

Camden, Maine
Where the mountains meet the sea.....



2013 Annual Report
July 1, 2011 – June 30, 2012
June 2013 Annual Town Meeting Warrant & Budget

**ANNUAL REPORT
OF THE
MUNICIPAL OFFICERS
TOWN OF CAMDEN
29 Elm Street
PO Box 1207
Camden, Maine 04843**

Population – 4,850
(2010 Census)

For the Fiscal Year

July 1, 2011 - June 30, 2012
June 2013 Annual Town Meeting Warrant & Budget



*Cover Photo Courtesy of Holly Edwards
Camden Harbor & Mt Battie*

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DEDICATION



Pictured: Harold Drinkwater and Dorothy Drinkwater

Harold Drinkwater

The Town of Camden is pleased to dedicate the Annual Report to Harold Drinkwater. Harold embodies the personal qualities, work ethic, and citizenship characteristics that represent the best of Camden.

Harold joined the Camden Fire Department in 1955 at the age of 24. He has been responding to calls for fires, accidents, flooded basements, and other calamities ever since. Harold has been a member of the Camden Fire Department continuously for 58 years. For those of you who are counting, that makes Harold 82.

Harold joined the Fire Department at the invitation of then-Chief Alan Payson. He has served the Department through six Chiefs: Alan Payson, Bob Oxtan, Dick Moody, Bruce Hensler, Steve Gibbons, and our current Fire Chief Chris Farley.

When Chief Payson asked Harold to join the Department in 1955, Harold said he didn't know anything about firefighting. According to Harold, the Chief told him, "That's OK, just come when the whistle blows and we'll find something for you to do." At that time, Drinkwater worked at the Knox Woolen Mill. He started at the Mill running machinery, later becoming a foreman and then a supervisor. All told, Harold's career at the mill spanned 38 years.

Harold has seen a lot of changes in the fire service over the years. Back in those early days of firefighting, Drinkwater said their safety gear consisted of a helmet, boots and a rubber rain coat. "Back then, we often grabbed the helmet only and went," Harold said. Despite the lack of safety equipment, if any equipment at all, Drinkwater said he was never injured as a firefighter.

Over time, Harold was promoted to Assistant Chief, a position he held for 30 years. He came into that position when the assistant chief wanted a leave of absence and then-Chief Bob Oxtan asked if Drinkwater would take his place "for a while."

Ten years ago, Harold decided it was time to retire as Assistant Chief – but not from the fire service. Harold took on the duties of "fire police" which involves directing traffic at fire scenes. When there is a fire call now, he's the older gentleman you'll see standing near a station wagon who is often seen redirecting traffic.

Harold has had an excellent record of responding to fire calls. His annual average response rate during the past five years has been 66.6 percent, according to Chief Farley. Harold continues to report to the fire station; you can find him most mornings at the Fire Department, having a cup of coffee and catching up on the news.

In November of 2011, Camden voters approved the purchase of a new state of the art Dash-CF multi-purpose fire truck. Engine 4 was delivered on January 7, 2013. On February 4, the Department honored Harold's 58 years of service to the Camden Fire Department and the community by naming the new truck the Harold Drinkwater. This is a rare but most deserved honor. By dedicating this Annual Report to Harold, we extend our heartfelt thanks for a lifetime of service to our community.

Note: We wish to acknowledge Holly Edwards for her assistance in assembling this tribute based on her Feb. 7, 2013 article in the PenBay Pilot



Pictured: Chief Farley, Harold Drinkwater, Robert Steihler, and other members of the Camden Fire Dept. unveiling the dedication of new fire truck to Harold Drinkwater

REMEMBRANCE

The Town of Camden lost several citizens in the past year who contributed to their municipality and community in very significant ways. From among them the Camden Select Board would like to especially remember two community spirited individuals, Jeff Kuller and Ken Bailey.



Ken Bailey
1949-2012

After an extended battle with cancer, we lost Ken Bailey in July 2012. Ken had served as director of the Camden Parks & Recreation Department. From Ken's original idea, the U.S. National Toboggan Championships was hatched and began in 1991 at the Camden Snow Bowl. This event has grown and has become one of the Town's, indeed Maine's, signature events. Ken went on to serve our community and region as the steward of the Megunticook Watershed Association both as lake warden and executive director. Ken was an avid outdoorsman with a special passion for hunting and fishing which he generously shared with others.



Jeff Kuller
1956-2012

In November 2012, we suddenly lost Jeff Kuller. Jeff had been the Director of Parks and Recreation and the General Manager of the Snow Bowl for eight years. During that all too brief time, Jeff made an indelible impression on the community and all who came to know him. Jeff's boundless energy and passion for the outdoors was contagious. His leadership helped broaden people's horizons about what was possible and inspired them to live an active, ethical life. Jeff was dedicated to bringing the redevelopment of the Snow Bowl and Ragged Mountain Recreational Area to fruition. Jeff was a lifelong learner and a lifetime teacher as evidenced by the many youth who learned the joy of adventure and the outdoors through Jeff.

APPRECIATION

The Camden citizens listed below have donated a great deal of time and energy to the many boards and committees in our community and deserve our highest praise. They have been willing to share the task of representing the many aspects of life in Camden and in so doing, have made town government reflective of the entire community. We applaud each and every one of you!

BUDGET COMMITTEE

Colleen Duggan	Peter Lindquist
Kristin Bifulco	John Arnold
Randy Stearns	Steve Durrell
Tom Filip	Kimberly Talidouros
Anita Zeno	Peter Orne
George Forristall	

BUDGET NOMINATING COMMITTEE

Edward Collins	Karen Grove
----------------	-------------

CONSERVATION COMMISSION

Bob Gassett	John Evrard
David G. Kern	

CAMDEN HOUSING COMMITTEE

George Wheelwright

COMMUNITY ECONOMIC DEVELOPMENT ADVISORY COMMITTEE

John Arnold	Mike Tyler
-------------	------------

OPERA HOUSE COMMITTEE

Hal Owen	Stephanie Woodman
Robert Williams	

PARKS & RECREATION

Sharon Gilbert	Molly Mulhern
----------------	---------------

ELECTED OFFICIALS

Select Board, Assessors, Overseers, and Wastewater Commissioners

Martin Cates, Chair	6/13
James Heard	6/14
Donald A. White, Jr., Vice Chair	6/14
John R. French, Jr.	6/15
Leonard Lookner	6/15

MSAD #28 and CSD #19 (Board of Directors)

Victoria Manzi	6/13
John Lewis	6/13
Matthew Dailey	6/14
Willard Hibbard III	6/14
Patricia A. Libby Lincoln	6/15

Budget Committee

Matthew Lewis	6/13
Brian Gasser	6/13
Tom Massey	6/13
Meg Sideris	6/13
Vacancy	6/13
Delisa Morong	6/13
Nicole Bland	6/13
Howard Jones	6/13
Parker S. Laite, Sr.	6/14
Steve Neil	6/14
Susan Dorr	6/14
Kelly Macomber	6/14
Tom Jackson	6/14
Vacancy	6/14
Tom Armbrecht	6/14
R. Graham Phaup	6/15
Morgan Laidlaw	6/15
Ann Williamson	6/15
Karen Grove	6/15
Ed Collins	6/15
John Lewis	6/15
Sonny Goodwin	6/15
Robin McIntosh	6/15
Steve Melchiskey	6/15
Vacancy	6/15

Budget Nominating Committee

Anita Brosius-Scott		6/13
Dave Nazaroff		6/13
Kristin Bifulco		6/13
Cheryl Oliveri-Daly	ALT	6/13
Sidney Lindsley	ALT	6/13

