040	560
<b>Total general government</b>	<b>8,693</b>	<b>1,461,135</b>	<b>1,469,828</b>	<b>1,384,511</b>	<b>85,317</b>
<b>Public safety:</b>					
Police department	11,000	957,300	968,300	908,005	60,295
Police department - transfers to reserves	33,259	-	33,259	33,259	-
County dispatch	-	121,151	121,151	119,662	1,489
Fire department	10,830	342,610	353,440	333,644	19,796
Fire department - transfers to reserves	12,000	-	12,000	12,000	-
Public safety building	7,050	49,915	56,965	45,980	10,985
Hydrant rental	-	218,500	218,500	218,550	(50)
Street lights	-	59,000	59,000	59,133	(133)
<b>Total public safety</b>	<b>74,139</b>	<b>1,748,476</b>	<b>1,822,615</b>	<b>1,730,233</b>	<b>92,382</b>
<b>Highways, streets and bridges:</b>					
Public works	14,596	856,800	871,396	786,253	85,143
Street and sidewalks	44,500	361,500	406,000	339,370	66,630
Parking	-	3,700	3,700	1,184	2,516
Tree program	-	16,100	16,100	12,828	3,272
<b>Total highways, streets and bridges</b>	<b>59,096</b>	<b>1,238,100</b>	<b>1,297,196</b>	<b>1,139,635</b>	<b>157,561</b>

**TOWN OF CAMDEN, MAINE**  
**General Fund**  
**Statement of Revenues, Expenditures and Changes**  
**in Fund Balance - Budget and Actual, Continued**

	2012 Carryforward balance	2013		Actual	Variance positive (negative)
		Original budget	Total available		
<b>Expenditures, continued</b>					
<b>Current, continued:</b>					
<b>Health and welfare:</b>					
Provider agencies	\$ -	33,107	33,107	33,107	-
<b>Total health and welfare</b>	<b>-</b>	<b>33,107</b>	<b>33,107</b>	<b>33,107</b>	<b>-</b>
<b>Leisure services:</b>					
Community services	-	17,800	17,800	17,800	-
Camden Public Library	-	355,000	355,000	355,000	-
Harbor and landing	-	154,800	154,800	153,874	926
Recreation	5,350	127,980	133,330	118,000	15,330
Parks	-	198,270	198,270	215,181	(16,911)
Dams	-	2,500	2,500	2,000	500
Dams - transfer to reserves	-	8,000	8,000	8,000	-
Harbor Park	-	5,150	5,150	3,083	2,067
<b>Total leisure services</b>	<b>5,350</b>	<b>869,500</b>	<b>874,850</b>	<b>872,938</b>	<b>1,912</b>
<b>Cemeteries:</b>					
Cemetery association	-	40,000	40,000	40,000	-
Cemetery maintenance	-	50,000	50,000	47,786	2,214
<b>Total cemeteries</b>	<b>-</b>	<b>90,000</b>	<b>90,000</b>	<b>87,786</b>	<b>2,214</b>
<b>Debt service:</b>					
Principal	-	411,291	411,291	367,272	44,019
Interest	-	101,082	101,082	91,909	9,173
<b>Total debt service</b>	<b>-</b>	<b>512,373</b>	<b>512,373</b>	<b>459,181</b>	<b>53,192</b>
<b>Contingency</b>	<b>55,000</b>	<b>40,000</b>	<b>95,000</b>	<b>22,850</b>	<b>72,150</b>
<b>Unclassified:</b>					
MCSWC assessment	-	204,998	204,998	204,998	-
Educations - MSAD #28	-	5,915,676	5,915,676	5,915,676	-
Education - Five Town CSD	-	3,545,708	3,545,708	3,545,708	-
County tax	-	1,055,292	1,055,292	1,055,292	-
Overlay/abatements	-	161,563	161,563	2,110	159,453
<b>Total unclassified</b>	<b>-</b>	<b>10,883,237</b>	<b>10,883,237</b>	<b>10,723,784</b>	<b>159,453</b>

**TOWN OF CAMDEN, MAINE**  
**Statement of Revenues, Expenditures and Changes**  
**in Fund Balance - Budget and Actual - General Fund, Continued**

	2012 Carryforward balance	2013		Variance positive (negative)	
		Original budget	Total available		Actual
Expenditures, continued:					
Capital improvements and reserves:					
Capital improvements:					
Police cruiser	\$ -	33,000	33,000	32,262	738
Thermal imaging camera	-	12,500	12,500	12,500	-
Molyneaux drainage	-	35,000	35,000	31,095	3,905
Belmont Avenue	43,896	-	43,896	44,181	(285)
Public Works sander	-	7,500	7,500	7,241	259
Fire truck	-	414,282	414,282	414,282	-
Public landing restroom	-	10,000	10,000	-	10,000
<b>Total capital improvements and reserves</b>	<b>43,896</b>	<b>512,282</b>	<b>556,178</b>	<b>541,561</b>	<b>14,617</b>
<b>Total expenditures</b>	<b>246,174</b>	<b>17,388,210</b>	<b>17,634,384</b>	<b>16,995,586</b>	<b>638,798</b>
<b>Excess (deficiency) of revenues over (under) expenditures</b>	<b>(246,174)</b>	<b>(459,882)</b>	<b>(706,056)</b>	<b>92,476</b>	<b>798,532</b>
Other financing sources (uses):					
Transfers out:					
Snow Bowl	-	(15,000)	(15,000)	(15,000)	-
Reserves	-	(119,400)	(119,400)	(119,400)	-
Restricted	-	-	-	(6,552)	(6,552)
Proceeds from capital lease	-	414,282	414,282	414,282	-
Use of TIF revenue	-	30,000	30,000	-	(30,000)
Utilization of prior year surplus	-	150,000	150,000	150,000	-
Utilization of carryforward balances	246,174	-	246,174	-	(246,174)
<b>Total other financing sources (uses)</b>	<b>246,174</b>	<b>459,882</b>	<b>706,056</b>	<b>423,330</b>	<b>(282,726)</b>
<b>Net change in fund balances, budgetary basis</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>515,806</b>	<b>515,806</b>
Reconciliation to GAAP:					
Utilization of fund balance				(150,000)	
<b>Net change in fund balances, GAAP basis</b>				<b>365,806</b>	
<b>Fund balance, beginning of year</b>				<b>2,607,229</b>	
<b>Fund balance, end of year</b>	<b>\$</b>			<b>2,973,035</b>	

**TOWN OF CAMDEN, MAINE**  
**Statement of Net Position**  
**June 30, 2013**

	Governmental Activities	Business-type Activities	Total
<b>ASSETS</b>			
Cash and cash equivalents	\$ 671,819	18,873	690,692
Investments	5,898,437	-	5,898,437
Accounts (net of allowance of \$2,676)	327,820	-	327,820
Taxes receivable - current year	887,117	-	887,117
Tax and sewer liens	98,319	-	98,319
Tax acquired property	26,808	-	26,808
Internal balances	12,341	(12,341)	-
Nondepreciable capital assets	1,477,605	160,000	1,637,605
Depreciable capital assets, net	9,688,983	335,668	10,024,651
<b>Total assets</b>	<b>19,089,249</b>	<b>502,200</b>	<b>19,591,449</b>
<b>LIABILITIES</b>			
Accounts payable and other current liabilities	167,947	-	167,947
Accrued interest	38,533	-	38,533
Noncurrent liabilities:			
Due within one year	352,543	33,006	385,549
Due in more than one year	2,876,442	61,117	2,937,559
<b>Total liabilities</b>	<b>3,435,465</b>	<b>94,123</b>	<b>3,529,588</b>
<b>NET POSITION</b>			
Net investment in capital assets	8,252,152	425,990	8,678,142
Restricted for:			
Nonexpendable trust principal	2,333,731	-	2,333,731
Grants and donations	976,605	-	976,605
Unrestricted	4,091,296	(17,913)	4,073,383
<b>Total net position</b>	<b>\$ 15,653,784</b>	<b>408,077</b>	<b>16,061,861</b>

*See accompanying notes to financial statements.*

TOWN OF CAMDEN, MAINE  
Statement of Activities  
For the year ended June 30, 2013

Functions/programs	Net (expense) revenue and changes					
	Program revenues			In net position		
	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Business-type activities
<b>Primary government:</b>						
<b>Governmental activities:</b>						
General government	\$ 3,378,950	183,160	-	-	(3,195,790)	(3,195,790)
Public safety	1,838,487	13,710	-	-	(1,824,777)	(1,824,777)
Highways, streets and bridges	1,174,847	-	57,792	-	(1,117,055)	(1,117,055)
Human services	65,649	-	-	-	(65,649)	(65,649)
Leisure services	1,034,299	278,678	20,209	-	(735,412)	(735,412)
Cemeteries	110,718	185,469	-	-	74,751	74,751
Education	9,461,384	-	-	-	(9,461,384)	(9,461,384)
Solid waste, sewer and other	875,694	1,743,604	306,694	-	1,174,604	1,174,604
Interest on debt service	100,082	-	8,043	-	(92,039)	(92,039)
Non-capital maintenance expenses	-	-	-	-	-	-
<b>Total governmental activities</b>	<b>18,040,110</b>	<b>2,404,621</b>	<b>392,738</b>	<b>-</b>	<b>(15,242,751)</b>	<b>(15,242,751)</b>
<b>Business-type activities:</b>						
Camden Snow Bowl	744,421	665,633	-	-	(78,788)	(78,788)
<b>Total business-type activities</b>	<b>744,421</b>	<b>665,633</b>	<b>-</b>	<b>-</b>	<b>(78,788)</b>	<b>(78,788)</b>
<b>Total primary government</b>	<b>\$ 18,784,531</b>	<b>3,070,254</b>	<b>392,738</b>	<b>-</b>	<b>(15,242,751)</b>	<b>(15,321,539)</b>
<b>General revenues:</b>						
Property taxes, levied for general purposes					15,030,078	15,030,078
Interest and costs on taxes					46,964	46,964
Motor vehicle excise taxes					839,336	839,336
Franchise taxes					68,173	68,173
Grants and contributions not restricted to specific programs:						
Homestead exemption					68,546	68,546
Other State aid					25,312	25,312
State Revenue Sharing					281,237	281,237
Unrestricted investment earnings					4,647	4,647
Miscellaneous revenues					26,577	26,577
Transfers					(35,000)	-
<b>Total general revenues and transfers</b>					<b>16,355,870</b>	<b>16,390,870</b>
<b>Change in net position</b>					<b>1,113,119</b>	<b>(43,788)</b>
<b>Net position - beginning</b>					<b>14,540,665</b>	<b>14,992,530</b>
<b>Net position - ending</b>					<b>\$ 15,653,784</b>	<b>16,061,861</b>

See accompanying notes to basic financial statements.

**TOWN OF CAMDEN, MAINE**  
**Balance Sheet**  
**Governmental Funds**  
**June 30, 2013**

Statement 3

		Sewer Operations Fund	Charles Wood Fund	Other Governmental Funds	Total Governmental Funds
<b>ASSETS</b>					
Cash and cash equivalents	\$ 345,707	-	55,084	271,028	671,819
Investments	2,945,148	-	1,495,235	1,458,054	5,898,437
Receivables:					
Accounts (net of allowance of \$2,676)	44,890	244,187	-	-	289,077
Taxes receivable - current year	887,117	-	-	-	887,117
Tax and sewer liens	96,647	1,672	-	-	98,319
Tax acquired property	26,808	-	-	-	26,808
Interfund loans receivable	-	400,450	13,394	734,824	1,148,668
<b>Total assets</b>	<b>\$ 4,346,317</b>	<b>646,309</b>	<b>1,563,713</b>	<b>2,463,906</b>	<b>9,020,245</b>
<b>LIABILITIES</b>					
Accounts payable	112,884	-	18,900	27,336	159,120
Interfund loans payable	1,008,171	-	-	89,413	1,097,584
Other deferred revenue	8,827	-	-	-	8,827
<b>Total liabilities</b>	<b>1,129,882</b>	<b>-</b>	<b>18,900</b>	<b>116,749</b>	<b>1,265,531</b>
<b>DEFERRED INFLOWS OF RESOURCES</b>					
Unavailable revenue - property taxes	243,400	-	-	-	243,400
<b>Total deferred inflows of resources</b>	<b>243,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>243,400</b>
<b>FUND BALANCES</b>					
Nonspendable - trust principal	-	-	902,731	1,431,000	2,333,731
Restricted	-	-	642,082	334,523	976,605
Committed	-	455,176	-	671,141	1,126,317
Assigned	161,886	191,133	-	-	353,019
Unassigned	2,811,149	-	-	(89,507)	2,721,642
<b>Total fund balances</b>	<b>2,973,035</b>	<b>646,309</b>	<b>1,544,813</b>	<b>2,347,157</b>	<b>7,511,314</b>
<b>Total liabilities, deferred inflows of resources, and fund balances</b>	<b>\$ 4,346,317</b>	<b>646,309</b>	<b>1,563,713</b>	<b>2,463,906</b>	

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	11,166,588
Other long-term assets are not available to pay for current period expenditures and, therefore, are deferred in the funds.	243,400
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore, are not reported in the funds.	
Bonds payable	(2,483,808)
Capital leases	(430,628)
Accrued interest	(38,533)
Accrued compensated absences	(314,549)

**Net position of governmental activities** **\$ 15,653,784**

*See accompanying notes to basic financial statements.*

**TOWN OF CAMDEN, MAINE**  
**Reconciliation of the Statement of Revenues, Expenditures,**  
**and Changes in Fund Balances of Governmental Funds**  
**to the Statement of Activities**  
**For the year ended June 30, 2013**

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Net change in fund balances - total governmental funds (from Statement 4)	\$	758,810
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Amounts reported for governmental activities in the statement of activities (Statement 2) are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlay (\$1,041,554) exceeded depreciation expense (\$524,917) and loss on disposal (\$0) in the current period.		516,637
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Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.		(85,600)
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Some expenses reported in the statement of activities do not require the use of current financial resources and therefore, are not reported as expenditures in the governmental funds. This is the change in accrued compensated absences (\$35,995) and accrued interest (\$6,342).		(42,337)
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Bond and capital lease proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net position. Repayment of bond and lease principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position. This is the amount by which lease proceeds (\$414,282) exceeded bond repayments (\$269,182) and capital lease repayments (\$110,709).		(34,391)
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<b>Change in net position of governmental activities (see Statement 2)</b>	<b>\$</b>	<b>1,113,119</b>
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*See accompanying notes to basic financial statements.*

**TOWN OF CAMDEN, MAINE**  
**Statement of Revenues, Expenditures and Changes in Fund Balance**  
**Budget and Actual**  
**General Fund**  
**For the year ended June 30, 2013**

	Budgeted amounts		Actual	Variance with final budget positive (negative)
	Original	Final		
<b>Revenues:</b>				
Taxes	\$ 15,980,578	15,980,578	16,081,227	100,649
Intergovernmental	321,000	321,000	373,847	52,847
Licenses and permits	154,200	154,200	158,763	4,563
Charges for services	301,200	301,200	339,289	38,089
Interest earned	20,000	20,000	4,647	(15,353)
Other	151,350	151,350	130,289	(21,061)
<b>Total revenues</b>	<b>16,928,328</b>	<b>16,928,328</b>	<b>17,088,062</b>	<b>159,734</b>
<b>Expenditures:</b>				
<b>Current:</b>				
General government	1,461,135	1,469,828	1,384,511	85,317
Public safety	1,748,476	1,822,615	1,730,233	92,382
Highways, streets and bridges	1,238,100	1,297,196	1,139,635	157,561
Human services	33,107	33,107	33,107	-
Leisure services	869,500	874,850	872,938	1,912
Cemeteries	90,000	90,000	87,786	2,214
Contingency	40,000	95,000	22,850	72,150
Unclassified	10,883,237	10,883,237	10,723,784	159,453
Debt service	512,373	512,373	459,181	53,192
Capital improvements and reserves	98,000	556,178	541,561	14,617
<b>Total expenditures</b>	<b>16,973,928</b>	<b>17,634,384</b>	<b>16,995,586</b>	<b>638,798</b>
<b>Excess (deficiency) of revenues over (under) expenditures</b>	<b>(45,600)</b>	<b>(706,056)</b>	<b>92,476</b>	<b>798,532</b>
<b>Other financing sources (uses):</b>				
Transfers out	(134,400)	(134,400)	(140,952)	(6,552)
Proceeds from capital lease	-	414,282	414,282	-
Use of TIF revenue	30,000	30,000	-	(30,000)
Utilization of prior year surplus	150,000	150,000	150,000	-
Utilization of carryforward balances	-	246,174	-	(246,174)
<b>Total other financing sources (uses)</b>	<b>45,600</b>	<b>706,056</b>	<b>423,330</b>	<b>(282,726)</b>
<b>Net change in fund balance, budgetary basis</b>	<b>-</b>	<b>-</b>	<b>515,806</b>	<b>515,806</b>
<b>Reconciliation to GAAP:</b>				
Utilization of fund balance			(150,000)	
<b>Net change in fund balance, GAAP basis</b>			<b>365,806</b>	
<b>Fund balance, beginning of year</b>			<b>2,607,229</b>	
<b>Fund balance, end of year</b>	<b>\$</b>		<b>2,973,035</b>	

*See accompanying notes to basic financial statements.*

**TOWN OF CAMDEN, MAINE**  
**Statement of Net Position**  
**Proprietary Funds**  
**June 30, 2013**

<b>Business-type Activities - Enterprise Funds</b>		<b>Camden Snow Bowl</b>
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$	18,873
Total current assets		18,873
Noncurrent assets:		
Property, plant, and equipment		1,224,708
Less accumulated depreciation		(729,040)
Total noncurrent assets		495,668
Total assets		514,541
<b>LIABILITIES</b>		
Interfund loans payable		12,341
Capital leases		69,678
Accrued compensated absences		24,445
Total current liabilities		106,464
<b>NET POSITION</b>		
Net investment in capital assets		425,990
Unrestricted		(17,913)
Total net position	\$	408,077

*See accompanying notes to basic financial statements.*

**TOWN OF CAMDEN, MAINE**  
**Statement of Revenues, Expenses and Changes in Net Position**  
**Proprietary Funds**  
**For the year ended June 30, 2013**