Knox County Commissioner (Camden Representative)

Roger Moody	12/16
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Knox County Budget Representative

Randy Stearns	12/14
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Pascal Fund Trustees

Christopher Hardy	6/15
Elaine Davis	6/14
Parker S. Laite, Jr.	6/13

Personnel Board

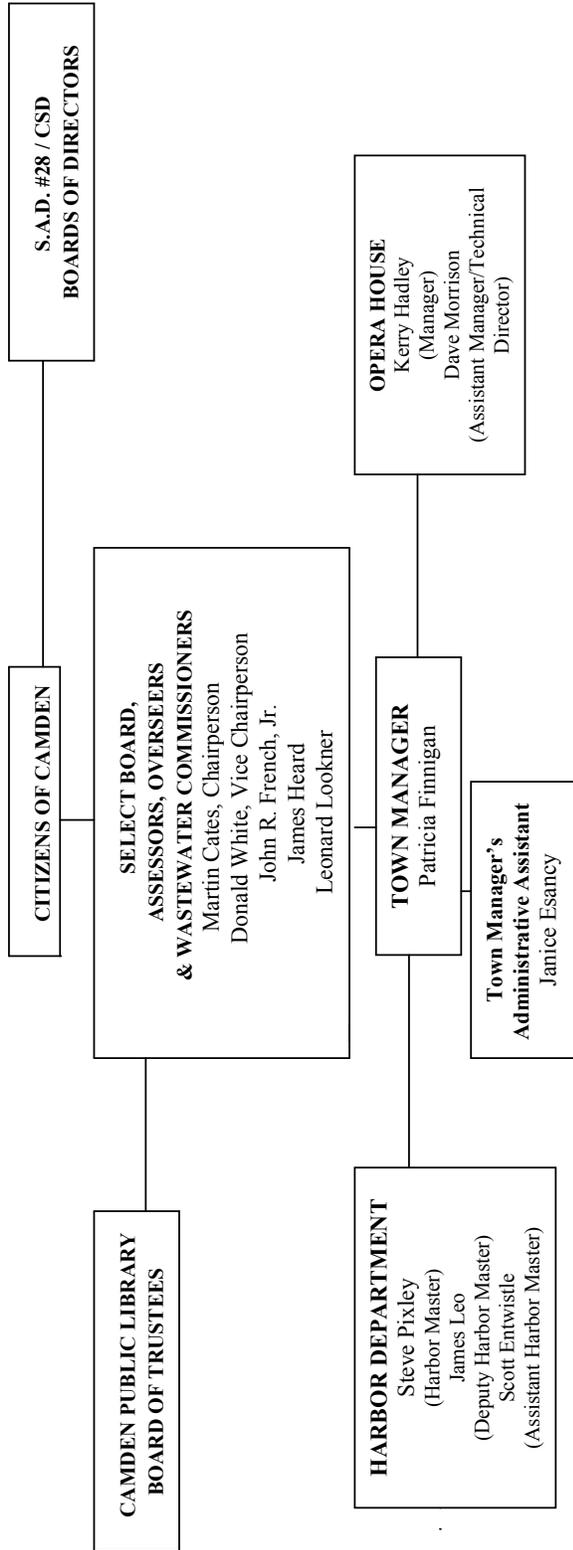
Steve Melchiskey	6/15
Dave Miramant	6/14
Rick Rector	6/13
Joy Brown (A)	6/15
Beth Ward (employee representative)	6/13

APPOINTED TOWN OFFICIALS

Town Manager

Patricia A. Finnigan

Town Attorney.....	William Kelly
Finance Director	Carol Sue Greenleaf
Tax Collector.....	Theresa Butler
Town Clerk/Registrar of Voters.....	Katrina Oakes
Deputy Registrar of Voters	Elaine Davis
Deputy Registrar of Voters	Sidney G. Lindsley
Treasurer	Marlene Libby
General Assistance Administrator.....	Janice Esancy
Assessors' Agent	Wesley Robinson
Code Enforcement Officer.....	Steve Wilson
Electrical & Plumbing Inspector.....	Steve Wilson
Health Officer	Steve Wilson
Assistant Code Enforcement/Electrical & Plumbing Inspector	Wesley Robinson
Development Director	Brian Hodges
Wastewater Department Superintendent.....	Ross Parker
Sealer of Weights and Measures	Robert Wiggin
Harbormaster.....	Steven Pixley
Assistant Harbormaster.....	James Leo
Harbor Clerk.....	Marlene Libby
Animal Control Officer.....	Jeff Sukeforth
Police Chief.....	Randy Gagne
Constable.....	Randy Gagne
Fire Chief.....	Chris Farley
Emergency Preparedness Director	Chris Farley
Director of Parks and Recreation.....	Jeffrey Kuller
Acting Director of Parks and Recreation	Beth Ward
Public Works Director	Richard Seibel
Tree Warden.....	Barton Wood
Assistant Tree Warden.....	Richard Seibel
Dam Control Agent/Inland Harbormaster.....	Ross Parker



PARKS & RECREATION DEPARTMENT	WASTEWATER DEPARTMENT	PUBLIC WORKS DEPARTMENT	ADMINISTRATION DEPARTMENT	POLICE DEPARTMENT	FIRE DEPARTMENT
Beth Ward (Interim Director)	Ross Parker (Superintendent)	Rick Seibel (Director)	Carol Sue Greenleaf (Finance Director) Steve Wilson (Planner/Code Officer) Wesley Robinson (Assessors' Agent) Brian Hodges (Development Director)	Randy Gagne (Chief of Police) Jodi Russell Administrative Assistant	Chris Farley (Fire Chief & EMA Director) Andrew Lowe Asst Fire Chief
Bill FitzCharles Robert Nash Sam Collemer David Wakely Thomas Beauregard Shawn Weed Carl Sager	David Moody Jeff Paul Roy Marshall Sheldon Main Mike Weed	Jeff French Carl Perkins Dan Fuller Tracy Harford Keryn Annis Ralph Ludwick James Butler Rodney Feltus	Beth Doan Marlene Libby Theresa Butler Katrina Oakes Melissa Geary Dan Ackley	Lt. Michael Geary Sgt. Patrick Polky Sgt. John Toohey Detective Curt Andrick Officer Brook Hartshorn Officer Allen Weaver Officer Trae Boerner Officer Dan Brown Officer Ed Boylan Ticket Officer Jeff Sukeforth	Municipal Firefighters Cheyne Hansen

CAMDEN COMMITTEE MEMBERS

Board of Assessment Review

Rick Knowlton, Chair	6/15
Robert Armstrong	6/14
Jeff Dodge	6/13
Vacancy	ALT
Vacancy	ALT

Camden Conservation Commission

Robin Kern	6/15
Roger Rittmaster	6/15
Barbara Melchiskey	6/14
Carla Ferguson	6/14
Douglas N. Johnson, Chair	6/13
Vacancy	6/13
Vacancy	6/13

Camden Housing Committee

Frank Toole	6/15
Brandon Kimble	6/15
Vacancy	6/15
Vacancy	6/14
Vacancy	6/14
Vacancy	6/14
Joanne Campbell, Chair	6/13
Dana Strout	6/13
Ed Libby	6/13
Vacancy	6/13

Camden Rockport Pathways Committee

Robert Davis	6/15
Geoff Scott, Chair	6/14
Kathleen Buchas	6/14
Anita Brosius-Scott	6/13
Richard Stetson	6/13
Jane Self	ALT
Vacancy	ALT
Vacancy	ALT

Cemetery Association

Jeff Weymouth	6/15
Jeff Sukeforth, Chair	6/15
Kristine Lerner	6/14
Larry Gross	6/14
Patricia Ayers	6/14
Isa Babb	6/13
Parker S. Laite, Sr.	6/13

Community Economic Development Advisory Committee (CEDAC)

Rick Bates	6/15
Pete Brown	6/15
Kipp Wright	6/14
Peter Gross, Chair	6/13
Ellis Cohn	6/13
Meg Quijano	ALT
Deborah Dodge	ALT

Harbor Committee

William Welte	6/15
Gene McKeever, Chair	6/14
Ray Williamson	6/14
Richard Stetson	6/13
Ben Ellison, Vice	6/13
Ben Cashen	ALT
Stephen Gold	ALT

Historic Resources Committee

Beedy Parker	6/15
Judith McGuirk	6/15
Elinor Klivans	6/14
Mark DeMichele	6/13
Meg Barclay, Chair	6/13
Abigail Fitzgerald	ALT
Susan Snead	ALT
Patricia Skaling	ALT

Megunticook Dams Committee

Rick Knowlton, Chair	6/13
Ed Libby	6/13
Richard Stetson	ALT

Opera House Committee

Maryanne Shanahan	6/15
Howard Jones	6/15
Kate Bates	6/14
Raymond Brunyanski	6/16
Susan Dorr, Chair	6/13
Judy Godwin	ALT
Vacancy	ALT

Parks & Recreation Committee

Raymond Andresen, Chair	6/15
David Olivas	6/14
Ed Libby	6/14
Brian Robinson	6/13
Pete Brown	6/13
Pete Conover	ALT
Casey Heard	ALT

Planning Board

Chris MacLean, Chair	6/16
Jan MacKinnon	6/15
Kerry Sabanty	6/14
Richard Householder	6/14
Lowrie Sargent, Vice	6/13
Vacancy	ALT
Vacancy	ALT

Zoning Board of Appeals

Sam Smith	6/15
Thomas Laurent	6/14
Frank Toole, Chair	6/14
Jean Belair	6/13
Linda Norton	6/13
Nancy McConnel	ALT
Vacancy	ALT
Vacancy	ALT

TOWN CALENDAR**Town Committee/Board**

Board of Assessment Review
 Board of Voter Registration
 Budget Committee
 Budget Nominating Committee
 Camden Conservation Commission
 Camden Housing Committee
 C/R Pathways Committee
 Cemetery Association
 CEDAC
 Harbor Committee
 Historic Resources Committee
 Megunticook Dams Committee
 Opera House Committee
 Parks & Recreation Committee
 Personnel Board
 Planning Board
 Select Board
 Zoning Board of Appeals

Meetings Held*

As needed
 As needed
 Early Spring
 Early Spring
 Last Wednesday
 Bi-monthly
 1st Wednesday
 Quarterly
 4th Mondays
 1st Thursday - Summer – Camden Yacht Club
 2nd Tuesday
 As needed
 Monthly
 2nd Wednesday – at Camden Town Office
 As needed
 1st & 3rd Thursdays
 1st & 3rd Tuesdays
 2nd & 4th Thursdays

GOVERNOR

Paul R. Lepage
1 State House Station
Augusta, Maine 04333-001
(207) 287-3531

LEGISLATIVE DISTRICT NO. 46

Representative Joan W. Welsh

House of Representatives
2 State House Station
Augusta, Maine 04333-0002
1-800-423-2900 (Message)
(207) 287-4469 (TTY)

54 Sea Street
Rockport, ME 04856
(207) 236-6554 (H)
joanwelsh08@gmail.com

MAINE SENATORIAL DISTRICT NO. 22

Senator Edward Mazurek

Senate Chamber
3 State House Station
Augusta, Maine 04333-0003
(207) 287-1505

65 Beech Street
Rockland, Maine 04841
(207) 354-6571 (H)

U.S. SENATE

Senator Susan M. Collins (R)

202 Harlow Street, Room 204
Bangor, Maine 04402
(207) 945-0417

461 Dirksen Senate Office Bldg
Washington, DC 20510
(202)-224-2523

U.S. SENATE

Senator Angus King (I)

Margaret Chase Smith Federal Building
202 Harlow Street, Ste 214
Bangor, Maine 04401
(207) 945-0432

154 Russell Senate Office Bldg
Washington, DC 20510-1903
(202)-224-5344

U.S. CONGRESS Congressional District No. 1

Representative Chellie Pingree (D)

2 Portland Fish Pier, Suite 304
Portland, Maine 04101
(207) 774-5019

1318 Longworth House Office Bldg
Washington, DC 20515
(202) 225-6116

U.S. CONGRESS Congressional District No. 2C

Representative Michael Michaud (D)

6 State Street, Suite 101
Bangor, Maine 04401-1237
(207) 942-6935

1724 Longworth House Office Bldg
Washington, DC 20515
(202) 225-6306

CAMDEN SELECT BOARD



Front Row from L to R: Leonard Lookner, Vice Chairperson Donald A.White, Jr., Chairperson Martin Cates, James Heard and John R. French, Jr.

It's hard to believe another Town Meeting is upon us. We want to thank the Town employees, as well as the many citizens who have volunteered their time and talents to work with us to help make this a very productive year.

The high level of civic engagement in Camden is something we all can be proud of. The Town benefits greatly from citizens working together to influence the future direction of Camden. This starts each June, when citizens vote for the people you want to represent you on the Select Board, followed by our open Town Meeting when citizens have a direct voice on the Town Budget: what you want for Town services and how tax dollars should be spent. The budget should reflect the community's priorities and what we as a community value. We hope you will attend this year's Town meeting.

There are additional opportunities throughout the year to be involved in Town affairs. We have Town committees that focus on an array of topics from assessment review, the harbor, and housing to economic development, the Opera House, planning and zoning. The members of these committees work diligently throughout the year acting on issues the Select Board refers to them, as well as issues they initiate for Select Board action. We are grateful for their advice and suggestions which are invaluable. Please take a moment to read the committee reports in the Town Report to learn about their work and consider joining one that interests you.

We also have been working on a few projects that will have a profound impact on our community in the years ahead: the Downtown, the Harbor, and the Megunticook River. Due to the importance of each of these areas, we organized a community participation process to ensure the entire community would be involved to express their viewpoints, ask questions, and offer suggestions.

In the spring of 2012, we launched a Downtown planning process. We were very pleased that hundreds of people participated in the community meetings and on-line survey to voice their thoughts. This resulted in a Downtown Master Plan that is serving as a blueprint for future development. This spring, we commenced another exciting community planning process which is focused on (1) the concept of a riverwalk that would stretch from the Public Landing to Shirttail Point Park and (2) the redesign of the Public Landing to make better use of this popular focal point. Thus far we have held two community meetings that will continue into the fall. Please also look for an on-line survey on the Town's web site.

As your elected representatives, we want citizens to be informed and let us know your opinions. This past year, we worked with the staff to optimize our use of technology to keep the public informed and seek citizens input. We are making greater use of the Town's web site as well as social media. To supplement our very lively local media, the Town established an e-newsletter. We encourage you to sign up for it by visiting the Town web site: www.camdenmaine.gov. We utilize Facebook to promote "buy local." We invite you to attend Select Board meetings that are held on the first and third Tuesdays of each month at 6:30 p.m. in the Washington Street Conference Room. Public participation is both welcomed and encouraged! Select Board Agenda packets are now on-line and electronic, which saves trees and printing costs. The meetings are broadcast live on cable television Channel 22. Our newest enhancement is web streaming Select Board meetings. You can now watch these live or catch up on previous meetings regardless of where you are!