<b>Business-type Activities - Enterprise Funds</b>		<b>Camden Snow Bowl</b>
<b>Operating revenues:</b>		
Lift tickets	\$	367,379
Toboggan and tube income		86,431
Lesson and racing fees		114,147
Rental income		81,365
Food and merchandise		9,575
Other		6,736
<b>Total operating revenues</b>		<b>665,633</b>
<b>Operating expenses:</b>		
Administration		133,967
Lodge		29,451
Maintenance shop		5,261
Alpine		451,232
Rental shop		37,685
Toboggan chute		36,861
Tube slide		6,372
Depreciation		37,331
<b>Total operating expenses</b>		<b>738,160</b>
<b>Operating loss</b>		<b>(72,527)</b>
<b>Nonoperating revenue (expenses):</b>		
Transfer from General Fund		35,000
Capital maintenance expenses - reserves		(7,261)
Revenue in reserves		1,000
<b>Total nonoperating revenue (expense)</b>		<b>28,739</b>
<b>Change in net position</b>		<b>(43,788)</b>
<b>Total net position, beginning of year</b>		<b>451,865</b>
<b>Total net position, end of year</b>		<b>\$ 408,077</b>

*See accompanying notes to basic financial statements.*

**TOWN OF CAMDEN, MAINE**  
**Statement of Cash Flows - Proprietary Funds**  
**For the year ended June 30, 2013**

<b>Business-type Activities - Enterprise Funds</b>		<b>Camden Snow Bowl</b>
<b>Cash flows from operating activities:</b>		
Receipts from customers and users	\$	665,633
Payments to suppliers		(503,058)
<b>Net cash provided by operating activities</b>		<b>162,575</b>
<b>Cash flows from non-capital financing activities:</b>		
Transfers from other funds		-
<b>Net cash provided by non-capital financing activities</b>		<b>-</b>
<b>Cash flows from capital and related financing activities:</b>		
Purchase of capital assets		(20,475)
Capital reserve revenues (expenses)		(6,261)
<b>Net cash used in financing activities</b>		<b>(26,736)</b>
Increase in cash		135,839
Cash, beginning of year		19,965
<b>Cash, end of year</b>	<b>\$</b>	<b>155,804</b>
<b>Reconciliation of operating loss to net cash provided by operating activities:</b>		
Operating loss	\$	(72,527)
Adjustments to reconcile operating loss to net cash used in operating activities:		
Depreciation		37,331
Increase (decrease) in operating assets and liabilities:		
Accrued compensated absences		1,697
Interfund loans		196,074
<b>Net cash provided by operating activities</b>		<b>162,575</b>

*See accompanying notes to basic financial statements.*

**TOWN OF CAMDEN, MAINE**  
**Comparative Balance Sheets - General Fund**  
**June 30, 2013 and 2012**

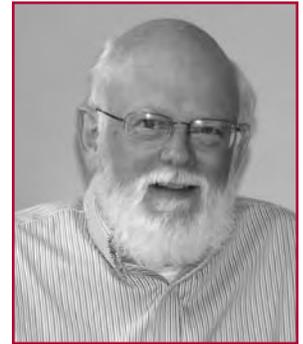
	2013	2012
<b>ASSETS</b>		
Cash and cash equivalents	\$ 345,707	132,525
Investments	2,945,148	2,782,558
Prepaid expenditures	-	110,000
Receivables:		
Taxes receivable - current year	887,117	817,542
Tax liens - prior years	96,647	127,613
Tax acquired property	26,808	16,191
Accounts receivable (net of allowance for bad debts of \$2,676 for both 2013 and 2012)	44,890	50,574
<b>Total assets</b>	<b>\$ 4,346,317</b>	<b>4,037,003</b>
<b>LIABILITIES</b>		
Accounts payable and payroll withholdings	112,884	122,084
Interfund loans payable	1,008,171	969,863
Other unearned revenue	8,827	8,827
<b>Total liabilities</b>	<b>1,129,882</b>	<b>1,100,774</b>
<b>DEFERRED INFLOWS OF RESOURCES</b>		
Unavailable revenue - property taxes	243,400	329,000
<b>Total deferred inflows of resources</b>	<b>243,400</b>	<b>329,000</b>
<b>FUND BALANCE</b>		
Assigned	161,886	246,174
Unassigned	2,811,149	2,361,055
<b>Total fund balance</b>	<b>2,973,035</b>	<b>2,607,229</b>
<b>Total liabilities, deferred inflows of resources, and fund balance</b>	<b>\$ 4,346,317</b>	<b>4,037,003</b>

**TOWN OF CAMDEN, MAINE**  
**General Fund**  
**Statement of Revenues, Expenditures and Changes**  
**in Fund Balance - Budget and Actual**  
**For the year ended June 30, 2013**

	2012 Carryforward balance	2013		Variance positive (negative)	
		Original budget	Total available		Actual
<b>Revenues:</b>					
<b>Taxes:</b>					
Property taxes	\$ -	15,071,312	15,071,312	15,071,309	(3)
Tax increment financing districts	-	(23,934)	(23,934)	(41,716)	(17,782)
Supplemental taxes	-	-	-	485	485
Homestead reimbursement	-	67,859	67,859	68,546	687
BETE reimbursement	-	10,641	10,641	10,703	62
Change in deferred property tax revenue	-	-	-	85,600	85,600
Excise taxes	-	792,200	792,200	839,336	47,136
Interest and costs on taxes	-	62,500	62,500	46,964	(15,536)
<b>Total taxes</b>	-	<b>15,980,578</b>	<b>15,980,578</b>	<b>16,081,227</b>	<b>100,649</b>
<b>Intergovernmental:</b>					
State Revenue Sharing	-	235,000	235,000	281,237	46,237
State road assistance	-	55,000	55,000	57,792	2,792
Tree growth reimbursement	-	5,000	5,000	8,850	3,850
Snowmobile reimbursement	-	500	500	252	(248)
Veterans reimbursement	-	4,500	4,500	5,507	1,007
Pumpout boat grant	-	17,000	17,000	14,546	(2,454)
State park reimbursement	-	4,000	4,000	5,663	1,663
<b>Total intergovernmental</b>	-	<b>321,000</b>	<b>321,000</b>	<b>373,847</b>	<b>52,847</b>
<b>Licenses and permits:</b>					
Animal control fees	-	2,200	2,200	2,342	142
Town Clerk fees	-	12,500	12,500	15,761	3,261
Plumbing fees	-	5,000	5,000	7,338	2,338
Building permits	-	50,000	50,000	45,981	(4,019)
Administration fees	-	16,000	16,000	15,859	(141)
Cable TV franchise	-	65,000	65,000	68,173	3,173
Electrical fees	-	3,500	3,500	3,309	(191)
<b>Total licenses and permits</b>	-	<b>154,200</b>	<b>154,200</b>	<b>158,763</b>	<b>4,563</b>

**TOWN OF CAMDEN, MAINE**  
**General Fund**  
**Statement of Revenues, Expenditures and Changes**  
**in Fund Balance - Budget and Actual, Continued**

	2012 Carryforward balance	2013		Variance positive (negative)	
		Original Budget	Total available		Actual
<b>Revenues, continued:</b>					
<b>Charges for services:</b>					
Harbor fees	\$ -	208,000	208,000	240,638	32,638
Police revenue	-	3,000	3,000	3,576	576
Parking tickets	-	16,000	16,000	10,134	(5,866)
Parks and recreation revenue	-	14,000	14,000	22,891	8,891
Parks and recreation mowing	-	5,000	5,000	5,550	550
Cemetery maintenance	-	50,000	50,000	50,000	-
Harbor Park mowing	-	5,200	5,200	6,500	1,300
<b>Total charges for services</b>	<b>-</b>	<b>301,200</b>	<b>301,200</b>	<b>339,289</b>	<b>38,089</b>
<b>Interest earned</b>	<b>-</b>	<b>20,000</b>	<b>20,000</b>	<b>4,647</b>	<b>(15,353)</b>
<b>Total interest earned</b>	<b>-</b>	<b>20,000</b>	<b>20,000</b>	<b>4,647</b>	<b>(15,353)</b>
<b>Other revenues:</b>					
Opera House	-	80,000	80,000	71,738	(8,262)
Yacht Club lease	-	19,500	19,500	20,832	1,332
Cell Tower lease	-	14,400	14,400	14,400	-
Transfer from trust funds	-	5,000	5,000	5,000	-
Sale of surplus equipment	-	-	-	-	-
Wastewater bond reimbursement	-	14,450	14,450	8,043	(6,407)
Public Landing leases	-	3,000	3,000	3,099	99
Insurance dividends	-	9,000	9,000	-	(9,000)
Miscellaneous	-	6,000	6,000	7,177	1,177
<b>Total other revenues</b>	<b>-</b>	<b>151,350</b>	<b>151,350</b>	<b>130,289</b>	<b>(21,061)</b>
<b>Total revenues</b>	<b>-</b>	<b>16,928,328</b>	<b>16,928,328</b>	<b>17,088,062</b>	<b>159,734</b>



## ASSESSORS' AGENT REPORT

Wesley Robinson, Assessors' Agent

COMMITMENT INFORMATION:		DISTRIBUTION OF TAXES:	
Taxable Valuation:	\$1,100,725,400	Municipal + TIF:	28.26%
Amount raised through taxation:	\$15,509,220.88	School:	63.17%
Tax Rate:	\$14.04 per \$1,000 of assessed valuation	County:	7.09%
Value of Exempt Property:	\$102,636,400	MCSW:	1.29%
		Overlay:	0.19%

The Town's taxable valuation decreased \$978,680, from \$1,101,704,080 to \$1,000,725,400. An additional \$520,970 had to be raised through property taxes, primarily because of a \$352,766 increase in the School budget. The Municipal budget decreased approximately \$8,000 although both budgets were significantly adversely affected by the failure of the State to provide funding. This caused a tax rate increase from \$13.68 to \$14.04 per thousand dollars of assessed valuation.

Property sales are analyzed each year and adjustments made in future assessments to reflect any changing market conditions. The certified ratio, which is a measure of how closely assessments track the property sales market, was 100% for this year.

**ASSESSMENTS:** Assessment and ownership of a property is based on its status on April 1<sup>st</sup> of each year, and tax bills are mailed to the owner of record as of April 1<sup>st</sup>. It is the responsibility of a previous owner to forward the bill to the new owner if the property is sold after April 1<sup>st</sup>. However, property taxes must be paid whether or not a bill is received. Assessment information is available at [www.VGSI.com](http://www.VGSI.com) and also through [www.CamdenMaine.gov](http://www.CamdenMaine.gov).

**PROPERTY EXEMPTIONS:** Homestead, Veteran or Veteran's Widow, and legally blind exemptions are available to those who qualify. Applications must be submitted before April 1<sup>st</sup> for the next tax year. There are also exemptions for business personal property tax. Please contact the Assessors' Office for more information and applications.

The State's Property Tax and Rent Refund "Circuit Breaker" Program that assists eligible individuals with rent or taxes was repealed and has been replaced with a "Property Tax Fairness Credit" that is available when completing the 2013 Maine Individual Income Tax Form 1040ME.

**PROPERTY ADDRESSING:** The Town of Camden has an addressing ordinance used to assign a property's physical address, which is used by emergency service agencies (police, fire, ambulance etc) when responding to E 9-1-1 calls for assistance, as well as the U.S. Postal Service. Addresses must comply with the ordinance. The ordinance is administered by Beth Doan, located in the Assessing/Planning/Codes Office, who should be contacted for guidance.

## DEVELOPMENT DIRECTOR'S REPORT

Brian Hodges, Development Director



The Camden Development Office covers all areas related to economic, business, and community development and provides services to the residents, businesses, and property owners of Camden. The office supports and is guided by Camden's Community & Economic Development Advisory Committee (CEDAC), but also partners with a number of other organizations such as the Downtown Business Group, Chamber of Commerce, and others.

2013 was a busy and successful year, which included the creation of the Riverwalk Design and Public



*Participants at a Riverwalk and Public Landing Community meeting*

Landing Redesign plans. Hundreds of residents, business owners, and interested parties from the region attended a series of 4 community wide meetings to discuss what they envision for these plans. We've already begun to implement recommendations by pursuing and receiving an award of funds to widen and improve the boardwalk, as well as install a fishermen's hoist. This initial project of the Public Landing redesign should be constructed and completed by the end of 2014.



This grant supporting Public Landing activities brought the total funds awarded to \$1.1 million in less than 3 years. *These funds support community endorsed projects without raising property taxes.* Here is a summary of other, notable accomplishments:

- Sierra Peaks Tibbetts – at the beginning of 2013, we learned of Intricon's plans to sell the Tibbetts facility in Camden with the potential loss of 50 good paying, manufacturing jobs. The owner of Sierra Peaks contacted the Camden Development Office with the opening statement of "I'm considering buying Tibbetts and keeping jobs in Camden. Tell me why I should do so." Today, jobs have not only been retained but the business plans to add more jobs and keep them in Camden.
- Project Canopy tree planting and maintenance – 44 trees have been planted in Camden since 2011. A special thank you to the Camden Garden Club, Tree Warden, Camden Downtown Business Group, and Camden Public Library for collaborating. Additional funds have also been acquired to conduct maintenance on the growing number of trees.

*A "project canopy" tree being planted at the Camden Public Library.*



- Downtown Tax Increment Financing (TIF) amendment and Credit Enhancement Agreement (CEA) ability – Camden created 2 TIFs in 2010. As we formed our Downtown Master, Riverwalk, and Public Landing plans, it was important to review and update the Downtown TIF to reflect the contents of these plans. CEAs were added to create a locally controlled tax incentive program to help attract, retain, and encourage additional investments and jobs for Camden.
- 2015 Real Maine Wedding of the Year – Successfully obtained the nomination to be the site of the 2015 Real Maine Wedding of the Year. This bolsters the prominence of our midcoast region and carries a significant amount of publicity for not only participating businesses but Camden.
- Boston Globe Travel Show - Partnered with the Downtown Business Group and Chamber of Commerce to be a key sponsor at this annual event including significant collateral materials featuring Camden prominently.
- Cruise and Motorcoach Industries – established relationships with key personnel to make them aware of the benefits of bringing their business to Camden, including by way of the Port of Rockland. Conducted advertising to target these markets with Camden-specific materials.



Thank you to all who have supported me in my efforts, particularly the many partners I work with routinely to achieve the common goals we all have. I take great pride in my work on behalf of Camden and appreciate the many positive sentiments I receive. Your support continues to inspire me.



***Left to Right: Office Assistant Melissa Geary, Development Director Brian Hodges, Administrative Assistant Beth Doan, and Planner/Codes Officer Steve Wilson***



## PLANNING/CODE ENFORCEMENT

Steve Wilson, Planner/CEO

Total construction value from July 1, 2012 through the end of June 30, 2013 was 12.4 million dollars, compared to construction value for the entire 2011-12 fiscal year of 13.1 million dollars.

The Town has been enforcing the Maine Uniform Building and Energy Code (MUBEC) which went into effect in December of 2010. I hope we have made the transition as smooth as possible for all. We are constantly working to educate property owners and contractors to help them meet the standards of the code. Our goal is to make the permitting procedure as easy as possible while meeting the requirements of the building codes and local zoning. A future benefit of the building code is Camden has obtained a Building Code Enforcement Evaluation Report rating of 5 for residential and all other types of construction. This rating allows insurance companies to offer better rates for completed construction under the building code that has obtained a Certificate of Occupancy for the completed project. Our previous community rating was 99 which signified no building code, inspections, or enforcement. The only higher rated local community is Rockland which has a rating of 4.

Department activity this year has continued to include working with the planning Board, members of the public, the business community and others to promote Camden as a supportive and involved community. There have been issues that have had full community support and others that have been divisive but in all the community has been well represented on all sides of the issues addressed.. This office tries to maintain neutrality on any issue before us so we may be an informational clearing house and an educational resource to all parties. We broadcast and live stream all planning board meetings and we broadcast Zoning Board of Appeals meetings. DVD's are available at the Town Office of any meeting if you missed one of interest.

We continue to enjoy working with and providing support to the Economic Development Office. We have advanced the Downtown Master Plan and are working with the Select Board, Planning Board, CEDAC, and the Downtown Network Board and hopefully we will see some exciting new developments in the coming year. Please sign up for the Town Newsletter and get involved in the process, it is an exciting time. If you are interested in working on the Comp Plan Update, or becoming an Alternate member of the Planning Board or Zoning Board of Appeals please contact the Town Office. As always we are available to answer any questions and concerns.

The work of this department is professionally supported by Administrative Assistant Beth Doan, Office Assistant Melissa Geary, and Assessors Agent & Alternate Code Enforcement Officer Wesley Robinson.

	2012-2013		2011 - 2012		2010-2011		2009-2010	
	Permits	Fees	Permits	Fees	Permits	Fees	Permits	Fees
Building	171	42,894	146	46,936	158	35,336	147	44,413
Plumbing	104	10,565	82	9,810	76	5092	81	5,517
Electrical	121	3,450	113	3,410	89	2538	110	3,568
Sign	48	885	25	660	33	645	19	675
Flood plain	10	500	6	300	2	100	2	100



## **CAMDEN FIRE DEPARTMENT**

Chris Farley, Fire Chief

Change continues to be a constant for employees of the Fire Department. From personnel to equipment to the services provided by the Fire Department; we find our role in the community to be continually evolving. Through the changes, the Department continues to provide quality services to the community. I attribute this directly to the caliber of our employees.

During the year, Assistant Chief Jeff Connon retired after 40 years of service. We thank him for his many years of service. Several other part-time employees who provided valuable assistance also moved on during the course of the year. We thank them for their service as well. We are always looking to bring new part-time employees into the organization. We are a combination Fire Department in that we have 3 career positions, with the largest number of employees being part-time, “on-call” Firefighters. The ability to perform our jobs effectively and in a cost-efficient manner relies heavily on having well trained Firefighters who live and work in the community readily available to answer calls for service. If you have the desire, skills and knowledge to help provide this service within the community; please visit with us at the public safety building or call 236-7950 to find out how you can help protect and enhance the quality of life we all enjoy in Camden.

Each piece of firefighting apparatus has a replacement schedule considered for in the town’s capital improvement plan. The process of planning for and purchasing a replacement fire truck is a fairly lengthy one. In 2010 a committee consisting of several Camden Firefighters, Select Board representatives and a Budget Committee representative began the process to replace the aging Engine 1 – a 1990 vintage truck. Through research, a design process and vetting of manufacturers, the Committee chose a truck built by Pierce Manufacturing of Appleton, WI to provide a multifunctional apparatus. The plan was presented to and approved by the voters during a November 2011 special town meeting. In early January 2013 the new Engine 4 was delivered to Camden. After Firefighters received training in the operation of the truck, its equipment and related functions, it was placed in-service late January 2013. In recognition of his diligent service to the Fire Department from 1955 through today; Harold Drinkwater’s fellow employees within the Department dedicated the truck in his honor.

With the change over in the town’s Emergency Medical Services provider from Camden First Aid Association to North East Mobile Health Services; the Fire Department found itself filling a void in services previously offered by CFAA. Extrication services for motor vehicle accidents now fell into the scope of services provided by the Fire Department. Equipment was purchased with the funds coming from the sale of Engine 1. Department personnel chose to buy equipment that is the same as the equipment used in Rockport and Rockland. This will allow for regional training opportunities as well as benefit the Firefighters by having them be familiar with the equipment being used by our mutual aid partners.