As always, thank you for the opportunity to work on your behalf. We need your active engagement in the community and continue to share your ideas; we certainly want to hear from you!

CAMDEN DEPARTMENT DIRECTORS



Front from Left to Right: Interim Parks & Recreation Director Beth Ward, Opera House Manager Kerry Hadley, Town Manager Patricia Finnigan, Wastewater Superintendent Ross Parker.

Back from Left to Right: Police Chief Randy Gagne, Planner/Code Enforcement Officer Steve Wilson, Finance Director Carol Sue Greenleaf, Development Director Brian Hodges, Assessors Agent Wesley Robinson, Public Works Director Rick Seibel, Fire Chief Chris Farley, and Harbor Master Steve Pixley.

CAMDEN TOWN MANAGER REPORT

Patricia Finnigan, Town Manager



To the Camden Select Board and citizens:

I am pleased to present this annual report of some of the highlights of the past year. Elsewhere in the Report, the Department Directors have provided an overview of some of their activities, which I hope you will take some time to read. I feel fortunate to work with them and I see firsthand how hard they work to deliver excellent services to Camden's residents, businesses, and visitors. The Annual Report is an important resource for citizens as we prepare for the annual Town Meeting. Developing a report that is informative and user-friendly demands organization, creativity, and attention to detail. I especially want to recognize Janice Esancy for her outstanding work to produce this Annual Report.

Financial Management/Budget. The Town remains strong financially with a low level of indebtedness and a responsible Fund Balance. The Fund Balance is an emergency or "rainy day" fund. The Select Board has been fiscally prudent in gradually increasing the Fund Balance to meet recommended standards. I want to recognize the members of Camden's Budget Committee for their diligent review, their insightful questions, and suggestions that went in to finalizing the FY14 budget. This year was especially challenging due to the uncertainty over the State Budget and the impact it could have on our budget.

Economic Development. One of the Town's major goals is to strengthen Camden's business climate, encourage development which enhances Camden's quality of life, and preserve what makes Camden unique. To advance this goal, the Town embarked on a community process to develop a Downtown Master Plan. This process involved hundreds of citizens who participated in community meetings to express their hopes for the Town's future. Overwhelmingly, people's top hope was maintaining Camden's quality of life, while the top concern was creating opportunities for good paying, year-round employment.

One of the first actions that came out of this planning process was amending the sign ordinance based on recommendations by a group comprised of Planning Board members, downtown businesspeople, and staff. Voters overwhelmingly approved the changes in June 2012. The distinctive blue and white "P" signs for parking areas, and the colorful downtown signs have made it easier for visitors and residents to find off-street parking, and places to shop, dine, and visit.

Other priorities that citizens identified and which are underway pertained to improving the Public Landing, a possible river walk, and the redevelopment of the Ragged Mountain Recreational Area. The redevelopment capital campaign continues, and other groups are working actively to bring 4-season activities to the area such as mountain biking, and obstacle races. The Town received two planning grants to develop a concept design for the Public Landing, and a "river walk" which would extend from the Public Landing to Shirttail Point Park. These efforts are currently underway. We hope you will participate in upcoming meetings and the on-line survey.

Another track we are pursuing to bring more prosperity and potential business to the community is to attract more conferences and events. The success of the Camden Conference, Pop!Tech, and the Camden International Film Festival demonstrates that the Camden Opera House is a great venue for such gatherings. In order to increase our ability to attract similar events, we need to make some strategic investments in the Opera House to renovate and maximize underutilized spaces.

Municipal Services. At our foundation is our commitment to deliver core municipal services effectively. Camden is a safe community thanks to the members of our Police and Fire Departments who proactively train and are prepared to respond when the call comes. The Public Works employees play an integral role in the Town's overall safety by keeping roads and sidewalks passable for safe travel in the winter, and addressing much needed street, sidewalk and drainage projects. The Wastewater staff teamed with up with the Planning Director, Development Director and Harbor Master to work on the Healthy Beaches initiative.

We installed a new public dock system in Camden harbor and completed the harbor dredge which occurs every ten years. Camden has an abundance of beautiful open spaces and parks. Unfortunately, some of these public spaces were unintentional secrets. To remedy this, the Parks and Recreation Committee developed a brochure with a map and parks guide. If you haven't seen it, please pick one up at the Town Office.

Many thanks to the Department Directors and all the Town employees for their efforts that help make Camden the wonderful community it is. I am continually impressed with their work ethic, creativity, and dedication. Special thanks to Beth Ward, Bill "Fitzy" Fitzcharles, and the other Snow Bowl employees who stepped-up and pulled together to bridge the gulf left by Jeff Kuller's untimely death. I also want to recognize our Select Board; each member brings a unique perspective and expertise which they harness to achieve positive results for the community. Finally, I want to express my thanks to the citizens of Camden; it is both a joy and a privilege to serve as your Town Manager.

Respectfully submitted,
Pat Finnigan
Town Manager



Left to Right: Town Manager Pat Finnigan, Town Manager's Administrative Assistant Janice Esancy, and Office Assistant Melissa Geary

TOWN CLERK'S REPORT

Certified copies of vital records filed in Camden (birth, marriage and death certificates) can be obtained at the Camden Town Office. The fees for certified copies of vital records are \$15.00 for the first copy and \$6.00 for each additional copy of the same record purchased at the same time. Copies of birth and death records may be obtained from either the town of occurrence or the town of residence. Marriage records are only filed in the town where the license is issued. Births, marriages or deaths, which take place out of State, are only filed out of State and are not recorded in this office. Certified copies of those records must be obtained from the State of occurrence.

Marriage licenses are issued from the town of your residence. Residents of Maine intending to be joined in marriage shall record notice of their intentions in the office of the clerk of the municipality in which at least one of them resides. If both parties to a marriage reside outside the state of Maine, they may file their Notice of Intentions in any municipal office. Once their intentions are filed and the license is issued, the parties are free to marry anywhere within the State of Maine. The filing fee is \$40.00. If either applicant has been married before and are divorced or widowed, a certified copy of documentation showing how the last marriage ended is required. Once Intentions have been filed a marriage license may be issued immediately. Both applicants will need to appear in person to sign the original marriage license during regular business hours. The license is valid for 90 days from the date of filing. In Maine, both clergy and Maine Notary Publics can perform a marriage ceremony.

All dogs, 6 months of age or older, are required by State law to be licensed on or before January 1st of each year. In order to license a dog in Maine you will need to show a current Maine Certificate of Rabies Vaccination. If your dog is spayed or neutered, a neutering/spaying certificate from the veterinarian must be shown for initial licensing. If you fail to license your dog, you will be subject to a State mandated late fee and possible summons to court by a police officer. If your dog is no longer living or is no longer in your possession, kindly advise this office so that our records may be corrected.

Statistical information (current through Feb. 15, 2013):

	2009/2010	2011/2012	2012/2013
Resident & non-resident Hunting/fishing licenses sold	316	335	163
Dog licenses	778	770	745
Kennel licenses	0	0	0
Births recorded	29	31	18
Deaths recorded	129	116	63
Marriages recorded	53	67	48

Clerk's fees collected and turned over to the Treasurer for the following fiscal years:

July 1, 2010-June 30, 2011	\$15,817.95
July 1, 2011-June 30, 2012	\$15,831.15
July 1, 2012-June 30, 2013	\$ 9,023.05
(Current through Feb. 15, 2013)	

Respectfully submitted,
Katrina Oakes
Town Clerk

REGISTRAR OF VOTERS' REPORT

Camden residents may register to vote or change their party enrollment during regular business hours at the Town Office, on election days at the polls, or by mail. Identification and proof of Camden residency is required at the time of registration. A person may change or withdraw party enrollment only after three months of enrollment in one of the three recognized political parties in Maine (Democratic, Republican, or Green Independent) by filing an enrollment application with the registrar. A person who is an un-enrolled registered voter may enroll in a party at any time. You must be enrolled in a party for at least 15 days in order to participate in that parties caucuses or other activities.

In Maine a registered voter can vote an absentee ballot for any reason. Absentee ballots are available 30 days before the election, and you can apply in person, by mail, by phone, or electronically at www.maine.gov.

For more information about Elections please visit the Maine State website (www.maine.gov) or call the Camden Town office at (207) 236-3353.

Fiscal year statistical information yielded the following voter enrollments as of (2/25/13)

	2010/2011	2011/2012	2012/2013
Democrat	598	1,595	1,671
Green Independent	141	146	162
Republican	1,031	1,031	1,020
Libertarian	0	1	0
Unenrolled	1,196	1,187	1,272
Total	3,966	3,960	4,125

Our fiscal year July 1, 2012 through June 30, 2013 yielded the following elections:

November 6, 2012 State General and Referendum Election
Town of Camden Special Town Meeting

June 11 & 12, 2013 Five Town CSD Budget Referendum
MSAD 28 Budget Referendum
Annual Town Meeting

Respectfully submitted,
Katrina Oakes
Registrar of Voters

TAX COLLECTOR REPORT

The 2012 Real Estate and Personal Property Taxes were committed on August 30, 2011 for the total of \$14,837,722.22. As of June 30, 2012 a total of \$13,891,259.43 (94%) was collected.

Tax bills were sent in September 2011 with the FIRST HALF due November 1, 2011, and the SECOND HALF due May 1, 2012. Interest began accruing on the FIRST HALF at 7% annum on November 2, 2011, and began May 2, 2012 on the SECOND HALF respectively.

Tax assessment is made to the owner of record as of April 1st, prior to the beginning of the tax period. If you are selling or purchasing property you should be sure that the property taxes are paid in full for the fiscal year to alleviate any confusion.

The total motor vehicle excise taxes collected during the period of July 1, 2011 through June 30, 2012 were \$768,389.76; this is \$8,389.76 above the estimated budget figure of \$760,000.00. We can process registration renewals completely over the counter, or through the mail. We also process limited new registrations (Maine dealer sales only). On new registrations be sure to provide the proof of sales tax paid, the blue copy of the application for title, proof of insurance, the old yellow registration for the plates that you are transferring. On brand new cars you need to also provide the Monroney Label or window sticker. We also give excise tax receipts at the time of registration for income tax purposes.

The boat excise taxes collected during the July 1, 2011 through June 30, 2012 were \$32,408.10; this is \$408.10 above the estimated budget figure of \$32,000.00. All boats registered during this period expired December 31, 2012. The new boat stickers are now available for the 2013 calendar year. Also, Camden boat registrations may be renewed online through the State of Maine website, there is a link on the Town of Camden website also at www.camdenmaine.gov. The excise tax on a boat is based on age, length and horsepower of the motor. Reminder of the milfoil sticker required for those that put their boat in fresh waters. The stickers are available at the town office, resident stickers are \$10.00, and non-resident stickers are \$20.00.

Respectfully submitted,
Theresa Butler
Tax Collector

**2012 UNPAID REAL ESTATE TAXES
JULY 1, 2011 - JUNE 30, 2012**

4 KNOWLTON STREET LLC	\$1,420.03	* CLARK, TMARA	\$700.17
48 WASHINGTON STREET LLC	\$4,818.68	CLARK, WAYNE C	\$1,214.09
51 MECHANIC STREET LLC	\$11,128.73	* CONLAN, CHARLES L	\$431.78
530 BELFAST ROAD LLC	\$4,401.42	* CONRAD, JOHN C., PR & ESTATE OF	\$8,307.51 *
93 BAY VIEW LLC	\$4,117.41	REBECCA GENE CONRAD	
AHP CAMDEN LLC	\$890.38	* COTTA, FREDERICK & FREDERICK JR PR	\$576.76 *
AHP CAMDEN LLC	\$4,974.81	* CRANS, CHARLES A JR & MARA JESSICA	\$12,421.56 *
AHP CAMDEN LLC	\$1,942.28	* DALEY, KATHLEEN	\$154.79 *
ALDERSON, ROSALIE	\$1,013.54	DALY, DANIEL A JR & OLIVERI, CHERYL A	\$1,169.00 *
AMSEL, HAROLD	\$6,725.96	* DANIELS, TIMOTHY & CHERYL	\$363.42
AMSEL, HAROLD	\$1,471.18	* DELEHEY, PAMELA BRACE & NEIL A	\$3,857.64 *
ANDERSON, PATRICIA & BERKE, PETER	\$1,023.22	* DERBY, THOMAS J	\$2,665.88
ANNIS, KERYN P	\$100.95	* DICKEY, DAVID A	\$299.48 *
ANNIS, ROBERT B	\$2,162.21	DICKEY, DAVID A	\$3,168.48 *
APPLETON, JUDITH A & REVOCABLE TRUST	\$5,911.47	* DILLINGHAM POINT LLC	\$14,211.07 *
AUSTIN, DEBORAH & WILSON, MICHELE B	\$6,168.72	DODGE, KAREN A., PR & ESTATE OF	\$2,063.42
BALLOU, STEPHEN A & TAMARA SWASEY	\$757.80	* VIRGIE E. JAMESON	
BANKS, WHIT T & PHYLLIS & BROTT, AVERY R & LISA J	\$430.72	* DOMENCH, MARSHA DOUDERA, VICTORIA W	\$1,021.61 * \$2,565.28 *
BATTLE, CRAIG L & ANNE M TRUSTEE	\$4,696.19	DRAPER, ROBERT JOHN & SUZANNE M	\$8,876.87
BAY VIEW INVESTMENT LLC	\$2,675.85	* DRAPER, ROBERT JOHN & SUZANNE M	\$761.84
BAY VIEW INVESTMENT LLC	\$2,679.21	* EASTON-JONES WINIFRED A	\$3,316.54 *
BAY VIEW LANDING LLC	\$47,743.97	EMERY, JUDY	\$526.29
BENNER, RICHARD WAYNE & PAMELA J	\$2,054.53	* FERRAILO REAL ESTATE CO INC	\$1,873.63
BEREZ, PAUL D & THEO O	\$6,781.15	FITZ, WILLIAM JR	\$1,381.00 *
BIBEAU, LYNN A	\$1,021.50	FOSS, AMY	\$160.17
BICKFORD, JAMES HATCH	\$40.38	FOWLIE, GARY W	\$3,907.44 *
BLACK, CHARLES REED & LISA ZAHN	\$3,590.45	* FOWLIE, GARY W	\$13,477.50 *
BOK, GORDON DENNIS	\$3,739.86	* FRASER, JOYCE E & DONALDSON, III	\$6,857.19 *
BOWEN, ROXANNE L	\$2,188.60	J BENNETT, TRUSTEE, JOYCE ELLEN	
BOWER, NIGEL & SCHMIDT, BONNIE	\$2,679.89	* FREILICH, MARLENE JO	\$14,167.32 *
BOYNTON-MCKAY COMPANY LLC	\$6,013.93	FRESCO, LLC	\$4,001.66
BRAWN, MARNEY L	\$1,101.03	GABRIELE, DANIEL & REBECCA	\$812.37 *
BREDA LLC	\$15,985.77	* GABRIELE, GERALD A & MARY LOU	\$4,025.08
BREGY, LAWRENCE JR & LINDA	\$4,725.81	* GALLAGHER, TIMOTHY J & BONNIE C	\$3,398.65
BRINKMAN, TODD A	\$6,318.12	* GARRIGAN, BERNARD B & CHRISTINE	\$2,137.45
BROUWER, JOHAN & HELEN D. ESTATE OF	\$3,888.59	* GATES, FRANKLIN P & MEEHAN, DEBORAH	\$1,621.17 *
BRUNYANSZKI, RAYMOND	\$2,178.50	* GERETY, ROBERT J, MD & JOAN T	\$5.57 *
BRYANT, CHRISTINA R & GILBERT R	\$1,075.45	GOOD, ANTON J	\$3,090.42
CALLANAN, FRANK X & MORRISSEY, SUSAN P	\$1,640.08	* GOULD, JOHN PAUL	\$359.18 *
CAMDEN OFFICE, LLC	\$5,464.76	* GRAHAM, NANCY S	\$570.94 *
CAMDEN ROCKPORT MOTOR INN	\$927.39	* GRANT, DAVID P	\$1,764.60 *
CAMDEN ROCKPORT MOTOR INN	\$814.33	* GREEN & WEED, A PARTNERSHIP	\$1,064.69
CAMDEN ROCKPORT MOTOR INN	\$9,674.37	* GREET, WILLIAM E JR	\$1,712.11
CARLE, STUART W	\$1,511.56	* GUIST, ROBIN C & BROWN, GEOFFREY N	\$2,198.02
CARLE, STUART W	\$4,322.19	* HACKETT, MARY KATHLEEN	\$1,372.92
CASE-HALL, JACQUELINE M	\$157.32	* HAMALAINEN, MARTIN R &	\$3,276.16
CASQUEIRO, EVANGELINE A C &	\$2,600.47	* ANDREA TAYLOR	
CARLE, JUANITA JOAN		HANSEN, CHRISTOPHER W, TRUST &	\$12,383.20 *
CHACON, STEPHEN A & CANDICE A	\$1,317.06	* LINDA & CHRISTOPHER TRUSTEES	
CHRISTENSEN, CLIFFORD E & MARCELLA	\$3,963.97	* HARLOW, ROBIN G	\$2,117.26 *
CHRISTINA'S WAY LLC	\$5,137.68	HARPER, HEATHER & RIPLEY, ANDREW	\$108.35 *
CHURCHILL, JR., ETON F, TRUSTEE &	\$1,176.40	* HARVEY, JAMES P & WENDY A	\$286.04
CHRUCHILL LANE TRUST		HAVENER, ERIC A	\$3,940.41 *
CLARK, MILTON E & MARGUERITE	\$908.98	* HEADLEY, HERROLD E	\$455.61 *