Training for employees of the Fire Department is a constant. Firefighters have learned how to use the new extrication equipment. They continued to hone their water rescue and rescue swimmer skills. All the while, continuing to train for our primary mission of firefighting. In addition to state and federally mandated training, regularly scheduled monthly drills are conducted to keep our Firefighters skills and knowledge base sharp.

Our fire prevention message remains the same; Smoke Detectors work. The early detection of a fire saves lives and reduces property damage. Carbon Monoxide detectors do the same thing. We recommend installing and maintaining smoke & carbon monoxide detectors in your home and at work. Maintain the detectors, keep them clean, dust free and change the batteries regularly.

As I previously mentioned, the quality of services provided to the community by the Fire Department is directly related to the commitment of the town's Firefighters. The town's 'on-call' Firefighters stand ready to answer the call for help throughout the year. They are ready to save lives and protect property at a moment's notice. The town's appraised value is over \$1.2 billion. The proportion of losses due to fire is small compared to the overall value. This is attributed to the fire prevention practices used throughout the community as well as the services offered to the town by the Department. The service offered to the community by our Firefighters is appreciated and is made possible with the support of their families. I am proud to be associated with the employees of the Department who answer the call for help. I offer my sincere thanks and "Job Well Done!" to our Firefighters and their families.

If you're looking for a way to be a part; we are always looking for new Firefighters to be a part of our team's effort to enhance Camden's quality of life. Talk with us when you see us out in the community. Follow us on our Facebook page. Check our 'Run For Your Life!' website at [www.emergencychallenge.org](http://www.emergencychallenge.org). Visit with us at the public safety building. You can help provide a vital service to our community!

### **Camden Firefighters in Action**



## ***CAMDEN FIRE DEPARTMENT***



***Left to Right: Assistant Fire Chief Andrew Lowe, Municipal Career Firefighter Cheyne Hansen, and Fire Chief Chris Farley***

## ***CAMDEN POLICE DEPARTMENT***



***Left to Right: Detective Curt Andrick, Officer Brook Hartshorn, Officer Jeff Boudreau, Animal Control Officer Jeff Sukeforth, Lieutenant Mike Geary, Police Chief Randy Gagne, Parking Officer Mark Bennett, and Officer Wesley Butler (missing Sgt Tooley and Sgt Brown)***

## **CAMDEN POLICE DEPARTMENT**

Randy Gagne, Chief of Police



I am delighted to present the annual report to the citizens of Camden. This has been a busy and rewarding year for the staff of the Police Department. Staffing continues to be a challenge for the department. We welcomed Officers Wes Butler, Tim Davis and Jeff Boudreau to our department. Wes came to us via the Rockport Police Department, Tim from the Knox County Sheriff Office and Jeff from the Waldo County Sheriff office. We are very excited to have them join our department and we look forward to their success within the department.

In October, John Tooley and Patrick Polky were promoted to the position of Sergeant. In January, Curt Andrick was promoted to the position of Detective. This is a new position for the department. Detective Andrick has had the opportunity to work with many outside agencies including Maine Drug Enforcement, Five Town Communities That Care and the Sexual Assault Response Team.

Training continues to be a major focus for the department and we have continued to ensure that each officer exceeds the minimum training requirements annually. All officers in the department received training in incident command, hazmat and weapons of mass destruction, CPR and first aid. We will continue to offer training opportunities for each officer to strengthen and broaden their skills. In addition, several officers of the department volunteer as instructors for the Maine Criminal Justice Academy to assist in developing the newest members of the law enforcement community. To ensure that training is kept at the highest standard, Officer Allen Weaver was appointed to the position of department Training Officer. Officer Weaver is charged with maintaining department training records, maintaining equipment and ensuring all officers are receiving training to give them the necessary tools to complete their assignments. Officers responded to over 5,000 calls for service over the past year. This number remains consistent with the recent years prior. Our most commonly reported incidents continue to be theft, motor vehicle burglaries and assaults. Robberies continue to be on the rise as they are with most communities in the State. Our local pharmacy was the victim of three robberies over the past year. Our department will continue to work closely with business owners to ensure that all possible measures are being taken to ensure this doesn't continue.

Detective Andrick has efficiently worked several high profile cases to fruition in 2013. The Rite Aid pharmacy robbery from 2011 was cleared with the perpetrator currently awaiting trial. He has staffed several theft cases utilizing numerous hours of follow up investigation for the potential prosecution of the subjects of these crimes. Detective Andrick has also provided presentations on Elder Fraud and Crimes against Elderly at Quarry Hill. He continues his liaison duties with the SART, (Sexual Assault Response Team), Five Towns Communities that Care. He is also responsible for the ongoing drug take back program and works closely with the Camden Rockport Middle School.

As a reminder, police officers are available twenty-four hours a day, daily. The office hours and administrative offices of the Police Department are open weekdays from 8am to 4:30pm in the Camden Public Safety Building at 31 Washington Street.

We continue to need your assistance and ask that you immediately call 236-3030 if you see any suspicious activity or believe you have been the victim of a crime. It has been our pleasure to serve the community and we are looking forward to another rewarding year.

## EMERGENCY MANAGEMENT AGENCY

Chris Farley, EMA Director

Planning for emergencies which may affect our community is a part of Emergency Management activities. There are four phases of Emergency Management; *Mitigation* (planning to prevent disasters before they happen), *Preparedness* (being ready to respond and being personally prepared), *Response* (when an event impacts the community) and *Recovery* (assisting the various aspects of the community which may be impacted by an event). Have you ever thought “What would I do if..... ?” Being personally *Prepared* for an emergency may alleviate concerns which may occur during an emergency event. This is a place to start answering some of those questions.

The Maine Emergency Management Agency, or MEMA, manages an informative website called “Maine Prepares”. It can be found here: <http://www.maine.gov/mema/prepare/>. There you will find answers to many of your personal emergency planning questions.

For specific local information during ongoing incidents, monitor local online news outlets such as [penbaypilot.com](http://penbaypilot.com) or [knox.villagesoup.com](http://knox.villagesoup.com), a local radio or TV station.

Sheltering in Knox County. There is often confusion on what a “shelter” is and when you should go to one. Hopefully this will help answer your questions. Generally, there are two types: Protective Shelters are a place where you can go to seek immediate protection from a storm such as a hurricane. Your basement or a neighbor’s basement makes a great emergency shelter. In most cases, a mobile home or RV do not provide adequate protective sheltering. And, Emergency or Evacuation Shelters give you a safe place to go if you need to leave your home in an emergency. You might use one of these during a prolonged winter power outage, during flooding events or other disasters.

What does “Shelter in Place” mean? This is when an event such as a hazardous materials spill near your home or adverse weather makes it safer for you to stay in your home than it would be to leave it. For additional information on “Sheltering in Place” go here: [http://www.maine.gov/mema/prepare/prep\\_display.shtml?id=163646](http://www.maine.gov/mema/prepare/prep_display.shtml?id=163646). If asked to shelter in place, follow instructions, act quickly and do not panic.

Who runs Emergency shelters? In times of need, communities and organizations such as local churches and the American Red Cross can come together to open an emergency shelter. These shelters are opened, operated and generally locally funded. If you or your group would like to be trained to open and manage a shelter, please contact us.

Where are the local shelters? In Knox County, we have worked with the American Red Cross to identify and arrange for “regional” emergency shelters when necessary. These regional shelters may be located at:

- Camden Hills Regional High School off Route 90 in Rockport
- Rockland District Middle School 30 Broadway in Rockland
- Union Elementary (old D R Gaul) 1070 Heald Highway in Union
- Warren Community School 117 Eastern Road in Warren
- 

Important Note: Generally, only one regional emergency shelter will open in Knox County at a time.

Can I take my Pets? In most cases yes! Knox County has a dedicated animal team trained and equipped to operate a “pet shelter” adjacent to nearly any people shelter. A “pet friendly” shelter can only accommodate household pets and service animals.

What should I take if I need to evacuate my home? One of the best things you can organize is a personal or family “Go-Bag”. While it may not be practical to keep your “Go-Bag” stocked with all of the recommended items, you should take these as a minimum:

- Cash and credit cards
- Season-appropriate clothing for each family member for several days
- Personal hygiene supplies appropriate for each family member
- Prescription medications and a list of them, by family member, name and strength
- Blankets or sleeping bags
- Important records and documents preassembled in a waterproof container
- Portable radio, either battery or hand crank, extra batteries
- Flashlight, battery or hand crank, extra batteries
- Snacks and food not requiring refrigeration, can opener if needed
- Games, cards, crossword puzzles, entertainment items
- First Aid Kit and Guide
- Your pet(s) in pet carriers together with ownership documentation, immunization records, food, water, dishes, leashes (Note: Ensure your destination will accept pets!)
- 

What can you do to help? Get involved - Participate in emergency planning in your community. Learn first aid and CPR. Join a Community Emergency Response Team (CERT). Learn how you can help others during an emergency. A trained volunteer is valuable! Get Informed- Ultimately, you must be actively involved in your own safety. Learn what to do and when to do it. Get Prepared!

For information on how you can help or to learn more about our other programs, contact the Knox County Emergency Management Agency at 594-5155 or the Camden Public Safety Building at 236-7950.



*Camden Fire Fleet on Camden Harbor*

## **PUBLIC WORKS DEPARTMENT**

Rick Seibel, Director



The Public Works Department is responsible for maintaining 38 miles of streets and roads and 12.5 miles of sidewalk. For winter maintenance we maintain another 20 miles of State Aid roads. A full time mechanic and assistant mechanic provide maintenance and repair to the Town's fleet of trucks, and heavy equipment. Public Works mechanics also work and maintain vehicles for Parks & Rec., Police, Fire, Harbor and Wastewater Department.

Some of the seasonal work that takes place during the year is street sweeping, sidewalk sweeping, line stripping, roadside brush cutting and trash removal from the downtown business area and public parks. The Public Works backhoe loader is also put to use for Parks & Rec., Harbor and Wastewater Department saving considerable costs from private contracting. Public Works also helps other Town departments with jobs and projects. In a continuing effort to improve road drainage and help extend the life of paved surfaces, the regular program of roadside ditching, grading and mowing of shoulders took place.

Each year Public Works rents an excavator for eight weeks for ditching and culvert replacement, this worked very well and aided in getting a lot of roadside ditching brought up to date.

In July of 2012 Hagar Enterprise with help from Public Works installed the new Street Print crosswalks in the downtown business area. Replaced cross culvert on Belmont Avenue and paved. Paving also took place on Howe Hill Road, Molyneaux Road, Annis Lane and Simonton Road.

Public Works plowed, sanded and applied road salt to approximately 58 miles of Town and State roads, and 10.5 miles of sidewalks. The road salt bid for FY12 was \$57.67 per ton. This winter approximately 480 tons of salt have been purchased and approximately 1,500 cubic yards of sand and spread 1,641 cubic yards on roads and parking lots.

At the time of this report we have responded to 28 storms or events with an approximate snowfall of 92 inches. Winter keeps Public Works crews very busy, we apologize for any inconvenience. Winter on the Maine coast can be very unpredictable, with any moderate to heavy snowfalls crews often deviate from any routine plowing to keep major arteries open.

The Police Department occasionally receives calls during the winter about snow removal on secondary roads. Major arteries and high traffic roads are the priority, followed by secondary roads and side streets. We continue plowing until the storm ends and then go back over all routes to widen the roadways and clean up and push snow back at intersections. Two to three hours is needed for a plow truck to complete a route. Intense storms can produce significant snowfall in a short time which keeps trucks on high traffic roads. This means snow may accumulate more on secondary roads. Secondary roads and side streets will get plowed only not as often. Snow removal on 58 miles of road is actually 116 lane miles of road. This means a truck has to travel out a road and then back doubling the mileage. It is our goal to remove snow and ice from Town roads as rapidly and efficiently as possible. Remember! Each storm is different and deviations from any plans often occur.

In closing, I would like to thank the Public Works crew for the extra effort, hard work and many hours of overtime during inclement weather. I would also like to thank the Town Manager, Select Board and all Town departments for their support and guidance this past year.

## ***CAMDEN PUBLIC WORKS DEPARTMENT***



***Left to Right: Keryn Annis, Jeff French, Ralph Ludwick, Dan Fuller, Rick Seibel, Jim Butler, Carl Perkins, Tracy Harford, and Rodney Feltus.***

### ***Notice to Citizens***

There has been an increase of people placing stones, stonewalls or other obstructions within the right-of-way of Town roads. The Town of Camden, as well as other towns and cities in the State of Maine, maintain more than just paved portions of the road. The area beyond the paved way is a right-of-way, which the municipality reserves for utilities, storm drainage, unpaved shoulders and ditches. Obstructions placed within this right of way hinder the ability to maintain and repair a road. A municipality is required to keep town ways open and in repair so as to be “safe and convenient” for travelers with motor vehicles. PLEASE! If you are planning to do any work of any type on your property adjacent to the road, take a moment to call the Public Works Department at 236-7954 to discuss those plans. Thank you for your cooperation with this matter.



## **HARBOR MASTER**

Steve Pixley, Harbormaster

I am happy to report that the summer season of 2013 went well for the Harbor department. We had Henry Owen take the position of Deputy Harbormaster. Henry is from Camden and attending The University of Maine and his mannerisms and ability to solve problems on his own made him a good fit for the position.

The daysailer fleet ran with one less vessel for most of the summer because of the "Betselma" popping her starboard garboard strake. The "Betselma" and the "Lively Lady" are two power vessels that do one hour trips from our harbor both changed hands to new owners. Also, late in the season a 6<sup>th</sup> vessel applied for a permit to run at the Town daysailer dock, the six pack sailing vessel the "Owl" will offer longer trips.

A plethora of folks who use the Finger Float Marina were very happy with the deeper water under their keels because of the recent dredge especially at low tide!

The Harbormaster's log shows that there were a greater number of small boats that needed help or even rescue. Two examples are a 20 foot power boat that needed towing in from the "Graves" ledges and the other was a young boy in a kayak who was lost but found by our department and was brought in tired but okay.

The floats that were replaced at the overnight Town dock system were revamped with new corner connectors and were used to replace the old bridge float system at the Library Park head of the harbor system. The float that the wind jammer "Angelique" ties to was rebuilt by the Harbormaster and new anchor blocks and chain will make it more secure.

### **MOORING SITES**

384 outer harbor moorings with 9 reassigned.

78 inner Harbor Floats sides with 3 reassigned. 38 Finger Floats with 2 reassigned.

### **WAITING LIST**

79 people on outer harbor waiting list. 51 people on inner harbor float waiting list.

51 people on the finger float waiting list.





## **PARKS AND RECREATION DEPARTMENT**

Landon Fake, Director

The Camden Parks and Recreation Department manages and/or maintains more than 700 acres of town property and several facilities, including the Camden Snow Bowl. Information about the Department, its work, and its programs can be found on the Town's website and at [www.camdensnowbowl.com](http://www.camdensnowbowl.com)

Fiscal Year 2014 was a busy and eventful one. Besides hosting several private events, the Ragged Mountain Recreation Area ran or hosted several public events, including:

- First Annual Run for Your Life obstacle course
- Youth Shock Mountain Bike Series
- 3rd annual Harvest Hootenanny
- 3<sup>rd</sup> annual Winter Kids
- High School State Mountain Bike Race (which CHRHS won)
- Ele-Fest, a fundraiser for the Hope Elephants
- Ragged Mountain Run Around trail running race
- Public chairlift rides
- Pancake breakfasts to benefit the Ragged Mountain Ski Club

Besides running events and programs, the Department managed the construction of the first section of the Camden Riverwalk, a pedestrian and bike path planned to eventually go from Shirrtail Point to the Harbor. The walkway goes along the Megunticook River at the back of the old tannery on Washington Street. This spring a Maine Conservation Corps crew came back and completed two observation platforms and a set of benches.

Last fall, two seminal events occurred: Camden voters approved a \$2 million bond to redevelop the Snow Bowl by a large majority, and the Ragged Mountain Recreation Area Foundation achieved their goal of raising \$4.5 million in private money to match the Town's contribution. This will have an enormous impact on the future of the Snow Bowl and the Town. For drawings, and much more information about the whole project, go to the website. Updates on the redevelopment are posted there and you can also sign up to receive newsletters to get the latest news. Our Facebook page also has frequent updates and photographs.

October also saw record-breaking attendance for weekend chairlift rides, helped by fair weather and a cover story in *Downeast* magazine.

The winter was a good one for the alpine ski operation at the Snow Bowl. Beth Ward's and Bill Fitzcharles' long experience and dedication were essential in keeping the department together through the fall, and then training the new general manager this winter.

Cold temperatures allowed us to make enough snow to run the chairlift before Christmas for the first time in memory. Natural snow added to an excellent base and by the time we closed on March 16<sup>th</sup> there were many places with five feet of packed snow on the ground. The ski area could have stayed open longer but the looming redevelopment project necessitated closing to get some of the tree removal done while the ground was still frozen and snow-covered.

Besides the alpine ski operation, the Snow Bowl hosted the US National Toboggan Championships®, held since 1991. This year was another success, with moderate temperatures (not warm enough to melt the ice in the chute) and high attendance. It generated 10% of Snow Bowl revenue. We are looking forward to next year's race, which will be the 25<sup>th</sup> – and represents an amazing legacy of volunteerism and dedication.

This year we began the process of incorporating the Toboggan Nationals into Camden's Winter Fest, which is becoming a week-long event. As part of that event, we made snow in Harbor Park and hosted the 1<sup>st</sup> "CamJam," a ski and snowboard event that highlights the skills of young athletes on jumps and steel rails and boxes. The Snow Bowl staff also made and installed the compressed snow pillars for the snow sculpture event.

Some of the numbers from the 2013-'14 ski season:

20-Dec	Opening Day
16-Mar	Closing Day
72.6	Total Inches of Natural Snow
26	Full Time and Full Time Seasonal Employees
60	Part Time Seasonal Employees
\$ 475,798	Snow Bowl Payroll
\$ 774,340	Total Operating Expenses (as of May 1)
\$ 774,840	Revenue (as of May 1)
\$ 79,591	Revenue from US National Toboggan Championships
±35,000	Skier Days
11,895	Day Tickets Sold
1,242	4th Grade Skier Days
45	Children who received Scholarship Support for Various Programs
\$11,747	Value of Scholarships Awarded
112	Children in Racing Programs (after school and weekends)
21	CHRHS Alpine Ski Team members
23	CSB Middle School Team Members
1st	Middle School Team ranking in State Championships
1185	Season Passes Sold
32	Complimentary Season Passes for Seniors (70+)
150	Free Tickets for Seniors
630	Skier Days for Seniors
39	Complimentary Season Passes for Juniors (under age 6)
947	Free Tickets for Juniors
253	Complimentary Season Passes for Regular Volunteers (Ski Patrol, Mountain Stewards, Coaches), Employees, Family of Employees
3,146	Total Ski Patrol Hours
81	Injuries examined by Ski Patrol
.002	Injuries per skier day

By the time the books are closed at the end of June, we expect to have a modest surplus, which will be added to the reserve funds we keep for the difficult years.

The Parks and Recreation Department receives tremendous support from volunteers, for which we are very grateful- and without which we could not operate. If you would like to get involved please contact us at 236-3438 or [info@camdensnowbowl.com](mailto:info@camdensnowbowl.com).

## ***CAMDEN PARKS AND RECREATION***



***Left to Right: Scott Simkins, Robert Nash, Richelle Gagne, Steve Hawkins, Tom Beauregard, Landon Fake, Beth Ward, John Gould, Sam Collemer, and Bill "Fitzy" Fitzcharles.***



***Left to Right: Dave Moody, Mike Weed, Jeff Paul, Sheldon Main, and Ross Parker***



## **WASTEWATER DEPARTMENT REPORT**

Ross Parker, Superintendent

To the Town Manager, Board of Wastewater Commissioners, and the citizens of the Town of Camden I hereby submit to you the forty fourth annual report for the Wastewater Department. This report covers the fiscal year ending June 30, 2014.

This past year we continued with our efforts to locate areas where storm and ground water is able to enter the sanitary sewer system. We have installed portable flow meters in manholes around town to try to find areas where the flow rises significantly during rain events. We recently purchased a tablet computer with specialized software that we take out in the field and which allows us to better document our observations while we inspect the collection system.

We wrapped up the engineering phase of the Mt. Battie Street and Sea Street Pump Station upgrades this past winter and have just recently put those projects out to bid and we are hoping to start construction on the stations either late spring or early this summer. These two pump stations have been in service since 1970 and the upgrades will help assure their continued reliability.

The following is a summary of plant operations for the calendar year from January 1, 2013 to December 31, 2013:

Total quantity wastewater treated	296,202,000 gallons
Maximum daily flow, May 24, 2013	2,893,000 gallons
Minimum daily flow, October 29, 2013	374,000 gallons
Activated sludge removed from process	3,999,000 gallons
De-watered sludge sent to compost site	1,012 cu. yds.

We are pleased to announce that the osprey couple that we adopted here at the plant a couple of years back seem to have settled into their new nest and were able to produce a family this past summer. We were also able to assist with the rescue of a very distressed Great Horned Owl that recently landed at the treatment plant.

Once again I would like to take this opportunity to compliment the Wastewater Department Staff for their dedication to the operation and maintenance of Camden's sanitary wastewater collection and treatment system. Their responsibilities include 17 miles of pipe, 7 pump stations, the wastewater treatment plant and the Seabright hydro-electric facility. I would also like to thank Town Manager Pat Finnigan, the Board of Wastewater Commissioners, and the Residents of the Town of Camden for their continued support and assistance.

## **TOWN DAMS REPORT**

Ross Parker, Dam Control Agent

The Town of Camden is responsible for four dams on the Megunticook River between Megunticook Lake and Camden Harbor; these are the East and West Megunticook Lake Dams, the Seabright Dam and the Montgomery Dam.

All four dams received a general inspection on November 3, 2011 and the East and West Megunticook Lake Dams got under water inspections on December 19, 2011. Since the Town operates hydroelectric generating equipment at the Seabright Dam the operation of this dam is regulated by the Federal Energy Regulatory Commission (FERC). As required by FERC the Town conducted a "Chapter 12" safety inspection of the Seabright Dam on August 15, 2012 and a follow up inspection on September 5, 2012. None of the inspections revealed any significant deficiencies, primarily just a few instances of small trees whose roots could potentially weaken the structure of the dams; we will remove these trees, on the advice of our consultant, before they can cause any damage to the dams.

Following a long period of repairs and restoration we now have two fully functioning turbines at the Seabright Dam. Due to seasonal water limitations we are not able to produce power full time, we were able to operate turbine #1 for 90 days in 2013, 193 days for turbine #2 and collectively they produced 227,200 kWh of power in 2013. Currently a group of engineering students from the Watershed School are gaining some hands on experience by designing and installing additional instrumentation at Seabright Hydro. This project will allow us to monitor the facility via the internet and to possibly display the data on a public website.

Following a relatively snowy winter the challenge this spring is to monitor the water level in Megunticook Lake and to try to keep the level low enough so that the lake can accommodate what promises to be a greater than normal runoff.



***Tour of Seabright Dam Facility with Dam Control Agent Ross Parker and Watershed School Students***



## CAMDEN OPERA HOUSE REPORT

Kerry Hadley, Manager

***THIS COMING YEAR MARKS AN HISTORIC MILESTONE FOR THE CAMDEN OPERA HOUSE – WE WILL TURN 120 YEARS ‘YOUNG’. PLEASE JOIN US IN OUR CELEBRATIONS AND CONTACT ME WITH ANY MEMOROBILIA, PHOTOGRAPHS, MEMORIES, ETC. THAT YOU MIGHT SHARE WITH US.***

I am pleased to have the opportunity to review the past busy, productive and exciting year with you. We continued to follow our strategic plan, which directed increased focus on marketing and fund generation.

As outlined in our strategic plan, we focused on revenue expansion and marketing . Highlights of the past year:

### **Revenue expansion:**

The beautiful **1927 Steinway L piano** that was donated to us in the 1930's by the Mary Louise Curtis Bok was **restored** to its original beauty thanks to an anonymous grant. The piano looks and sounds spectacular, we are most grateful and look forward to more decades of use from this beautiful instrument.

We sought to expand our revenue base and conducted the first ever **Annual Appeal** in December. The contributions from our community members were generous – thank you! Look for YOUR appeal letter to arrive this fall.

We also sought and received a grant from the Maine Community Foundation Theatre fund to match town funds for a total **update** of our **website**. The revised site will be in place by September 2014.

### **Marketing**

- For 10<sup>th</sup> year in a row, first place recipient for **Best of the Best Playhouse** by the readers of Village Soup.
- Placed **advertising** in **business and wedding publications** and a local weekly newspaper ad highlighting upcoming events.
- Opera House Manager Kerry Hadley was interviewed by Chamber Director Staci Coomer for **PenBay Watch**, a TV short for Channel 85; video created.
- We hosted a luncheon for **event planners** from throughout the state; providing a tour of the Opera House and our town.

The upcoming year will be a significant one – **the Opera House will turn 120 years “young”**. Our beloved historic brick structure was built in 1894 after the first, wooden building was demolished in a fire that consumed much of downtown Camden. We have many fun activities and celebrations planned, and hope that you will participate! Join us in creating float for the Christmas Parade, in providing memories, stories, photos, anything you have for our displays and accumulation of history. Attend an upcoming “Best of the Best of the Past” concerts – or the Business After Hours we will host on December 10<sup>th</sup>.

### **Camden Opera House Event highlights:**

- **The Watershed School** presented **Rushad Eggleston** – renowned cellist and overall cool and

unusual performer.

- **Everyman Repertory Theatre** presented an Obie winning drama, **Rabbit Hole**. Utilizing multi-media and equity director and actors, it created searing memories.
- **Bay Chamber Concerts** presented **Arturo O'Farrell** and **Slavic Soul Party** – boisterous, lively concerts
- **The Opera House** produced **Chicago Second City's** return and the first appearance of an internationally beloved children and family performer, who has never before appeared this far north in Maine, **Justin Roberts**. We also presented a young, upcoming group we fully expect will “make it big” (and is well on their way), **Barnaby Bright**, in concert with friends **Chris Ross** and **Caitlin Canty**. They return this August with **Liz Longely** opening.
- **The Camden Public Library** hosted a talk by Wizard author Gregory McGuire, in conjunction with the Wizard of Oz exhibit at the Farnsworth Art Museum.
- **McClellan Hospital, Boston, Pen Bay Medical Center**, and the **Picker Family Resource Center** teamed up to offer a series of free community workshops. These talks were of immense community value and service. Thank you!!
- **Camden Conference** continued hosting their annual sold out, compelling conference. This year's topic was **Food and Water**.
- **Camden International Film Festival** continued growing, attracting even more attendees, press, buzz, producers, directors, and general cache this year to this highly regarded film festival.

Technical and Facility Director Dave Morrison is busier than ever as we continually add equipment and services to provide the best audio and visual experience possible when attending an Opera House event. The **Green room** besides having aesthetic upgrades now has both an **audio and video monitor** – so useful and wonderful for our events.

#### **Huge thanks to: Opera House Committee Members**

**Chair:** Maryanne Shanahan, Hawthorn Inn

**Secretary:** Susan Dorr, Serendipity

**At large members:** Kate Bates Serendipity

Judy Godwin, Judy Godwin Interior Design

Marc Ratner, Mishara Music

And our Select Board Liaison Donald White

#### **Technical and Facility Director: Dave Morrison**

**Custodian:** Dan Ackley

**Event Managers:** Maureen Egan, Kay Henderson, Liz Knauer and Kathleen Brown

**Tech Staff:** Paul Weintraub, Foner Curtis, Tom Waterhouse, Chris Lehmann

**Volunteers** – Renee Hutcheon, Suzanne Lufkin Weiss, Nora Eldredge, Susan McGovern, Lillian Hellman (intern from Watershed School), Deb Cautela, Kathy Goss, Debbie Brady, Edward Weeks, Judith Demott, Barbara Cizmazija, Susan Dexter. Liz Knauer



*Left to Right: Opera House Manager Kerry Hadley and Technical Director Dave Morrison*

*Camden*

OPERA  
HOUSE

*Celebrating*  
more than

120  
YEARS

59



*The beautifully restored 1927 Steinway L piano*



*Camden International Film Festival audience*



*Dancing with the Stars performance*

## CAMDEN/ROCKPORT PATHWAYS COMMITTEE REPORT

Members:

Camden

Kathleen Buchas  
Anita Brosius-Scott  
Robert Davis  
Richard Stetson,  
Geoff Scott, **Chair**  
Jane Self, ALT  
Mac Thomas, ALT

Rockport

John Anders  
Lynda Clancy  
Alexandra Fogel  
Leni Gronros  
Helen Shaw

The Pathways Committee is a two-town cooperative committee, with members appointed by both the towns of Camden and Rockport. The Committee is charged with reviewing geographic areas, rights-of-way, and transportation infrastructure in the two towns in order to improve bicycle and pedestrian safety and access and to encourage non-motorized transportation.

From 2012 to 2013 the Committee focused on a number of areas:

- Resubmitted a grant proposal for the Recreational Trails Program for the construction of the Tannery Property Riverwalk. This grant was awarded in the spring and plans/designs are underway to complete the path during the fall of 2013.
- Three volunteer cleanup days of the Tannery Property easement in preparation of the construction of this section of the Riverwalk in the fall of 2013.
- Awarded a \$45,000 Maine Coastal Program grant for planning and design of the Riverwalk and Public Landing. Worked closely with consultants TY Lin to develop and complete a comprehensive plan/design for the length of the Riverwalk from the Harbor to Shirrtail Point Park.
- Using \$42,000 of funding from a Quality Community Program Grant proposal written by the Pathways Committee in 2010 for a .45 mile sidewalk extension along Washington St. to Shirrtail Park, worked with Gartley and Dorsky Engineering to complete the design of the future sidewalk. Funding for construction is anticipated in 2013-14.
- Helped to submit a successful 2013 Quality Community Program grant proposal for \$133,000 for the design of pedestrian facilities along Route 1 from Camden St to Leonard's Boutique. Participated in the initial vision discussions. Design funds will not be awarded until 2014-15 and later for actual construction.
- Ongoing projects included:
  - Working with the Union Street neighborhood cleanup committee coordinated a work day along the entire length of the Union Street Pathway focusing on trimming back encroaching plantings.
  - Maintenance of the town trail along Megunticook River near Seabright Dam.
  - Exploring ways to connect the Route 90 schools (RES and CHRHS) via public pathways to Rockport Village
  - Keeping "pathway connections" in the discussion of the future of the RES East site.
  - Engaging in the CRMS redevelopment planning for consideration of pedestrian facilities on Knowlton Street as well as for the future Riverwalk.
  - Coordinating with Midcoast Transit committee exploring a regional bus service.

The Committee meets on the first Wednesday of the month from 7:00-9:00 p.m. alternating between the meeting rooms of the Camden Town office and the Rockport Town office. Interested members of the public are encouraged to attend.



*Left to Right: Ken McKinley (Rockport SB Liaison), Lynda Clancy (Rockport), Helen Shaw (Rockport), Robert Davis (Camden), Anita Brosius-Scott (Camden)*



## **CAMDEN CONSERVATION COMMISSION REPORT**

Douglas N. Johnson, Chair

The Camden Conservation Commission's role is to preserve and protect natural resources and is the research, advisory and advocacy committee for environmental issues within the Town. Some highlights of our activities this year are as follows:

### **1) Camden Arbor Day**

During Maine's Arbor Week on Sunday, May 26<sup>th</sup>, Camden held its 18<sup>th</sup> consecutive Arbor Day observance since the tradition was revived in 1995. The program, organized by Tree City USA/Arbor Day Coordinator Nancy Caudle-Johnson, was held at the Camden Amphitheater. From there, arborist and Commission Chair Doug Johnson led a walk to Norumbega Inn on High Street, pointing out significant tree specimens along the way. The walk concluded by the large and beautiful Camperdown Elm which resides by the main entrance to the Inn. Inn owner Philip Crispo, formerly of Scotland, shared a personal story about visiting the original Camperdown Elm as a boy in Dundee.

### **2) Project Canopy Planning and Education Grant**

The Camden Heritage Tree Project's purpose is to create a register of treasured trees in our community which will encourage their preservation and protection. Commission member Robin Kern and Tree City USA Coordinator Nancy-Caudle Johnson have readied the nomination forms for public use. Eligible trees may be anywhere in Camden, and can be nominated by residents and non-residents. Simply pick up a form at the Town Office or Library and return the completed form. An arborist will contact you to verify your nomination. The Conservation Commission will notify you regarding inclusion in the register.

### **3) Comprehensive Plan Update**

The CCC has submitted to the Planning Board corrections and additions for the Comprehensive Plan's latest revamp. Much of our 2013 work on this project centered on Chapter 5 – Natural Resources

### **4) Guided Naturalist Walk Series**

CCC member Roger Rittmaster, a graduate of the 2012-13 Maine Master Naturalist program, conceived and organized a monthly naturalist walk series begun in December 2013 and co-sponsored by the CCC and Coastal Mountains Land Trust. The walks take place in community forest parcels in the Camden/Rockport locale. Walks are tailored for outdoor enthusiasts interested in learning about birds, seashore life, trees, animal tracks, geology, mosses and lichens, ferns, spring and summer wildflowers, mushrooms, edible plants and other areas of natural history.

### **5) Natural Lands Inventory Update**

One of the Commission's "powers and duties" is to keep an index of all open areas within the town, whether publicly or privately owned for the purpose of obtaining information relating to the proper protection, development or use of these open areas on our Natural Lands inventory and maps. Our town planner, Steve Wilson suggested that an update timed to coincide with the Comprehensive Plan update would be logical. He is negotiating the update of the maps and the transfer of the data layers to Camden's in-house Geographic Information System (GIS) for future updating. Once the GIS layers are updated he will add them to the information currently in the system so updated information will be available to anyone interested. New commission member Tom Hopps is leading this effort for the CCC, particularly the next step of contacting landowners with important properties who may consider conservation options.

## **CAMDEN HOUSING COMMITTEE (“CaHC”)**

Joanne Campbell, Chair

During 2013, the Camden Housing Committee consisted of Joanne Campbell, Ed Libby, Dana Strout, and Frank Toole. The Committee met five times in 2013. The committee’s goal is to meet on the first Friday of every other month at 8:00 a.m. in the Washington Street Conference Room.

2013 was a banner year for the development of affordable housing in Camden as mandated by the Town’s Comprehensive Plan. Through the efforts of the volunteers serving on this committee and its non-profit partner, Camden Affordable Housing Organization since the start of the project in 2009 has brought to completion a total of 13 new homes that were planned, built and sold in the Lupine Terrace neighborhood on Cobb Road.

There are now 13 new, first-time homeowners living in Lupine Terrace. These individuals and families have become part of Camden. They live, work, send their kids to our local schools and pay their taxes here. All told, a total of more than \$1.8 million has been added to the town’s tax base as a result of the Lupine Terrace development.

These accomplishments were facilitated by the support of the Select Board which successfully pursued a Community Development Block Grant which helped 10 families make their dreams of home ownership, in Camden, a reality.

Unfortunately, the town’s follow-up 2013 application for additional funding was not successful. Without additional grant money, it will not be possible to continue this Committee’s mission of supporting the development of workforce housing.

CaHC would like to thank all its partners who have made the efforts under this initiative a reality: Camden Affordable Housing Organization; the Town of Camden’s leadership to include the Town Manager, the Select Board, the Economic Development Officer; the Genesis Community Loan Fund, the Federal Home Loan Bank of Boston, Maine’s Economic Development Department, Rural Housing Services, Camden National Bank and other partners who have so diligently supported the Lupine Terrace Project McMahon Builders, 2A Architects, Gartley & Dorsky, Métier Business Solutions, and Lovering & Associates. Thank you all for making this project a success!

In closing, I want to acknowledge the countless hours of volunteer work by my colleagues on this committee and on the CAHO board, Jean Belair, Pam Fowles, George Wheelwright, Dana Strout and Frank Toole.

## CAMDEN CEMETERY ASSOCIATION

Jeff Sukeforth, Chair

The Association meets on the 3<sup>rd</sup> Wednesday of January, April, July and October and encourages anyone with questions or suggestions to join them at these meetings. Please see the Town's website [www.camdenmaine.gov](http://www.camdenmaine.gov) for upcoming meeting schedules and agendas.

On behalf of the Association, I am pleased to report that the stone work project at the Oak Hill North Cemetery was completed in 2013. The stone work blends seamlessly with the already planted trees. The result is a peaceful country setting. The next project at the Oak Hill North Cemetery will be the installation of gates. Stone pillars are already in place.

As spring nears, it appears that both cemeteries, but more especially the trees inside the Mountain View Cemetery, have come through once again unscathed. There are the occasional branches which have fallen, but none appear to have caused damage to existing stones. It will be foremost on the committee's agenda to have the entire tree population inspected to determine if any should be removed.

The Cemetery Sexton will continue repair and cleaning of the old and abandoned grave stones at the Mountain View Cemetery as time and budgetary constraints allow.

We would like to encourage the use of the cemetery database which is located on the Town of Camden website. The database is extensive and those using it for genealogy purposes have given us positive feedback!