**2012 UNPAID REAL ESTATE TAXES
JULY 1, 2011 - JUNE 30, 2012**

HEAL, ORMAN O & MARY E	\$796.83	MANK, ERNEST L	\$620.10 *
HLAVINKA, KIMBERLY K	\$1,529.06	MARQUISE, GREGORY T & SUSAN A	\$3,343.46
HLAVINKA, KIMBERLY K	\$2,142.83	MARSHALL, ANDREW R & VICTORIA K	\$1,195.25 *
HODGSON, PAUL G & JENNIFER L O	\$4,692.16 *	MARSHALL, STEPHANIE AMES	\$1,208.03
HOLT, MARY M	\$1,703.36	MASSEY, ELIZA J	\$2,226.28
HORROCKS, PAULINE, L/T	\$903.16 *	MAYER, SCOTT D & STEPHANIE S, TTEE	\$11,034.51 *
HUNTER, JOHN L	\$271.22 *	MCCONNELL, KATHLEEN D & MARY M	\$986.77 *
HUNTER, JOHN L	\$2,122.64 *	MCGREGOR, KIMBERLEY, TRUSTEE &	\$1,103.72 *
HUNTER, JOHN L JR	\$1,302.93 *	THE LYDIA MCGREGOR IRR TRUST	
JACKSON, KIMBERLY LYNN & LEIGH PATRICK	\$1,006.13 *	MEADE, EDWARD J, III & TIMOTHY P &	\$985.27 *
JACOB, JOSEPHINE C	\$532.34 *	JONATHAN D	
JAMES, GEOFFREY A & JOANNA B	\$2,900.63 *	MEADE, JONATHAN D	\$3,413.46 *
JAMES, GEOFFREY A & JOANNA B	\$3,360.29 *	MICHAELS, THOMAS C & NORA H	\$3,032.54
JENSEN, JUDD M & AMY W	\$2,340.69 *	MICHAUD, ALYSON S	\$486.25 *
JOHNSON, MARGARET L	\$2,004.19 *	MONAHAN, TERRANCE B & CAROLINE G	\$1,862.86
JOHNSON, SAMUEL & VELLEKAMP, KAREN	\$477.15 *	MONAHAN, TERRANCE B & CAROLINE G	\$1,457.72
JONES, PATRICK & KATHERINE	\$5,668.01 *	MORAN, KATHERINE M	\$3,155.02
JONES, PETER M	\$1,221.49 *	MORONG, WILLIAM G & KATHERINE E	\$4,269.51
KAIM, JOHN T & PATRICIA S	\$2,407.32 *	MORONG, WILLIAM G & KATHERINE E	\$5,853.75
KEEFE, ANN TRUST	\$1,274.66 *	MORTLOCK, DAVID JR &	\$3,233.09 *
KEEFE, ANN & MORGAN H TRUSTEE	\$1,363.50 *	MORTLOCK, ELIZABETH	
KEEFE, ANN TRUSTEE	\$1,361.48 *	MOUNTAIN ARROW LLC	\$18,256.47
KEEN, E DAVID, TRUSTEE	\$4,526.60 *	MOUNTAIN ARROW VILLAGE GREEN INC	\$2,340.69
KELM ACQUISITION, LLC	\$1,221.49 *	MOUNTAIN ARROW VILLAGE GREEN INC	\$2,356.85
KELM ACQUISITION, LLC	\$1,406.57 *	MOUNTAIN ARROW VILLAGE GREEN INC	\$3,755.34
KELM ACQUISITION, LLC	\$969.79 *	MOUNTAIN ARROW VILLAGE GREEN INC	\$2,603.16
KELM ACQUISITION, LLC	\$617.81 *	MOUNTAIN ARROW VILLAGE GREEN INC	\$2,622.01
KELM ACQUISITION, LLC	\$1,360.13 *	MOWATT, WAYNE & MARY	\$1,981.31
KELM ACQUISITION, LLC	\$1,091.60 *	NELSON, RALPH E JR	\$2,137.45
KELM ACQUISITION, LLC	\$1,103.72 *	NELSON, RALPH JR	\$1,305.62
KELM ACQUISITION, LLC	\$1,769.99 *	NEVES, SUSAN F	\$3,914.84 *
KEMBLE, SARAH	\$291.41 *	NOLAN, KAREN	\$3,776.88
KEWE ENTERPRISES INC & C/O	\$425.34	NORTHERN NEW ENGLAND TELEPHONE	\$641.02
STUART WELCH		OPER LLC	
KEWE ENTERPRISES INC & C/O	\$139.98	O'DRISCOLL, COREY	\$1,439.54
STUART WELCH		OLD GARAGE, LLC	\$14,706.40
KILBY, JOHN L & CHRISTINE	\$3,273.47	ONE ELM LLC	\$7,040.70 *
KINCADE, JUNE S & JOHN ROBERT	\$645.40 *	OSTROWSKI, JAMES & CYNTHIA	\$13,307.90 *
KOOYENGA, KENNETH L & JANET L	\$3,164.44 *	OSTROWSKI, JAMES & CYNTHIA	\$7,093.42 *
KOOYENGA, KENNETH L & JANET L	\$316.98 *	OWEN, MATTHEW M & LYNETTE E	\$1,414.55 *
LATTERNER, AMANDA & PERKINS, BERNARD	\$150.75	PASEWALK, NORMAN R	\$2,934.28 *
LAURILA, CYNTHIA K & COLE, ALDEN B	\$1,800.00 *	PAYSON, TIMOTHY D & GLENNIS ORTIZ	\$2,347.42
LAWRENCE FAMILY LLC	\$4,139.62 *	PEDERSEN, ALAN K & DIXON, DAVID W	\$2,831.31
LAWTON, CHRISTOPHER S	\$2,113.22 *	PENDLETON, WINSTON A	\$3,486.14
LEACH, SYNEY R & NANCY J	\$1,769.99	PENSCO TRUST CO CUST &	\$1,238.24 *
LEAVITT, CLIFFORD E & DONNA-LEE	\$965.75 *	FBO A EDWARD DOUDERA	
LERNER, BRETT A PR & ESTATE OF	\$2,732.38	PERLIS, MICHAEL	\$3,207.52
CAROL J LERNER		PINNACLE PROPERTY DEVELOPMENT	\$2,332.62 *
LIBBY, PATRICIA A	\$2,648.25	GROUP LLC	
LINKIN, IRVING M, TRUSTEE IRVING LINKIN &	\$2,004.19 *	PIOTTI, KATHRYN ANNE	\$2,344.73
LINKIN, SOPHIE TRUSTEE		PONDFIELD LTD PARTNERSHIP	\$14.53 *
LOWE, MICHAEL T	\$2,743.15 *	POUND, JOANNE GARRIGAN & TORY D	\$5,172.68 *
LOWRY, PETER H	\$6,495.99	PRESCOTT, PAUL & PRESCOTT JOLANTA	\$7,802.76
LUNEY, MICHAEL	\$1,697.30 *	PRESCOTT, PAUL & PRESCOTT JOLANTA	\$4,974.82
MANK, CHRIS L PARSONS	\$2,263.97 *	PRINCE, SUSAN & HOWLAND, JOHN S	\$1,285.89 *