The Association would like to convey our gratitude to War Memorial Post No.30, Camden American Legion, Atlantic Engine Company of the Camden Fire Department and the Amity Masonic Lodge No. 6, for their efforts in placing their respective flags on graves at the cemeteries. These organizations spend countless volunteer hours doing this work out of respect for their departed members. *We encourage you to contact them if you locate a grave that is not properly marked with a flag.*

To conclude, the Association extends its heartfelt gratitude to the devoted maintenance crew who care for the cemeteries throughout the year: Sam Collemer, Richelle Gagne, John Gould, Tom Beauregard, Robert Nash, Carl Sager, and Shawn Weed. Their dedication to maintenance and grounds keeping ensures that the cemeteries are painstakingly manicured.

If you would like further information about our cemeteries or would like to become a member of the Cemetery Association please contact the Camden Town Office for information.

## COMMUNITY & ECONOMIC DEVELOPMENT ADVISORY COMMITTEE (CEDAC)

Deborah Dodge, Chair

CEDAC is now entering its 5<sup>th</sup> year since its creation by the Select Board. Members are appointed by the Select Board with the goal of representing a broad spectrum of the community. The Committee consists of 5 regular members (3 year term) plus 3 alternates (1 year term). CEDAC has been ably supported by, and provided support to, the Town's first Development Director, Brian Hodges.

CEDAC is charged with, among other items, the responsibility "...to identify and recommend to the Select Board strategies, policies and projects that will provide sound economic development and a stronger sense of community..." In addition, this past year the Select Board identified specific goals for CEDAC.

In order to meet the numerous responsibilities as charged by the Select Board, CEDAC decided to delegate within the group to address each of the goals and to reach out to any other committees, community organizations or individuals that can contribute to creating a better process and successful results for the community. Some of the goals in process are:

- Leadership to keep Downtown Master Plan moving forward in partnership with the Downtown Network Board
- Develop entrepreneurial, incubator space
- Building inventory; assess best use of upper floor space in Downtown
- Market Camden to target audiences
  - Attract high-tech, internet based companies; identify infrastructure needs
  - Explore more opportunities for recreational/active tourism.

Some of the initiatives in progress to achieve the above goals are:

- Meetings with reps from Camden's significant events to debrief and hear how CEDAC/Town can be of assistance
- Provide feedback to the Planning Board as they update the Comprehensive Plan
- Support Brian Hodges in the creation of the Downtown TIF amendment which includes the ability to attract investment/jobs with Credit Enhancement Agreements
- Meeting with the marketing committee of the Downtown Business Group
- Representation on the new Marketing Summit group to support the coordination of and consistency in marketing efforts for Camden;
- Explore new concepts to facilitate redevelopment of the Tannery;

CEDAC meets regularly on fourth Monday of each month at 5:00PM in the Washington Street Conference Room. The Downtown Network Board meets the second Monday of each month at 3:30 in Tucker Room. Meetings are open to the public whose interest is always welcome.

## **HISTORIC RESOURCES COMMITTEE REPORT**

### Serving all or part of 2013:

Meg Barclay, Chairperson

Mark DeMichele

Abigail Fitzgerald

Elinor Klivans

Judith McGuirk

Kris Mikkelsen

Beedy Parker

Patricia Skaling

Susan Snead

The Historic Resources Committee acts in an advisory role to the Select Board with projects and activities that impact Camden's historic districts and town-owned historic properties. Highlights of the year's activities are as follows:

The committee advised the Comprehensive Plan Committee on several chapters of the draft 2015 Comprehensive Plan related to Camden's history and historic resources, with a special concentration on revisions to Chapter 14: Historic Resources and a complete rewriting of Chapter 1: History.

The committee began work, at the request of the Planning Board, to investigate revising Zoning Ordinance Article XIII: Historic Resources Committee to see how this article can be crafted to reflect the goals of the Camden Downtown Master Plan of 2012.

The committee worked with lighthouse steward Deedee Conover to complete the Curtis Island Lighthouse Museum, which will be open to the public in the summer of 2014.

The committee continued to assist the stewards of town-owned historic properties by offering advice and guidance regarding management, maintenance, and proposed alterations. These properties include the Village Green, the Camden Opera House, the Camden Yacht Club, Curtis Island Light, the Elm Street School House, the Camden Public Library, the Camden Amphitheatre, Harbor Park, and the Town Clock in the Chestnut Street Baptist Church as well as Camden's three National Register Historic Districts: High Street National Historic District, Chestnut Street National Historic District and the Camden Great Fire National Historic District.

The Historic Resources Committee welcomes the input of interested members of the community and is often working on projects that could benefit from volunteer assistance. Meetings are open to the public and held at 4:00 p.m. on the second Tuesday of the month. They are usually held in the Washington Street Conference Room of the Camden Opera House. If you wish to attend, please check with the Town Office to confirm the location.

## PLANNING BOARD REPORT

Christopher K. MacLean, Chair

The Planning Board has had another busy and productive year. The Board reviewed a number of applications involving minor subdivision amendments, major subdivision applications, residential piers, private ways, and other development and renovation proposals. Development applications are still down from their peak several years ago, but have been increasing over the last two years. All indications are that this trend will continue. In the coming year, the Planning Board will among other things be reviewing site plan applications relating to extensive development at the Ragged Mountain Recreation Area and Camden Snow Bowl.

For more than a year, the Planning Board has been working to revise Camden's Comprehensive Plan. After each regular Planning Board meeting adjourns, the Board reconvenes as the Comprehensive Plan Committee. Much work has been accomplished, but much more remains to be done. Lowrie Sargent has been the driving force behind the Comprehensive Plan project; he and the other members have devoted more volunteer hours to this thankless project than anyone will ever know. The town also owes deep gratitude to Jean Freedman-White whose volunteer service to the committee continues to be invaluable.

The Planning Board spent much of the year considering proposed changes to our Zoning Ordinance. Many meetings and public hearings were devoted to the proposal to allow a residential substance abuse treatment facility at Fox Hill. The Planning Board voted to send the measure along to the Select Board; ultimately, the Select Board voted not to move the proposal to town vote. The Planning Board also considered but took no action on a proposal to modify the definition of a "dwelling unit" to allow rentals for less than seven consecutive days. Discussions continued for the second consecutive year about possible zoning changes at the north and south ends of the downtown area. The increasing number of piecemeal requests for zoning changes has led the Board to consider whether a comprehensive review of our Zoning Ordinance should be undertaken.

Planning Board membership changed this year. Two new alternate members joined our ranks—Kim Tuttle and Richard Bernhard—giving us a full Board for the first time in a long time. Unfortunately, exciting career opportunities called Kim Tuttle out of the area, and she is no longer with us. This was my last year on the Planning Board, marking the end of my seven years as chair. Lowrie Sargent has assumed the position of chair and Richard Householder is now vice chair. John Scholz, who rejoined the Board after a several year hiatus, and Jan MacKinnon, served as regular members. Richard Bernhard has also become a regular member. We have two vacant alternate member seats, and any interested residents are encouraged to contact the town office for more information. The rest of the Planning Board team has remained unchanged. Jeanne Hollingsworth spent another year with us as our recording secretary and informal advisor; Nora McGrath operated our multimedia studio to ensure that our meetings were televised—and now streamed live on the internet. Don White served as our Planning Board liaison to the Select Board, and Beth Doan continued on as administrative secretary in the Town Planning Office, with Steve Wilson as the Town Planner.

The Planning Board holds its regular meetings every first and third Thursday of the month, at 5:00 P.M., in the Washington Street conference room. We invite the public to attend, and always allow time for public input on non-agenda items at the beginning of our regular meetings.

## **ZONING BOARD OF APPEALS**

Frank Toole, Chair

Last year was very quiet on the zoning front. The Board met only twice.

On October 15, the Board welcomed Ed Libby as an alternate member and to reelect officers. Town attorney, Bill Kelly, attended the meeting to brief the members on recent zoning law developments and to suggest proper procedures to be followed.

In December the Board conducted two hearings resulting in the grant of a special exception to PAWS to operate a non-profit animal shelter on John Street and the approval of a change in non-conforming use for Steve Laite dab Camden Exxon on Union Street. Both approvals were made subject to conditions.

The current members of the Board are Jean Belair, Thomas Laurent, Ed Libby, Linda Norton, Sam Smith and Frank Toole.

As always, the Board appreciates the assistance of Jeanne Hollingsworth, recording secretary, and Nora McGrath, technician and Martin Cates, Select Board liaison.

## **PENOBSCOT BAY REGIONAL CHAMBER OF COMMERCE REPORT**

Staci Coomer, Executive Director

The Chamber continues to be very appreciative of the Town of Camden's generous support. This support helps make it possible for our visitor information center, our marketing, website, and social media efforts and the *Discover the Jewel of the Maine Coast* vacation guide to provide useful, accurate, and timely information to thousands of visitors to the area, and provide support to our business community.

As in past years, the Chamber has continued to work ever-closer with the Town of Camden and associated organizations. The Chamber has been working on local economic development issues with the Community & Economic Development Advisory Committee (CEDAC) and the the Camden Downtown Network Board. The Chamber enjoys a great partnership with Development Director Brian Hodges and other key staff at the Town of Camden, and has assisted with prioritizing the Camden Downtown Plan, supporting grant applications, sharing information on business opportunities and collaborating on special projects such as the River Walk and Public Landing initiatives. Chamber staff also continues to dedicate time to support the work of the Camden downtown and area businesses and enjoys a close working relationship with the Camden Downtown Business Group. The Chamber was especially thankful this year for the support from the Town of Camden and the Camden Downtown Business Group in making our July 4<sup>th</sup> efforts and Christmas by the Sea events a wonderful success. We also enjoyed supporting activities and events such as Business is Blooming, Winter Fest and US National Toboggan Championships. We look forward to the upcoming year and exploring new ways to work together.

On the visitor services side, our volunteers committed hundreds of hours to meet and greet our visitors. Working with Rockland as well, we ensured smooth visits of 32 cruise visits ships this past summer and fall. The Chamber continues to be very appreciative of the Town's generous support through the loan of the building we occupy on the public landing. The Chamber's Visitor Center is truly a key gateway to our region. We have also been continuing our work to raise the profile of Camden and Penobscot Bay region, not just as a 4-season destination, great for visitors and residents. We exhibited at the Boston Globe Travel Show for the first time this year, creating exposure for our area to the over 25,000 attendees. We are also working to put final touches on a new website and will continue to work on expanding our social media presence to promote our region as a great place to live, work and play.

Thank you again for your ongoing support of our Chamber.

## CAMDEN PUBLIC LIBRARY REPORT

Nikki Maounis, Library Director

### Essential Library Services:

- People served during the year – 224,622
  - Customer use up by 32% in five years
- Items checked out – 277,165
- Computer use – 62,137
- Number of programs offered – 682
- Number of people attending those programs – 23,646
  - Program attendance up by 45% in five years

### Key Events in 2013:

- Winterfest activities brought about 700 people to celebrate winter inside and out.
- Discover History month in January featured programs on historic foodways.
- Maritime Month in April featured a Camden shipbuilding retrospective.
- Amphitheatre and Library designated a National Historic Landmark in July.
- Continued our popular summer series "Music, Movies, And More in the Amphitheatre", drawing over 1,000 attendees.
- Offered Downtown Walking Tours every Friday during the summer season, in partnership with the Downtown Business Group.
- Hosted our first Mini-Maker Faire, a hands-on event for those who "make" and those who want to learn. A great success with over 900 participants.
- Offered "The Hatchery" entrepreneurial series.
- Hosted several "Wonderful World of Oz" events in collaboration with the Farnsworth Museum.
- Hosted talk by author Gregory Maguire, of "Wicked" fame.
- Offered weekly "Booktime for Babies" story times, with an average weekly attendance of 50 babies and parents.
- Presented dozens of programs by authors, poets, historians, artists, naturalists, travelers, gardeners, chefs, doctors, environmentalists and health experts.
- Utilized thousands of hours of volunteer time in support of the library and its mission. Volunteers managed our used book sales, sorted and shelved books, and gave of their time selflessly. Thank you!
- Successfully fund-raised to provide over 55% of our operating budget from sources other than Town funding.
- For the 6<sup>th</sup> year in a row, rated one of America's Star Libraries by the Library Journal Index of Public Service.
- Provided an **anchor** for downtown Camden, residents, business-people, and visitors alike.

## **CAMDEN AREA DISTRICT NURSING ASSOCIATION REPORT**

Anne Feeney, R.N., M.S.N.

Our organization started in 1920 when a group of Camden women got together with the main purpose of hiring a public health nurse to assist with and oversee the health needs for the residents of Camden.

Today the Camden Area District Nursing Association is still in existence administering care to people of not only Camden, but also Hope, Lincolnton and Rockport. The mission remains the same – providing services regardless of the client's ability to pay.

During the past year, we made 1, 466 visits to clients in the Town of Camden alone.

A majority of our clients are elderly and our staff of Registered nurses is qualified to provide all nursing services, including assisting with bathing, foot care, medication management, dressing changes, etc. Meeting some of these basic needs enables many people to remain in their homes.

Most of our revenue comes from trusts and personal donations. Our fee schedule is \$25 per visit, and adjusted accordingly to the client's situation.

We invite adult residents to visit us with any health concerns or for blood pressure checks during our office hours from 1 to 3 pm on Tuesdays and Thursdays. Our office is located on the third floor of Anderson Inn at the Quarry Hill Retirement Community.

I would like to commend and thank my staff for their dedication and hard work; also our volunteer Board of Directors who give so freely of their time and energy in support of our program.

## **COASTAL MOUNTAINS LAND TRUST**

Doug Sensenig, Executive Director

Coastal Mountains Land Trust has worked in the western Penobscot Bay region, including the town of Camden, since 1986. We are a non-profit conservation organization that works to conserve wildlife habitat, scenic landscapes, public access to natural lands, water resources, and productive forest and farmland. Thanks to community and membership support, we have protected 9,380 acres throughout our service region and have many active projects.

The Land Trust has completed a total of 37 conservation projects in Camden. We have protected 286 acres using conservation easements, a permanent agreement that keeps land in private ownership while protecting critical resources of the property. Coastal Mountains Land Trust also acquires full title to properties that have extraordinary conservation value, totaling including 695 acres in Camden. These properties are part of the network of preserves we are establishing throughout the region. Our preserves are open to the public for hiking, cross-country skiing, snowshoeing and other activities that do not degrade the natural and scenic features of the properties.

Since last year's annual report, we have conserved 43 more acres in Camden on Bald and Ragged Mountains, including two overlook tracts that will help guide new trail building.

Our office is located at 101 Mt. Battie Street in Camden, open 8:30am to 5:00pm weekdays, and we encourage those interested in our program to stop in for a visit, call us at (207) 236-7091, or visit our website at [www.coastalmountains.org](http://www.coastalmountains.org).

## **MEGUNTICOOK WATERSHED ASSOCIATION REPORT**

Paul Leeper, Executive Director

Megunticook Watershed Association is devoted to environmental preservation and improvement. We're hard at work to maintain and better the quality of the Megunticook Lake, Megunticook River, Norton Pond, Moody Pond and their feeder streams in Knox and Waldo counties. We work to improve the quality and safety of swimming, boating and fishing in these waters.

The Megunticook Watershed Association employs a Lake Warden who patrols the waters enforcing boating regulations and burning regulations on Fernald's Neck. We also run the Courtesy Boat Inspection program at the boat ramps on Megunticook Lake and Norton Pond. This voluntary watercraft inspection program is designed to prevent invasive aquatic plants like milfoil from entering our waters. We inspected over 1,000 watercraft in 2013. We also monitor the water quality in the area waters through the Partners in Monitoring program. This program conducts weekly bacteria testing (May through September) at sites on Megunticook Lake and River, Norton Pond, and Hosmer Pond.

The Association works closely with the town's police, parks & recreation and highway departments. We make the Association's patrol boat available to Camden personnel to access the Town owned Lands End area, set navigation aids, install floats at the boat ramps, and search and rescue.

## **CAMDEN-ROCKPORT HISTORICAL SOCIETY CONWAY HOMESTEAD-CRAMER MUSEUM COMPLEX REPORT**

Brenda Barrett, President

The Camden-Rockport Historical Society is dedicated to the collection, preservation, and display of historical artifacts and records pertaining to the local area. The Society maintains the Conway Homestead-Cramer Museum as the focal point of these activities.

During the year we received an unusually large number of artifacts and documents from local residents that have been integrated into our displays. We encourage all residents to consider similar donations.

Our well attended fundraisers included the annual Antique Show in August, bean hole baked bean suppers and yard sales. All funds raised from our events go directly toward the preservation of our local heritage, maintenance of our buildings and the continuation of educational programs.

Our current on-going major project is the digitizing of our collection to enhance our research capability and organize our inventory to make it more accessible to the public.

The Camden-Rockport Historical Society directors and members appreciate the financial support provided by the Town of Camden and we invite and encourage area residents to visit the Conway Homestead-Cramer Museum and to become involved in the preservation of our historic past.

Trustees: Frank Carr, Lynn Feldborg, Elizabeth Moran, Roy Bennett, Heather Moran, Sandy Delano, Gail Frye, John Frye, Tom Jackson, Geri Annis O'Connor, Martyn Stanley, Maynard Stanley, Norma Stanley, Randy Stearns, Teddy Wilcox, Joan Bennett, Jan Kelsey, Julia Libby, Nancy Ingraham, Parker Laite Sr., Alfred Ockenfels

## **FIVE TOWN CSD 19 and MSAD 28 SUPERINTENDENT OF SCHOOLS REPORT**

Elaine Nutter, Superintendent of Schools

### ***Five Towns CSD 19***

Camden Hills Regional High School is widely known as a great secondary school. This well deserved reputation is made possible by the considerable support of all of the member communities, and strengthened by the strong effort and talent of the students, members of the staff, and school administration. CHRHS is a school where excellence is valued, accomplishment is expected, and experience reaffirms that hard work and determination pays off. Over 93% of the students at CHRHS graduate within four years. Last year, over 72% of the graduates went on to post-secondary education.

While at CHRHS, students have an enviable array of choices. The range of courses is extensive, and students have the opportunity to select from a number of electives when planning their academic program. Many students achieve college credits during their high school career. A number of co-curricular and extra-curricular activities give students an opportunity to develop their skills, leadership, and interests. Student accomplishments in the arts are spectacular. Increasing numbers of our students participate in school sponsored global travel and cultural experiences. Our students are competitive in athletics and are recognized for good sportsmanship.