**2012 UNPAID REAL ESTATE TAXES
JULY 1, 2011 - JUNE 30, 2012**

PROCTOR, JAYME ELLEN, PR & ESTATE OF PATRICIA S PROCTOR	\$1,086.22	WILLIAMS, BELINDA J	\$316.31 *
QUANTRELL, THOMAS M	\$7,564.52	WINTYR, PATRICIA	\$189.11 *
RABAIOLI, PETER E	\$2,228.70	WOLOSON, NANCY J	\$2,671.81 *
RICHARDS, DUANE C & DARLENE M	\$884.32	TOTAL OUTSTANDING AS OF JUNE 30,2012	\$802,839.33
RICHARDS, DUANE C	\$2,560.09	*PAID PRIOR TO AUGUST 3, 2012 LIEN DATE	
RICHARDS, DUANE C & DARLENE M	\$179.02	2012 UNPAID PERSONAL PROPERTY TAXES	
RIEDY, ELAINE M, PR & ESTATE OF PAUL F GUSHEE	\$933.45 *	10 BAY VIEW, INC	\$442.83
RUKIN, BONNIE	\$20.19 *	AHP CAMDEN, LLC	\$116.43
SANDVOLD LLC	\$7,409.73	BAYVIEW LOBSTER INC	\$189.11
SCHETKY, DIANE H	\$645.40 *	BELOIN, AGNES	\$9.42
SEA STAR INC	\$10,434.19	BILL HAHN & STEPHEN LIBERTY	\$480.52
SEBOLD, ROBIN M PR & ESTATE OF CAROL S SEBOLD	\$2,401.26 *	BIRCHWOOD MOTEL INC	\$128.54
SEEFART, CYNTHIA	\$2,838.71 *	BREDA LLC	\$1,247.07
SEIDEL, JENNIFER B	\$66.91 *	CAMDEN SHOE CO	\$117.10
SHEPARD, CALEB & KIM	\$1,299.56 *	CANOPUS CORP	\$366.11
SKARREN, GWENYTH	\$3,969.89	CAUTELA, SIMONE	\$150.69
SMITH, MARIANNE W	\$2,129.37	CHRIS & MARY NOLAN	\$59.22
SMITH, STUART G & MARIANNE W	\$1,277.35	ELEGANT NAIL & SKIN CARE	\$36.34
SMITH, STUART G & MARIANNE W	\$1,348.69	FLANAGAN, COLLEEN	\$41.73
SMITH, STUART G & MARIANNE W	\$695.88	FOWLIE, GARY W	\$102.30
SMITH, STUART G & MARIANNE W	\$18,223.49	FULLILOVE, JAMES	\$4.04
SMITH, STUART G & MARIANNE W & KAHN, R DOUGLAS & STEPHEN R	\$1,628.66	GABRIELE, DAN & GERALD	\$100.95
SOCIETY DIVINE VOCATIONS	\$2,262.63 *	GALLAGHER, HOWARD	\$25.57
STANLEY, PATRICIA A	\$1,535.78	GALLAGHER, HOWARD	\$67.30
STOUGHTON, SCOTT J & PRINCE, CYNDI J	\$1,449.82 *	GRAND HARBOR INN, LLC	\$610.76
STROUT, DANA F & KLEIN, DORIS ELAINE	\$2,943.70	KING, MARGARET & CLAY	\$13.46
SWIFT, JUDY M & CHARLES W	\$2,189.80 *	LALOR, JACK	\$60.57
TANNERY LANE LIMITED & PARTNERSHIP	\$16,121.71 *	LEAF FINANCIAL CORP	\$65.95
TANNERY LANE LIMITED & PARTNERSHIP	\$1,622.60 *	LILY, LUPINE AND FERN, LLC	\$119.79
TANNERY LANE LIMITED & PARTNERSHIP	\$2,348.09 *	NEILSON, DAVID	\$80.76
THE BELMONT INN LLC	\$2,254.50 *	NOLAN, CHRIS & MARY	\$351.31
THOMAS, ROBERT	\$3,035.23 *	OSTROWSKI, JAMES	\$123.83
TISDALE, STUART W, WALTER R, WARD C & MALOLM, B & ANDREW A	\$1.63 *	OSTROWSKI, JAMES A	\$335.15
TOOLEY, ANNE C	2389.15	PETER OTTS	\$2.62
TOOLEY, JOHN L & JALA S	739.62 *	RECHT, NICOLE	\$9.42
TURNBULL, PERMELIA N	\$1,045.24	RICE, JAMES D	\$26.24
TURNER, CHRISTOPHER W & SANDRA	\$854.03 *	SEA STAR INC	\$952.97
TURNER, DAVID & JENNIFER M	\$4,433.07 *	SETON SCHOOL, INC	\$169.60
TURNER, DAVID & JENNIFER M	\$148.73 *	SKAALA, LLC	\$57.88
TWADDEL, KENNETH J & PAMELA N	\$1,566.74 *	VILLAGE NETMEDIA	\$67.30
UNDERWOOD, MARIE FREEMAN, TRUSTEE & 269 BEAUCAIRE AVE RE EST TRUST	\$3,153.00 *	VILLAGE RESTAURANT INC	\$734.92
VIX, RICHARD P & DONNA MARIA	\$4,790.41	WALTERS, JACK	\$21.54
WAGNER, LOUISE A	\$6,909.02	WERTHER, JO, LCSW	\$5.38
WALTERS, JACK	\$6,178.14	TOTAL OUSTANDING AS OF JUNE 30, 3012	\$7,494.72
WARREN, PATRICIA A	\$522.25	ALL PERSONAL PROPERTY TAXES WERE PAID IN FULL BY SEPTEMBER 24, 2012	
WEIDMAN, CHARLES	\$3,098.49		
WHITE, MICHAEL S & DUNAVENT-WHITE,SUZANNE	\$1,157.49		
WHITMIRE, WILLIAM	\$265.16		