It would be tempting to be satisfied with the level of excellence that exists at CHRHS, but that is far from the case. World and local conditions dictate the need for continual review, fine-tuning and improvement in order to remain competitive. For several years, the Five Town CSD Board of Directors and school administrators have identified and discussed social and economic conditions that are driving the need for massive change in education. It is not sufficient to educate the majority of students to a high level. All students need to graduate prepared to be globally competitive and ready for citizenship, college, and work – every single one. That means working even harder and smarter as a school community to find ways to make sure that every student is well prepared. We know that demographics in the Northeast and midcoast Maine in particular are changing. There is a general increase in the average age of the population, and a general decrease in the number of school age children. We have an increase in the percentage of students who are eligible for free and reduced lunch. Economic pressures on the community have not abated, and our school district needs to continue to learn to get an even better result with fewer resources.

For all of those reasons, the Five Town CSD Board has established three goals for the 2013-2014 school year. The first goal is to integrate technology at all levels to achieve school wide outcomes and to help the school to operate more efficiently. CHRHS has selected ipads as a technological tool to increase student achievement. This kind of technology makes the location and time of learning irrelevant, provides a way for students to communicate ideas and information across the globe, and puts vast amounts of information in students' hands instantly. It also requires more rigorous critical thinking, evaluation and judgment, which increases the complexity of what students are required to learn. Also, through the increased use of technology, the school district as a whole is implementing more effective and efficient ways of operating and managing the day-to-day business of running the school.

The second goal is to develop and implement a system and process for evaluating budget priority programs and new programs. In the central office, the administrative staff has been working to compare the costs of the various sections of the CSD budget to the cost centers of other school systems across the state. We are continuing an in-depth analysis of this cost comparison, especially in one or two areas where preliminary information showed that our costs might be greater than other districts. We have contacted other schools, asked detailed questions, and have plans to visit other sites. Central office administrators have also investigated other ways to maintain our schools and found ways to increase efficiency, including energy usage, in both the near term and in planning for the future.

The third goal is to prepare for issuing a standards based diploma. Before the passage of the recent legislation requiring a proficiency based diploma, the Five Town CSD Board already voted to adopt a standards based system where there is a clear articulation of what students need to know and be able to accomplish in order to graduate ready for success in college, career and civic life. Teachers have identified academic standards for students for many years. This year, the staff and administrators across the five towns have worked collaboratively to make sure that students who enter CHRHS have common educational experiences so that they can successfully transition to CHRHS. Also, representatives from every school kindergarten through high school are continuing to work together to define new proficiency standards for graduation, determine how to track achievement of the standards, and to ensure that all students have the opportunity to learn to a high level all along the way. There are many decisions that are yet to be made and public meetings will be planned to discuss a number of topics related to the standards based diploma.

Staff and students have accomplished a great deal more that could be specifically cited and celebrated. Since it is impossible to do justice to the deserved recognition in this format, I encourage all of you to attend any of the many school events, performances, demonstrations, or sports events to experience first hand and enjoy the accomplishments of our students and staff.

### ***MSAD # 28***

Residents of Camden and Rockport have every reason to be very proud of the Camden Rockport Elementary School (CRES) and Camden Rockport Middle School (CRMS). Both schools greatly benefit from the tremendous support of parents and the local communities, the dedicated work of school administrators, teachers and staff, and the full engagement of students from kindergarten to eighth grade. Students achieve a high level of academic success across a full range of content areas, and have the opportunity to participate in many activities during and beyond the school day.

In spite of those accomplishments, the staff, administrators, School Board, and parents seek continual improvement to make a great school system even better. The School Board adopted several goals that have provided direction for the district. The first goal is to prepare for a standards based diploma and develop a plan for implementation. Teachers across the five towns of Appleton, Camden, Hope, Lincolnville, and Rockport have met as a committee representing kindergarten through grade twelve. They have worked collaboratively throughout the year with Maria Libby, the SAD 28 and CSD assistant superintendent, to develop a multiple year plan to lead to a diploma that certifies that students have attained the knowledge and skills necessary for success after graduation. The attainment of foundational skills starts in the primary grades, and develops through the grades in a progression of learner outcomes of increasing complexity and rigor until students' entrance into high school and eventual graduation. Part of this work has been to calibrate the expectations of teachers from different schools so that all students experience the same level of rigor, regardless of the school they attend prior to high school, so that all students are well prepared for high school and beyond. In addition to this collective work across districts, teachers in SAD # 28 from kindergarten through grade eight have been fully immersed in refining approaches to instruction in each of their content areas, and regularly design lessons and assessments with clear learning outcomes to track individual student progress. They are becoming more fully familiar with the standards that are required, and have worked collaboratively across the districts to make sure that students have multiple opportunities to learn what is required.

A second goal is to develop and implement a system and process to evaluate programs and budget priorities. A lot of work has been accomplished this year to look at every cost center of the budget and to compare the expenditures in each area to other high performing schools. As a result, many questions have been asked and answered, and other questions remain. The Board has approved a system of continual

review of programs, both new and existing. We have analyzed staffing at each school, class sizes, operation and maintenance expenditures, and set up a system to provide a baseline for and evaluation of middle school extra-curricula and co-curricula activities.

A third goal is to integrate technology at all levels to achieve goals and help the school operate more efficiently. The instructional use of technology has been addressed in Maria Libby's report, but I will add that technology has been used to more efficiently conduct routine business in the district. As just one example, the district is using an electronic system to track and manage staff time off.

The fourth goal is to work with the community to develop a plan for the middle school facility. The current budget includes funds to enable the SAD # 28 board to engage an architectural/engineering firm to help the Board and community determine options for CRMS. The original structure, known as the Mary E. Taylor building, was constructed in 1925. Multiple additions have been completed since that time, and having the facility cohesively designed to operate as one school has been challenging. This results in programmatic, functional, and financial costs that need to be addressed. The SAD website outlines the specific instructional issues that need resolution as well as the functional problems with the current building.

In addition, there are significant financial reasons to plan for the middle school facility. Each budget year brings significant capital improvement costs that add up over time. Each budget year, the Board has to defer capital improvements that will eventually come due. The existing facility, at 121,860 square feet, is much larger than is required for the number of students (approximately 82,000 -85,000 square feet anticipated based upon program needs and number of students), although only about 100,000 sq. ft. is maintained. It is costly to maintain and operate the excess square footage. The current building is not energy efficient. For all of those reasons, the SAD School Board determined that it is time to evaluate the options for CRMS. The architectural/ engineering firm, Oak Point, has held three public meetings over the course of the year, and will make a report to the SAD Board and public in June.

Although this has been a busy and fruitful year thus far, there remains much to be done. It is exciting and rewarding to work in a system that desires, expects, and supports excellence in all endeavors.

## MIDCOAST SOLID WASTE CORPORATION

Jim Guerra, Manager

Looking back on the past year managing MCSW, what seemed to be a blur of a year yielded some interesting predicaments. For example, while on a routine inspection of the facility one Monday, I noted intermittent steam emanating from the landfill. Steam in a landfill is not unusual; a good compost heap will go to 150 degrees and generate a lot of steam. But on a hot August morning, it's worth noting! On further scrutiny, I located four areas that were too hot to touch and the odor in the area was definitely "unusual". While the DEP was deciding whether I should hire an excavator to dig up the "fire" I took the advice of others I knew with experience, particularly Chief Peasley of the Rockport Fire Department, and covered the area with two feet of clay prior to its reaching final grade. To date, temperatures measured through sampling ports are on a steady decline and levels of carbon monoxide, tested for six weeks this winter, were always non-detect. We will re-open this area in a few years to bring it to final grade.

Beginning about midway through the year, I began participating in negotiations with Teamsters 340 as the crew at Mid Coast voted in favor of a union. We are hopeful that a contract can be finalized in the near future.

This year we hired the Resource Economics College at University of Maine, to help us evaluate the cost benefit of various options with the north quarry. The reason for being concerned about the north quarry is twofold. As some of you remember, it's really one quarry shaped sort of like an hourglass. The pinched area we refer to as "the gut", is filled and paved and lies at the bottom end of our recycling area. Historical documents with the DEP may indicate that the northern quarry is acceptable as a disposal area for CDD. The second reason is that even filled with material, much of it mineral, water continues to flow from the north through the gut and into the south quarry. This adds significant volume to the leachate we are required to pump from the south quarry for treatment. This on-going cost will last forever unless it can be resolved. The hypothesis we asked UMO to test was that filling the northern end of the quarry with demolition waste, at a tipping fee, may generate enough revenue to cover the cost of the eventual state of the art closure. This would lower leachate generation to its minimum.

While the study is not yet in its final form, it is clear that in only a few quite optimal circumstances it may be worthwhile to pursue filling the north quarry. The study reveals more scenarios in which the quarry should not be filled. Understanding all the variables that would need to fall into place for the endeavor to cover its costs through closure, we are moving forward with an approach that still leaves open the possibility of filling the north quarry but is aimed at significantly reducing the volume of leachate that migrates from the north to the south.

This spring we will be installing a slurry or "grout" wall at the narrowest portion of the gut between the north and south quarry. Once in place it will reduce or eliminate the movement of water between the two ends of the quarry. Initially, leachate pumping and treatment cost should reduce by about 20%. Once the south end receives an engineered closure, this percentage should go up significantly. Of course there is a caveat to this plan. It is predicated on the DEP allowing us to spill water from the north quarry as stormwater once it fills up in a few years. Over my few years here, the water in the north quarry has cleaned considerably, particularly the top sixteen feet. The addition of more fresh water to the north quarry causing it to rise, should only help minimize any further regulatory burden. If the water does not clean to acceptable levels, an argument for filling the northern end would be strengthened or we could provide any necessary treatment on-site.

Lastly, please be reminded that our Annual Household Hazardous Waste Day is June 21; the third Saturday of the month. Signs and fliers will be posted and we look forward to another successful collection. As with last year, the fee you pay for each unit (5 gallons or 20 lbs.) of waste will be \$10! This is a very good rate intended to help increase participation in this collection. We subsidize \$15 for each unit collected. Please note that information will also be posted on our Facebook Page, at Mid-Coast Solid Waste Corporation, as

well as on our web page at [midcoastsolidwaste.org](http://midcoastsolidwaste.org). Consider these two sites when looking for information regarding this facility or recycling in general. We would appreciate you taking the time to “like” us when you take a look.

If you see improvement at this facility please take the time to thank your representative to the Board of Directors and your town manager as well as this crew as they are the ones that test me and help to keep my mind open as we evolve a system to meet this community’s needs in a sound and affordable way. They, like many other municipal volunteers or employees, dedicate significant time and generously share their expertise with us making us all better waste managers. I respectfully thank the Board of MCSWC and our community for the opportunity given me to make things a little bit better. See you at the facility!





## **ANNUAL REPORT TO THE TOWN OF CAMDEN**

Dear Residents of Camden,

It is an honor and privilege to serve as your Senator in the Maine State Legislature. This year is the second year of the 126<sup>th</sup> Legislature and we are constitutionally limited to considering carried over legislation from the previous session, emergency matters, and legislation submitted by the Governor.

This session I will serve as the Senate Chair of the Transportation Committee. In this role and as your voice in the Legislature, I will continue to advocate for government that serves Maine people well and meets the needs of our region. Though we face substantive challenges, we live in a place with great natural resources, a highly regarded work ethic, and a strong sense of community. If we all work together, I am confident about a better future for our children and grandchildren.

If I can be of assistance, please do not hesitate to contact me with questions, comments, concerns. You can reach me through email at [edmazurek1@aol.com](mailto:edmazurek1@aol.com) or at my office at 287-1515.

Sincerely,

*Edward J. Mazurek.*

Edward J. Mazurek  
Senator – District 22



**HOUSE OF REPRESENTATIVES DISTRICT 46  
2 STATE HOUSE STATION  
AUGUSTA, MAINE 04333-0002  
(207) 287-1400  
TTY: (207) 287-4469**

Dear Friends and Neighbors:

It is an honor and privilege to represent Camden in the Maine House of Representatives. The 126<sup>th</sup> Legislature recently completed its work and was able to accomplish several important goals, despite a divided government. More than 80 percent of the bills submitted passed through bipartisan work.

We balanced Maine's budget through 2015 while still taking steps to improve life for both working families and some of Maine's most vulnerable citizens. We also kept the Legislature's promise to restore \$40 million in state revenue sharing aid to cities and towns, which will help pay for essential services and prevent larger property tax increases.

The budget protects funding for Head Start and Efficiency Maine, improves Maine's mental health facilities, helps nursing homes and greatly reduces waiting lists for elderly and disabled services.

We also strengthened the Property Tax Fairness Credit so that seniors and low-income families receive needed property tax relief.

In addition, the Legislature took steps to invest in small businesses, the marine economy and critical research and development projects by sending a number of bond proposals to voters in November.

I have enjoyed serving as House Chair of the Environment and Natural Resources Committee. Preserving our environment and our natural resources is vital to job growth and maintaining Maine's premier brand. All of us have been working together to preserve our resources and strengthen our economy. One bill I sponsored will improve our working waterfront economy, so vital to our region.

No matter what topic or policy area the Legislature is addressing, I pledge to continue to work with my colleagues on both sides of the aisle to achieve the best possible results for Maine families.

Please do not hesitate to get in touch with me with any questions or concerns or if you need assistance navigating state government. I can be reached by email at [joanwelsh08@gmail.com](mailto:joanwelsh08@gmail.com), by phone at 236-6554 or on the legislative message line at [1-800-423-2900](tel:1-800-423-2900).

Sincerely,  
*Joan Welsh*

54 Sea Street  
Rockport, Maine 04856  
Residence: (207) 236-6554  
Fax: (207) 236-6554



STATE OF MAINE  
 OFFICE OF THE GOVERNOR  
 1 STATE HOUSE STATION  
 AUGUSTA, MAINE  
 04333-0001

Paul R. LePage  
 GOVERNOR

February 24, 2014

Town of Camden  
 PO Box 1207  
 Camden, ME 04843-1207

Dear citizens of Camden:

As a state, we have taken great strides over the course of the past years.

Growing our economy, decreasing our energy costs, and improving our educational system are the priorities of my administration. Maine needs to create a pro-growth environment that encourages our businesses to create jobs. It is critical that we focus on promoting policies which support and attract new investment. To achieve this, we need to keep taxes low on our families and businesses, and find ways to increase efficiency in government while protecting our most vulnerable citizens.

We have made great progress toward these endeavors. We passed **the largest tax cut in Maine's history**. Two-thirds of Maine taxpayers will get income tax relief, and 70,000 low-income Mainers will no longer pay income tax. My goal is to continue to drive down Maine's income tax.

We are striving to also cut the cost of electricity through our spearheading of a regional effort with Massachusetts, Connecticut and Rhode Island to expand the use of hydropower in Maine. Additionally, Maine is currently one of the fastest states in natural gas expansion.

We have passed legislation that will decrease the cost of health insurance for school districts, allowing more money to be spent in the classroom. Putting students first is important to me. Education is what saved my life, and I want every child in Maine to have the same opportunity I had. With the passage of charter school legislation, hundreds of families now have options for their children.

There's still a lot to do. The recent decision by the legislature to take money from our state's rainy day fund in order to pay revenue sharing in 2015 is fiscally irresponsible. We need government decision makers to act responsibly.

Maine has a great tradition of civic involvement and citizen participation in the decision making process. Thank you for taking the time to become informed and for working with your neighbors to hold government accountable.

It is a pleasure serving as your Governor. If ever I can be of assistance to you or you have any questions or suggestions, I encourage you to contact my office by calling 287-3531 or by visiting our website at [www.maine.gov/governor](http://www.maine.gov/governor).

Sincerely,

Paul R. LePage  
 Governor



PRINTED ON RECYCLED PAPER  
 TTY USERS CALL 711  
 WWW.MAINE.GOV

PHONE: (207) 287-3531 (Voice)

FAX: (207) 287-1034

ANGUS S. KING, JR.  
MAINE

359 DIRKSEN SENATE OFFICE BUILDING  
(202) 224-5344  
Website: <http://www.King.Senate.gov>

**United States Senate**  
WASHINGTON, DC 20510

COMMITTEES:  
ARMED SERVICES  
BUDGET  
INTELLIGENCE  
RULES AND ADMINISTRATION

March 20, 2014

Town of Camden  
29 Elm Street  
Camden, Maine 04843

Dear Friends,

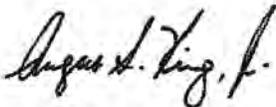
Since arriving to the U.S. Senate last January, I have been looking for ways to provide Mainers with improved access to federal services through the use of digital technology and on the ground outreach initiatives. Maine is a rural state and I know that traveling to our offices can present both logistical and financial challenges.

To help overcome those obstacles, I launched our signature **Your Government Your Neighborhood** outreach program in June 2013. Every other week members of my staff in Maine travel to different towns – ensuring that all 16 counties are served each month - to hold constituent office hours for local residents.

Over the past eleven months my work in Washington has been largely shaped by the four committees that I serve on: Armed Services, Intelligence, Budget, and Rules. These appointments allow me to engage on issues important to Maine and help craft legislation before it comes to the Senate floor. On the Armed Services Committee I work with my colleagues to honor our obligations to members of our armed forces both past and present, as well as ensure the continued strength, efficiency, and sustainability of our military. On the Intelligence Committee I work to effectively mitigate security threats facing our country while also establishing measures to guarantee that the privacy rights of U.S. citizens are protected. On the Budget Committee, I am working to ensure that necessary spending is tempered with fiscal responsibility, and my position on the Rules Committee allows me to push for procedural reforms that remove institutional inefficiencies and help move the country forward.

I am tremendously grateful for the opportunity to serve you and determined to keep you informed of my activities in Maine and Washington. As always, I welcome any thoughts, questions, or concerns that you may have. You can visit my website at <http://www.king.senate.gov> and provide your input there, or call our toll free in state line at 1-800-432-1599. In addition, our local numbers are as follows: Augusta (207) 622-8292, Presque Isle (207) 764-5124, and Scarborough (207) 883-1588, and Washington D.C. (202) 224-5344.

Sincerely,



ANGUS S. KING, JR.  
UNITED STATES SENATOR

AUGUSTA  
4 Gabriel Drive, Suite F1  
Augusta, ME 04330  
(207) 622-8292

PRESQUE ISLE  
169 Academy Street, Suite A  
Presque Isle, ME 04769  
(207) 764-5124

SCARBOROUGH  
383 US Route 1, Suite 1C  
Scarborough, ME 04074  
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MAINE

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WASHINGTON, DC 20510-1904  
(202) 224-2522  
(202) 224-2693 (FAX)

## United States Senate

WASHINGTON, DC 20510-1904

COMMITTEES:  
SPECIAL COMMITTEE  
ON AGING  
Ranking Member  
APPROPRIATIONS  
SELECT COMMITTEE  
ON INTELLIGENCE

Dear Friends:

It is a privilege to represent Maine in the U.S. Senate, and I welcome this opportunity to share some of my work from the past year.

Encouraging the creation of more jobs remains my top priority. I have developed a Seven Point Plan for Jobs in Maine, which includes proposals to spur small business investment, ensure robust workforce education and training, reduce regulatory red tape that stifles job creation, support Maine agriculture and manufacturing, and invest in the infrastructure needed to expand our economy. Traditional industries and small businesses remain the backbone of Maine's economy, and innovation will be important for future jobs as well. I have supported Maine's effort to lead the world in deepwater wind technology and was proud when the University of Maine and its private sector partners launched the first prototype this year. This emerging industry has the potential to create thousands of good jobs here in Maine.

BIW remains a major Maine employer and is critical to our national security. I have worked hard to support the Navy's request for a 10<sup>th</sup> DDG-51 and to continue construction on the DDG-1000s at the shipyard. This year's annual defense policy bill also contains more than 30 provisions to eliminate sexual assault from our military, including several provisions that I authored.

Partisan divisiveness in Washington continues to prevent us from addressing some of our nation's most serious challenges. Gridlock reached a peak in October with the federal government shutdown that pushed our country to the brink of defaulting on its financial obligations and damaged our economy. As the shutdown continued with no end in sight, I presented a proposal I believed both sides could support. Within days, I was leading a bipartisan coalition of 14 Senators that worked night and day to craft a plan to reopen government, avert default, and restart negotiations on a long-term plan to deal with our nation's unsustainable debt of more than \$17 trillion. Known as the "Common Sense Caucus," we will continue to work to develop solutions and bridge the partisan divide.

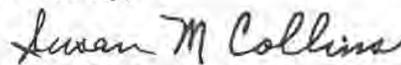
Earlier this year, across-the-board federal spending cuts known as "sequestration" took effect. These indiscriminate cuts jeopardized priorities from national security to medical research and stand in stark contrast to the thoughtful and thoroughly debated spending priorities set at town meetings throughout Maine. To bring some Maine common sense to this process, I authored bipartisan legislation to allow federal agencies to set priorities in administering the required cuts and wrote a new law to ensure that sequestration would not disrupt air travel, which plays such an important role in fueling Maine's tourism economy.

I have also enjoyed my work as the ranking member of the Senate Special Committee on Aging where, with Senator Bill Nelson of Florida, we work on issues of critical importance to Maine seniors. The committee has created a toll free hotline (1-855-303-9470) to make it easier for senior citizens to report fraud and scams and to receive assistance. I also serve as the Senate Co-Chair of the task force on Alzheimer's, a devastating disease that takes a tremendous personal and economic toll on more than five million Americans. Better treatment for Alzheimer's and ultimately finding a cure should be an urgent national priority.

Finally, I am proud to reflect our famous Maine work ethic by completing another year of service without missing a single roll call vote. I have not missed a vote since I was elected – a streak that stands at more than 5,300 in a row.

May 2014 be a good year for you, your community, and our great State of Maine.

Sincerely,



Susan M. Collins  
United States Senator

**RESULTS ANNUAL TOWN MEETING WARRANT**  
**June 11 and 12, 2013**

On June 11, 2012 at 8:00am Town Clerk Katrina Oakes called the Town Meeting to order. The Warrant Greeting and Return were read and the voters proceeded to act on warrant articles as follows:

**Article 1**

Deborah Dodge was elected as Moderator to preside at said meeting. After taking an oath of office, Mrs. Dodge led the assembly in the Pledge of Allegiance and declared the polls open for voting until 8:00pm.

THE POLLS OPENED AS SOON AS ARTICLE ONE WAS ACTED UPON AND REMAINED OPEN TO VOTE ON ARTICLE 2-3 BY SECRET BALLOT UNTIL EIGHT O'CLOCK IN THE EVENING.

ABSENTEE BALLOTS WERE PROCESSED BEGINNING AT 10:00AM

TWO HUNDRED SEVENTY-SEVEN CAMDEN VOTERS TURNED OUT TO VOTE ON ARTICLES TWO THROUGH THREE

**Article 2**

To elect by secret ballot

One Select Board Member for a three year term (Select Board member shall serve as Overseer of the Poor, Assessor and Wastewater Commissioner); and

**Martin Cates was elected with 250 votes**

Two Directors of Maine School Administrative District #28/CSD #19 for three year terms; and

**John Lewis was elected with 234 votes**  
**Victoria Manzi was elected with 21 Write-in votes**

One member of the Personnel Board for a three year term; and

**Rick Rector was elected with 4 Write-in votes**

**Article 3**

The Town voted to amend the Camden Fire Prevention and Protection Ordinance to make it consistent with the Maine Uniform Building and Energy Code (MUBEC).

YES 206                      NO 36

On Wednesday, June 12, 2012 at 7:00 pm Moderator Deborah Dodge called the Annual Town Meeting to order. She began the meeting by thanking staff and those who helped conduct the Election. She then read the results of voting on June 11, 2013 for the Town of Camden, MSAD #28 and CSD #19 ballots.

**Article 4**

The Town voted to set November 1 or the next regular business day thereafter, and May 1 or the next regular business day thereafter, as due dates for taxes and to fix the rate of interest on unpaid taxes at 7% per year?

**Article 5**

The Town voted to authorize the Select Board and Treasurer, on behalf of the Town, to apply for and accept grants, gifts, real estate and other funds, including trust funds, that may be given or left to the Town?

**Article 6**

The Town voted to authorize the Select Board to dispose of tax acquired property in any manner which the Select Board deems in the best interest of the Town of Camden, provided however that the Apollo Tannery property as described in Book 3148 Pages 278 and 280, excluding the fee interest in the land burdened by the Coastal Mountains Land Trust Declaration recorded in Book 4093 Page 81, shall be disposed of subject to the requirements of Article 10 of the Town Warrant from the Annual Town Meeting held on June 10, 2008?

#### **Article 7**

The Town voted to authorize the Select Board to dispose of personal property pursuant to the Town's Purchasing Regulations, as amended; and further authorize the Town Manager to dispose of personal property pursuant to the Town's Purchasing Regulations, as amended, which has a market value of less than three thousand dollars?

#### **Article 8**

The Town voted to authorize the Select Board, following a public hearing, to transfer an amount not to exceed ten percent (10%) of the unexpended balances from any budgetary category to another budgetary category of the annual budget, subject to the limitations contained in this Article, during the period from April 1 to the date of the annual town meeting in June? The transfer of unexpended balances from various budgetary categories shall not increase the expenditure in any budgetary category by an amount which exceeds two-twelfths (2/12) of the budgeted amount approved for that budgetary category by the annual town meeting?

#### **Article 9**

Shall the Town vote to appropriate \$1,992,900 from non-property tax revenue sources to be used in reducing the property tax commitment for the expenditures in the following article for the 2013-2014 fiscal year?

The Town voted to amend and approved Article 9 as follows: Shall the Town vote to appropriate up to \$1,992,900 from non-property tax revenue sources to be used in reducing the property tax commitment for the expenditures in the following article for the 2013-2014 fiscal year?

*The Budget Committee and Select Board both recommend.*

#### **Article 10**

To see what sums of money the Town will vote to appropriate and raise, net of non-property tax revenues, for the 2013-2014 fiscal year budget for the following purposes, or act thereon:

After a motion by Rick Knowlton to amend the Public Safety line, the Town voted to amend and approved Article 10 as follows:

- A. GENERAL GOVERNMENT- The town voted to appropriate **\$1,547,020**
- B. PUBLIC SAFETY- The town voted to appropriate **\$1,826,857** (Amended from recommend amount of \$1,876,857)
- C. HIGHWAYS, STREETS & BRIDGES- The town voted to appropriate **\$1,262,214**
- D. HEALTH & WELFARE- The town voted to appropriate **\$23,582**
- E. LEISURE SERVICES- The town voted to appropriate **\$871,378**
- F. CEMETERIES- The town voted to appropriate **\$93,739**
- G. DEBT/CAPITAL/CONTINGENCY- The town voted to appropriate **\$746,777**

Total Proposed Expenditures A through G:-**\$6,371,567** (amended from recommended total of \$6,421,567)

**Article 11**

To see if the town will vote to increase the property tax levy limit established by State law to cover the municipal budget approved by all the preceding articles, if necessary.  
This Article was not required-the Town voted to pass over this Article.

**Article 12**

The Town voted to elect Parker Laite, Jr. to serve on the Board of Trustees of the W. H. Pascal Fund for a term of three years?

**Article 13**

- A. The town elected eight members for three year terms each (terms expire in 2016) to serve on the Budget Committee.

<b>Frank Stearns</b>	<b>Dave Nazaroff</b>
<b>Anita Brosius-Scott</b>	<b>Ken Gross</b>
<b>Richard Stetson</b>	<b>Rick Knowlton</b>
<b>Thomas C. Bland</b>	<b>Frank Morong</b>

- B. The town elected Patricia Eddy for a two year term to expire in 2015 to serve on the Budget Committee.
- C. The town elected Deborah Dodge for a one year term to expire in 2014 to serve on the Budget Committee

**Article 14**

The following three members and two alternate members were elected to serve as a Budget Committee Nominating Committee for a one year term expiring in June 2014.

<b>Jean White</b>	<b>Robert Gordon-Alternate</b>
<b>John Scholz</b>	<b>Ed Doudera-Alternate</b>
<b>Peter Gross</b>	

The meeting was adjourned at 7:40PM.

Respectfully submitted,

*Katrina Oakes*  
Town Clerk

**RESULTS FOR SAD #28 BUDGET  
REFERENDUM TUESDAY, JUNE 11, 2013**

**ARTICLE 1**

The town voted that the MSAD #28 Budget for 2013-2014 school year that was adopted at the district budget meeting on May 28, 2013 be approved.

**YES 209                      NO 65**

**ARTICLE 2**

The town voted to continue the budget validation referendum process in the MSAD 28 for an additional three years?

**YES 191                      NO 81**

**RESULTS FOR FIVE TOWN CSD BUDGET  
REFERENDUM TUESDAY, JUNE 11, 2013**

**ARTICLE 1**

The town voted that the Five Town CSD Budget for 2013-2014 school year that was adopted at the district budget meeting on May 28, 2013 be approved.

**YES 209                      NO 63**

**ARTICLE 2**

The town voted to continue the budget validation referendum process in the Five Town CSD for an additional three years?

**YES 189                      NO 81**

**RESULTS FOR  
TOWN OF CAMDEN  
WARRANT FOR SPECIAL TOWN MEETING  
Thursday, September 26, 2013**

On September 26, 2013 at 6:30 pm Town Clerk Katrina Oakes called the Special Town Meeting to order. The Warrant and return was read and the voters proceeded to act on warrant articles as follows:

**ARTICLE 1**

Deborah Dodge was elected as moderator to preside at said meeting.

**ARTICLE 2**

The Town voted to respond to a reduction in state-municipal revenue sharing by appropriating up to \$135,000 from the Town's undesignated fund balance to be applied to reduce the total property tax commitment for the 2013-2014 fiscal year.

**YES 12                      NO 2**

Approximately 14 registered voters attended the Special Town Meeting.

A motion was moved and seconded to adjourn at 7:15 pm.

Respectfully submitted,  
*Katrina Oakes*  
Town Clerk

**RESULTS FOR  
TOWN OF CAMDEN  
WARRANT FOR SPECIAL TOWN MEETING  
Tuesday, November 5, 2013**

On November 5, 2013 at 8:00 am Town Clerk Katrina Oakes called the Special Town Meeting to order. The Warrant and return was read and the voters proceeded to act on warrant articles as follows:

Deborah Dodge was elected as moderator to preside at said meeting. After taking oath of office, Mrs. Dodge led the Pledge of Allegiance and declared the polls open for voting until 8:00 pm.

One Thousand Three Hundred Seventy Seven voters turned out to vote on articles one through five.

THE POLLS OPENED AS SOON AS ARTICLE ONE WAS ACTED UPON AND REMAINED OPEN TO VOTE ON ARTICLES TWO THROUGH FIVE BY SECRET BALLOT UNTIL EIGHT O'CLOCK IN THE EVENING.

**ARTICLE 2**

The Town voted to (1) Approve a Capital Improvement Project to redevelop the facilities at Ragged Mountain, including all expenses reasonably related thereto;

(2) Accept donations in the approximate amount of Four Million Five Hundred Thousand Dollars (\$4,500,000) from the Ragged Mountain Recreation Area Foundation and other sources, which donations are to be applied to the costs of the Project;

(3) Appropriate the sum of Two Million Dollars (\$2,000,000) to meet the Town's share of the costs of the Project; and

(4) Fund this appropriation by authorizing the Treasurer and Chair of the Select Board to issue general obligation securities of the Town of Camden, Maine in an aggregate principal amount not to exceed Two Million Dollars (\$2,000,000), including the discretion to fix the date(s), maturity(ies), interest rates, call(s) for redemption, denomination(s), form(s) and other details of said securities, and including execution and delivery of said securities on behalf of the Town, and to provide for the sale thereof?

**YES 1124                  NO 239**

**ARTICLE 3**

The Town voted to amend the Zoning Ordinance of the Town of Camden, Article VIII, Section 13 Business River District to add single family and two family residential uses so long as the street level combined or equivalent amount of square footage is dedicated to commercial, professional, industrial or utility uses.

**YES 1140                  NO 186**

**ARTICLE 4**

The Town voted to amend the Zoning Ordinance of the Town of Camden, Article X, Performance Standards, and Section 11, to define Accessory Storage Containers and regulate temporary and non-temporary uses of accessory storage containers located within any district.

**YES 1058                  NO 252**

**ARTICLE 5**

The Town voted to amend the Town of Camden Harbor & Waterways Ordinance with a combination of housekeeping updates as well as substantive changes, in this form of this draft document dated, August 13, 2013.

**YES 933**

**NO 277**

Respectfully submitted,

*Katrina Oakes*

Town Clerk

**RESULTS FOR  
TOWN OF CAMDEN  
WARRANT FOR SPECIAL TOWN MEETING  
Tuesday, February 25, 2014**

On February 25, 2014 at 6:30 pm Town Clerk Katrina Oakes called the Special Town Meeting to order. The Warrant and return was read and the voters proceeded to act on warrant articles as follows:

**ARTICLE 1**

Deborah Dodge was elected as moderator to preside at said meeting.

**ARTICLE 2**

The Town voted to amend the "Town of Camden Downtown Tax Increment Financing (TIF) District and Development Program" in accordance with the resolution approved by the Select Board on February 11, 2014 attached hereto, as presented to the Town Meeting?

*Description: The proposed amendment to the Town of Camden Downtown Tax Increment Financing District ("the District") and Development Program proposes to:*

- Change the name to Town of Camden Omnibus Downtown Tax Increment Financing District and Development Program
- Include certain parcels in Knox Mill area as shown on the District map;
- Extend the TIF from 20 years to 30 years as allowed in state law (Title 30-A, Chapter 206);
- Add projects identified in the Downtown Master Plan and Public Landing plans not already included in the Development Program as allowed uses of TIF funds; and
- Add Credit Enhancement Agreements as an allowed use of TIF funds provided a project meets the criteria contained in the approved Development Program.

**YES 14                      NO 10**

**ARTICLE 3**

The Town voted to accept a sewer easement deed from Wayfarer Partners, LLC over and under certain property adjacent to the Sea Street right of way, substantially as described in a certain proposed draft deed dated August 15, 2013 so as to accomplish an upgrade of the Sea Street pump station Sea Street.

**YES 25                      NO 0**

Approximately 25 registered voters attended the Special Town Meeting.

A motion was moved and seconded to adjourn at 8:15 pm.

Respectfully submitted,  
*Katrina Oakes*  
Town Clerk

**ANNUAL TOWN MEETING WARRANT**  
**June 10 and 11, 2014**

County of Knox

To: Randy Gagne, Constable of the Town of Camden, Maine

**GREETINGS:**

In the name of the State of Maine, you are hereby required to notify and warn the Inhabitants of the Town of Camden, required by law to vote in town affairs, to meet at the Camden Public Safety Building, Washington Street in said Town on Tuesday, June 10, 2014 at 8:00 a.m. in the forenoon to 8:00 p.m. in the afternoon to vote on Articles 1 and 2 at which time the meeting will adjourn. The adjourned meeting will be reopened at the Camden Opera House Auditorium on Wednesday, June 11, 2014 at 7:00 p.m., then and there to act on the remaining articles in the warrant. All of said Articles being set out below, to wit:

**Article 1**

To elect a moderator to preside at said meeting.

**THE POLLS WILL OPEN AS SOON AS ARTICLE ONE HAS BEEN ACTED UPON AND WILL REMAIN OPEN TO VOTE ON ARTICLE 2 BY SECRET BALLOT UNTIL EIGHT O'CLOCK IN THE EVENING.**

**Article 2**

To elect by secret ballot

Two Select Board Members for a three year term (Select Board members shall serve as Overseers of the Poor, Assessors and Wastewater Commissioners); and

Two Directors of Maine School Administrative District #28/CSD #19 for three year terms; and

One Director of Maine School Administrative District #28/CSD #19 for one year term; and

One member of the Personnel Board for a three year term.

**(The following articles (3-13) will be "FLOOR" articles to be voted on by registered voters on Wednesday, June 11, 2014 at 7:00 p.m. in the Camden Opera House.)**

**Article 3**

Shall the Town vote to set November 1 or the next regular business day thereafter, and May 1 or the next regular business day thereafter, as due dates for taxes and to fix the rate of interest on unpaid taxes at 7% per year?

**Article 4**

Shall the Town vote to authorize the Select Board and Treasurer, on behalf of the Town, to apply for and accept grants, gifts, real estate and other funds, including trust funds, that may be given or left to the Town?

**Article 5**

Shall the Town vote to authorize the Select Board to dispose of tax acquired property in any manner which the Select Board deems in the best interest of the Town of Camden, provided however that the Apollo Tannery property as described in Book 3148 Pages 278 and 280, excluding the fee interest in the land burdened by the Coastal Mountains Land Trust Declaration recorded in Book 4093 Page 81, shall be disposed of subject to the requirements of Article 10 of the Town Warrant from the Annual Town Meeting held on June 10, 2008?

**Article 6**

Shall the Town vote to authorize the Select Board to dispose of personal property pursuant to the Town’s Purchasing Regulations, as amended; and further authorize the Town Manager to dispose of personal property pursuant to the Town’s Purchasing Regulations, as amended, which has a market value of less than three thousand dollars?

**Article 7**

Shall the Town vote to authorize the Select Board, following a public hearing, to transfer an amount not to exceed ten percent (10%) of the unexpended balances from any budgetary category to another budgetary category of the annual budget, subject to the limitations contained in this Article, during the period from April 1 to the date of the annual town meeting in June? The transfer of unexpended balances from various budgetary categories shall not increase the expenditure in any budgetary category by an amount which exceeds two-twelfths (2/12) of the budgeted amount approved for that budgetary category by the annual town meeting?

**Article 8**

Shall the Town vote to appropriate \$1,906,650 from non-property tax revenue sources to be used in reducing the property tax commitment for the expenditures in the following article for the 2014-2015 fiscal year?

*The Budget Committee and Select Board both recommend.*

**Article 9**

To see what sums of money the Town will vote to appropriate and raise, net of non-property tax revenues, for the 2014-2015 fiscal year budget for the following purposes, or act thereon:

	<u>Budget Comm Recommend</u>	<u>Select Board Recommend</u>
A. GENERAL GOVERNMENT	\$1,634,562	\$1,634,562
B. PUBLIC SAFETY	\$1,844,895	\$1,844,895
C. HIGHWAYS, STREETS & BRIDGES	\$1,364,950	\$1,364,950
D. HEALTH & WELFARE	\$ 27,425	\$ 27,425
E. LEISURE SERVICES	\$ 925,960	\$ 925,960
F. CEMETERIES	\$ 95,245	\$ 95,245
G. DEBT/CAPITAL/CONTINGENCY	<u>\$ 855,902</u>	<u>\$ 855,902</u>
<b>Total Proposed Expenditures A through G:</b>	<b>\$ 6,748,939</b>	<b>\$ 6,748,939</b>

**Article 10**

To see if the town will vote to increase the property tax levy limit established by State law to cover the municipal budget approved by all the preceding articles, if necessary.

**Article 11**

Shall the Town vote to elect one person to serve on the Board of Trustees of the W. H. Pascal Fund for a term of three years?

**Note: Elaine Davis’s term is expiring, and she does wish to be re-nominated.**

**Article 12**

A. To elect eight members for three year terms each (terms expire in 2017) to serve on the Budget Committee. *Seven names were suggested by the Budget Nominating Committee:*

Kate Bates	Jean Freedman-White	Richard Gross
Matt Orne	Cindi Ostrowski	Etienne Perret
Joe Russillo		

- B. To elect one member to serve a two year term to expire in 2016 to serve on the Budget Committee.  
*No names were submitted by the Budget Nominating Committee.*
- C. To elect one member to serve a one year term to expire in 2015 to serve on the Budget Committee.  
*No names were submitted by the Budget Nominating Committee.*

**Article 13**

To elect three members and two alternate members to serve as a Budget Committee Nominating Committee for a one year term expiring in June 2015. *No names were submitted by the Budget Nominating Committee.*

\*\*\*\*\*

The Select Board gives notice that the Registrar of Voters will be in session at the Camden Town Office for the purpose of accepting and correcting the voting list during regular business hours Monday through Friday 8:00 a.m. – 3:30 p.m. and at the polls Tuesday, June 10, 2014 from 8:00 a.m. – 8:00 p.m.

You must be a Camden registered voter to vote in any election.

Given under our hands this 29<sup>th</sup> of April, 2014.

**CAMDEN SELECT BOARD**

**Martin Cates, Chairperson**  
**Donald White, Vice Chairperson**  
**Leonard Lookner**

**John R. French, Jr.**  
**James Heard**

**TOWN OF CAMDEN FY15 BUDGET**  
**Revenues**

REVENUE SOURCE	FY11	FY 12	FY 12	FY 13	FY 13	FY 14	FY 15
	Actual	Budget	Actuals	Budget	Actuals	Budget	Budget
<b>TAXES</b>							
90-0201 Tax Interest	46,928	40,000	43,557	40,000	33,772	40,000	40,000
90-0202 Lien Interest	20,870	15,000	15,166	16,000	10,389	16,000	16,000
90-0203 Lien Costs	6,927	6,000	6,053	6,500	5,803	6,500	6,500
<b>Total - Misc Taxes</b>	<b>74,725</b>	<b>61,000</b>	<b>64,776</b>	<b>62,500</b>	<b>49,964</b>	<b>62,500</b>	<b>62,500</b>
<b>STATE REVENUES</b>							
90-0501 State Rev Sharing	293,547	300,000	304,494	297,000	281,237	267,000	170,000
90-0502 Tree Growth Reimb.	4,425	4,500	8,403	5,000	8,850	7,000	8,500
90-0503 Veterans Exemp Reimb.	5,539	3,500	5,547	4,500	5,507	5,000	5,500
90-0504 Local Road Assistance	56,892	56,000	59,268	55,000	57,792	55,000	57,000
90-0505 Snowmobile Revenue	377	500	437	500	252	500	500
90-0506 Pumpout Boat Reimb.	0	14,040	16,508	17,000	14,546	23,000	23,000
90-0508 State Park Reimb.	7,548	4,000	5,676	4,000	5,663	4,000	5,000
<b>Total - State Revenues</b>	<b>368,328</b>	<b>382,540</b>	<b>400,333</b>	<b>383,000</b>	<b>373,846</b>	<b>361,500</b>	<b>269,500</b>
<b>LICENSES, PERMITS &amp; FEES</b>							
90-1001 Vehicle Excise Tax	763,645	760,000	768,390	760,000	805,917	770,000	780,000
90-1002 Vehicle Registration by Mail	182	200	207	200	179	200	200
90-1003 Boat Excise Tax	30,168	32,000	32,427	32,000	33,240	32,000	32,000
90-1004 Animal Control Fees	2,554	2,200	2,468	2,200	2,342	2,200	2,000
90-1005 Town Clerk Fees	15,818	12,500	15,831	12,500	15,731	15,000	15,000
90-1006 Plumbing Fees	4,739	6,000	9,810	5,000	7,338	6,400	7,000
90-1007 Building Permit Fees	36,418	50,000	45,708	50,000	45,981	52,000	50,000
90-1008 Administrative Fees	15,938	16,000	16,308	16,000	15,859	16,000	16,000
90-1009 Cable TV Franchise	62,475	60,000	65,231	65,000	68,173	65,000	67,000
90-1010 Electrical Fees	2,509	3,500	3,362	3,500	3,309	3,500	4,000
<b>Total - Lic, Permits &amp; Fees</b>	<b>934,446</b>	<b>942,400</b>	<b>959,742</b>	<b>946,400</b>	<b>998,070</b>	<b>962,300</b>	<b>973,200</b>
<b>CHARGES FOR SERVICES - INCOME FROM DEPARTMENTS</b>							
90-1502 Police Revenue	2,600	3,000	3,850	3,000	3,576	3,000	3,000
90-1503 Parking Tickets	13,682	16,000	11,049	16,000	10,134	12,000	10,000
90-1504 Parks & Rec Revenue	14,341	14,000	18,581	14,000	22,891	16,000	18,000
90-1505 Parks & Rec - Mowing	5,500	5,000	5,000	5,000	5,550	5,000	5,000
90-1507 Cemetery Maintenance	56,447	50,000	50,000	50,000	50,000	50,000	50,000
90-1509 Harbor Park Mowing	6,775	6,973	6,973	5,200	6,500	6,400	5,000
90-1601 Opera House Rentals	68,735	70,000	85,212	80,000	71,738	80,000	80,000
90-1701 Harbor Permits	163,181	158,000	161,899	158,000	178,507	158,000	160,000
90-1704 Harbor Dockage/Misc	44,726	40,000	60,222	50,000	62,041	53,000	55,000
<b>Total - Chgs for Services</b>	<b>375,987</b>	<b>362,973</b>	<b>402,785</b>	<b>381,200</b>	<b>410,937</b>	<b>383,400</b>	<b>386,000</b>

**TOWN OF CAMDEN FY15 BUDGET**  
**Revenues**

REVENUE SOURCE	FY11 Actual	FY 12 Budget	FY 12 Actuals	FY 13 Budget	FY 13 Actuals	FY 14 Budget	FY 15 Budget
<b>MISCELLANEOUS REVENUES</b>							
90-2001 Interest Earned	15,139	23,000	7,401	20,000	4,647	15,000	5,000
90-2002 Yacht Club Lease	20,162	19,500	20,646	19,500	20,832	20,650	21,000
90-2003 Public Landing Leases	8,203		3,022	3,000	3,099	3,100	3,000
90-2004 Other Revenue/Misc.	2,823	5,000	4,953	6,000	7,177	6,000	6,000
90-2005 Sale of Surplus Equip/property	3,000	0	647	0	0	0	0
90-2006 Town of Rockport WW Bond	8,602	14,382	14,382	14,450	8,043	14,450	14,450
90-2007 Verizon Cell Tower Lease <sup>1</sup>	15,600	14,400	14,400	14,400	14,400	2,400	0
90-2008 Insurance Dividends	8,142	9,000	8,182	9,000	0	9,000	0
<b>Total - Misc</b>	<b>81,672</b>	<b>85,282</b>	<b>73,632</b>	<b>86,350</b>	<b>58,198</b>	<b>70,600</b>	<b>49,450</b>
<b>OPERATING TRANSFERS</b>							
90-3001 Trust Fund Income	5,000	5,000	5,000	5,000	5,000	5,000	5,000
<b>Total - Transfers</b>	<b>5,000</b>						
<b>OTHER FINANCING SOURCES</b>							
90-4002 Surplus	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Surplus - Laite Beach		122,500					
Use of TIF Revenue		0		30,000	0		
<b>Subtotal - Other</b>	<b>150,000</b>	<b>272,500</b>	<b>150,000</b>	<b>180,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>
<b>TOTAL - MUNICIPAL REVENUES</b>	<b>1,990,158</b>	<b>2,111,695</b>	<b>2,056,269</b>	<b>2,044,450</b>	<b>2,046,015</b>	<b>1,995,300</b>	<b>1,895,650</b>

<sup>1</sup> Verizon had leased Town land. The lease ended last year.

**TOWN OF CAMDEN FY15 BUDGET**  
**Expenditure Summary**

	FY12	FY13	FY14	FY 15	FY 15	FY 15	FY15 Bud	FY 15
	Budget	Budget	Budget	Dept	MGR	Budget	Comm	Select
				Request	Request	Recommend	Vote	Board
<b>GENERAL GOVERNMENT</b>								
Admin/Fin/Codes/Assessing	762,716	665,035	693,018	711,175	711,175	711,175	20-0-0	711,175
Professional Services	52,000	51,000	51,000	55,000	55,000	50,000	20-0-0	50,000
Planning & Development	235,300	242,600	269,594	288,600	287,600	287,600	14-7-0	287,600
Information Technology	55,200	56,000	64,000	76,000	76,000	66,000	19-1-0	66,000
Insurances	149,500	152,500	166,500	206,160	206,160	206,160	20-0-0	206,160
Opera House Town Offices	85,500	82,100	80,937	83,595	83,595	83,595	21-0-0	83,595
Opera House- Auditorium	198,600	207,600	221,971	234,032	230,032	230,032	21-0-0	230,032
<b>Total - General Government</b>	<b>1,538,816</b>	<b>1,456,835</b>	<b>1,547,020</b>	<b>1,654,562</b>	<b>1,649,562</b>	<b>1,634,562</b>		<b>1,634,562</b>
<b>PUBLIC SAFETY</b>								
Police Department	923,700	957,300	969,954	999,925	991,925	991,925	20-0-0	991,925
County Dispatch	122,309	121,151	122,422	125,600	125,600	125,600	20-0-0	125,600
Fire Department	332,270	342,610	357,716	388,780	379,280	379,280	20-0-0	379,280
Public Safety Building	50,500	49,915	47,665	48,460	49,000	44,000	19-1-0	44,000
Hydrant Assessment	218,550	218,500	218,600	235,590	235,590	233,590	20-0-0	233,590
Emergency Medical Services	10,000	20,000	50,000	10,000	10,000	10,000	20-0-0	10,000
Street Lights	58,500	59,000	60,500	60,500	60,500	60,500	20-0-0	60,500
<b>Total Public Safety</b>	<b>1,715,829</b>	<b>1,768,476</b>	<b>1,826,857</b>	<b>1,868,855</b>	<b>1,851,895</b>	<b>1,844,895</b>		<b>1,844,895</b>
<b>HIGHWAYS STREETS &amp; BRIDGES</b>								
Public Works	828,400	856,800	876,214	910,310	913,550	908,550	21-0-0	908,550
Streets & Sidewalks	334,500	369,500	376,000	389,100	389,500	432,500	11-6-0	432,500
Parking	3,200	3,700	3,900	6,400	6,400	4,400	21-0-0	4,400
Tree Program	11,100	16,100	16,100	19,500	19,500	19,500	21-0-0	19,500
<b>Total H'ways Sts &amp; Bridges</b>	<b>1,177,200</b>	<b>1,246,100</b>	<b>1,272,214</b>	<b>1,325,310</b>	<b>1,328,950</b>	<b>1,364,950</b>		<b>1,364,950</b>
<b>HEALTH &amp; WELFARE</b>								
American Red Cross	2,132	2,132	2,132	2,500	2,500	2,500	17-0-0	2,500
Coastal Transportation	2,650	2,650	2,650	2,425	2,425	2,425	17-0-0	2,425
Broad Reach Family/Youthlinks	800	500	1,000	1,000	1,000	1,000	17-0-0	1,000
Amerian Legion (Memorial Day)	1,200	1,200	1,200	1,200	1,200	1,500	13-4-0	1,500
C/R Historical Society	1,000	1,000	1,000	3,000	3,000	3,000	13-4-0	3,000
Merryspring, Inc.	1,000	1,000	1,000	1,000	1,000	1,000	13-4-0	1,000
Pen Bay YMCA Teen Center	13,113	13,113	14,600	14,500	14,500	14,500	13-4-0	14,500
Five Town Communitis That Care				1,000	1,000	1,500	13-4-0	1,500
<b>Total Health &amp; Welfare</b>	<b>24,395</b>	<b>30,967</b>	<b>25,582</b>	<b>26,625</b>	<b>26,625</b>	<b>27,425</b>		<b>27,425</b>

**TOWN OF CAMDEN FY15 BUDGET**  
**Expenditure Summary**

	FY12	FY13	FY14	FY 15	FY 15	FY 15	FY15 Bud	FY 15
	Budget	Budget	Budget	Dept	MGR	Budget	Comm	Select
	Budget	Budget	Budget	Request	Request	Recommend	Vote	Board
<b>LEISURE SERVICES</b>								
Camden Public Library	355,000	355,000	355,000	375,000	375,000	375,000	21-0-0	375,000
Harbor & Landing	145,500	154,800	166,668	171,755	171,755	171,755	18-0-0	171,755
Recreation	120,449	127,980	136,011	157,520	157,520	154,520	18-0-0	154,520
Parks	191,410	198,270	201,247	219,685	219,685	219,685	18-0-0	219,685
Megunticook Dams	10,200	10,500	6,000	7,000	7,000	5,000	17-0-0	5,000
<b>Total Leisure Services</b>	<b>822,559</b>	<b>846,550</b>	<b>864,926</b>	<b>930,960</b>	<b>930,960</b>	<b>925,960</b>		<b>925,960</b>
<b>CEMETERIES</b>								
Cemetery Association	40,000	40,000	40,000	40,000	40,000	40,000	17-0-0	40,000
Cemetery Maintenance	50,000	50,000	53,739	55,245	55,245	55,245	21-0-0	55,245
<b>Total Cemetery</b>	<b>90,000</b>	<b>90,000</b>	<b>93,739</b>	<b>95,245</b>	<b>95,245</b>	<b>95,245</b>		<b>95,245</b>
<b>DEBT/CAPITAL/CONTINGENCY</b>								
Debt Service Principal	340,473	411,291	426,257	586,138	416,588	416,588	17-0-0	416,588
Debt Service Interest	95,728	101,082	98,000	144,164	125,314	125,314	17-0-0	125,314
Capital Reserves	142,700	119,400	117,000	138,000	138,000	130,000	21-0-0	130,000
Capital Improvement Program	330,500	98,000	119,000	222,000	149,000	144,000	16-1-0	144,000
Contingency	40,800	40,000	40,000	40,000	40,000	40,000	17-0-0	40,000
<b>Total Debt/Capital/Conting</b>	<b>950,201</b>	<b>769,773</b>	<b>800,257</b>	<b>1,130,302</b>	<b>868,902</b>	<b>855,902</b>		<b>855,902</b>
<b>MUNICIPAL TOTAL</b>	<b>6,319,000</b>	<b>6,208,701</b>	<b>6,430,595</b>	<b>7,031,859</b>	<b>6,752,139</b>	<b>6,748,939</b>	13-4-0	<b>6,748,939</b>

~NOTES~

**CAMDEN TOWN OFFICE**

Monday – Friday 8:00 am – 3:30 pm

1<sup>st</sup> & 3<sup>rd</sup> Tuesdays 8:00 am – 4:30 pm

Telephone: 236-3353

Fax Number: 236-7956

Closed all Legal Holidays and Weekends

**Website Address: [www.camdenmaine.gov](http://www.camdenmaine.gov)**

**TOWN DEPARTMENTS**

Fire Department (non-emergency)	<a href="http://www.camdenmaine.gov/fire">www.camdenmaine.gov/fire</a>	236-7950
Police Department (non-emergency)	<a href="http://www.camdenmaine.gov/police">www.camdenmaine.gov/police</a>	236-7967
Public Works/Highway Department	<a href="http://www.camdenmaine.gov/publicworks">www.camdenmaine.gov/publicworks</a>	236-7954
Harbormaster’s Office	<a href="http://www.camdenmaine.gov/harbor">www.camdenmaine.gov/harbor</a>	236-7969
Parks & Recreation/Camden Snow Bowl	<a href="http://www.camdensnowbowl.com">www.camdensnowbowl.com</a>	236-3438
Camden Opera House	<a href="http://www.camdenoperahouse.com">www.camdenoperahouse.com</a>	236-7963
Wastewater Department		236-7955
Knox County Dispatch		236-3030

**EMERGENCY NUMBERS**

Fire, Police and Ambulance	<b>911</b>
Maine State Police	1-800-452-4664
Knox County Sheriff’s Office	1-800-337-0565
Poison Control Center	1-800-442-6305
Pen Bay Medical Center	596-8000
North East Mobile Health Services (Ambulance non-emergency)	230-0082

**REFERENCE NUMBERS**

Camden Post Office	236-3570
Camden Public Library	236-3440
Superintendent’s Office	236-3358
Camden Hills Regional High School	236-7800
Camden Rockport Middle School	236-7805
Camden Rockport Elementary School	236-7807/7809
Maine Water, Inc.. (Water Company)	236-8428
Penobscot Bay YMCA	236-3375
Teen Center	230-0866

**MIDCOAST SOLID WASTE TRANSFER STATION**

Tuesday – Saturday 8:00 am – 4:00 p.m.

Telephone: 236-7958

Closed Sunday and Monday

**Website Address: [www.midcoastsolidwaste.org](http://www.midcoastsolidwaste.org)**

**PENOBSCOT BAY REGIONAL CHAMBER OF COMMERCE**

2 Public Landing

236-4404

**Website Address: [www.mainedreamvacation.com](http://www.mainedreamvacation.com)**