2012 UNPAID TAX LIENS
2012 UNPAID WASTEWATER LIENS

2012 UNPAID TAX LIENS

2012 UNPAID WASTEWATER LIENS

AUSTIN, DEBORAH L & MILDRED B	\$ 4,445.29
BATTLE, CRAIG L & ANNE M, TRUSTEE	\$ 133.06
BEREZ, PAUL D & THEO O	\$ 6,467.00
BIBEAU, LYNN A	\$ 1,086.17
BOWEN, ROXANNE L	\$ 2,312.50
CLARK, TMARA	\$ 740.51
CLARK, WAYNE C	\$ 1,219.51
DRAPER, ROBERT JOHN & SUZANNE M	\$ 9,238.06
DRAPER, ROBERT JOHN & SUZANNE M	\$ 835.12
FERRAILOLO REAL ESTATE CO INC	\$ 1,986.36
FOSS, AMY	\$ 206.35
FRESCO, LLC.	\$ 757.42
GABRIELE, GERALD A & MARY LOU	\$ 4,214.14
GREEN & WEED, A PARTNERSHIP	\$ 1,154.47
GREET, WILLIAM E JR	\$ 1,819.10
GUIST, ROBIN C & BROWN, GEOFFREY N	\$ 2,316.50
HACKETT, MARY KATHLEEN	\$ 1,467.89
HAMALAINEN, MARTIN R & ANDREA TAYLOR	\$ 3,438.65
KEWE ENTERPRISES, INC.	\$ 189.97
MONAHAN, TERRANCE B & CAROLINE G	\$ 1,969.45
MONAHAN, TERRANCE B	\$ 1,555.69
MORAN, KATHERINE M	\$ 2,457.22
MORONG, WILLIAM G & KATHERINE E	\$ 4,467.24
MORONG, WILLIAM G & KATHERINE E	\$ 6,107.68
MOUNTAIN ARROW VILLAGE GREEN, INC.	\$ 2,486.72
MOUNTAIN ARROW VILLAGE GREEN, INC.	\$ 3,934.83
MOUNTAIN ARROW VILLAGE GREEN, INC.	\$ 2,741.76
MOUNTAIN ARROW VILLAGE GREEN, INC.	\$ 2,761.28
NELSON, RALPH E JR	\$ 2,253.79
NELSON, RALPH JR	\$ 1,392.44
PAYSON, TIMOTHY D & GLENNIS ORTIZ	\$ 2,476.96
PENDLETON, WINSTON A	\$ 3,656.07
PROCTOR, JAYME ELLEN, PR	
ESTATE OF PATRICIA S PROCTOR	\$ 1,165.26
SKARREN, GWENYTH	\$ 2,698.60
TOOLEY, ANNE C	\$ 1,623.47
WAGNER, LOUISE A	\$ 7,211.90
WALTERS, JACK	\$ 6,443.59
WEIDMAN, CHARLES	\$ 3,254.67
WHITMIRE, WILLIAM	\$ 320.82

BURNS, MARIE LT	\$ 119.35
CLARK, WAYNE	\$ 325.25
DAVIS, JAMES & SUSAN	\$ 489.30
HALL, MICHAEL & DOROTHY	\$ 451.20
MONAHAN, TERRANCE & CAROLINE	\$ 153.00
MONAHAN, TERRANCE B	\$ 153.00
POWER, WILLIAM & AMY	\$ 361.55
WEINTRAUB, ILENE & PAUL	\$ 392.70

TOTAL OUTSTANDING \$ 2,445.35

Lien Date: August 3, 2012
Foreclosure Date: February 3, 2014

TOTAL AMOUNT OUTSTANDING \$ 105,007.51

LIEN DATE: AUGUST 3, 2012
FORECLOSURE DATE: FEBRUARY 3, 2014

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FINANCE DIRECTOR REPORT

Carol Sue Greenleaf, Finance Director



I am pleased to provide you with a brief explanation of the budgeting process and an accounting of the financial status of the Town of Camden for the last fiscal year which ended June 30, 2012 as reported in the audited Annual Financial Report. This independent audit of the Town's financial records was performed by the accounting firm of Runyon Kersteen Ouellette, 20 Long Creek Drive, South Portland, ME. The complete audit report, including the opinion thereon, is available for inspection at the Municipal Office.

The Process

The Town of Camden's fiscal year begins on July 1st and ends on June 30th of the following year. After reviewing Department Head requests, the Town Manager is required (by Charter) to submit a budget and explanatory message to the Select Board no later than the third week of April for the ensuing fiscal year. A Budget Committee comprised of citizens of the Town also meets to review and make recommendations on the proposed budget. After final approval by the Select Board the budget is included in the Town warrant to be voted on at the Town's annual meeting in June. Recommendations from the Select Board and the Budget Committee are included in these warrant articles. The appropriated budget amounts are prepared by fund (e.g., General), function (e.g., Public Safety) and department (e.g., Fire). The general fund is the only fund budgeted and included on the Town warrant for voter approval.

The Budget

The annual budget provides a complete financial plan for all Town funds and activities for the following fiscal year. It begins with a clear general summary of its contents and details all estimated income and proposed expenditures, including debt service. It is arranged showing comparative actual and estimated income and expenditure figures for the current year and the preceding fiscal year. A vote of the townspeople can authorize the Select Board, following a public hearing, to transfer a designated percentage of the unexpended balances from one budgetary category to another budgetary category (within the budget) during the period from April 1 to the date of the annual Town meeting in June. This amount has been no more than ten percent (10%). The legal level of budgetary control is the warrant article level.

Long-term Financial Planning

To meet future needs the Town of Camden has aggressively budgeted money for capital improvements and capital reserve accounts. Typically, money from these accounts helps to meet the Town's cash flow needs in place of short term borrowing (TAN) thus limiting, as much as possible, interest expense. This type of "in-house" borrowing not only saves money, healthy reserve accounts serve as a good hedge to reduce the impact on taxpayers when large capital improvement projects are implemented.

Additionally, the Town of Camden's Unreserved Fund Balance Policy Statement states that the size of the unreserved general fund will be approximately 16.7 percent of the amount of the Town's annual budget. This is a higher percentage than recommended. By a vote of the Select Board these funds can be used for expenditures that include ensuring the orderly operation of government, stabilizing the tax structure, or to avoid or replace budget shortfalls. Prudent planning reduces negative, unanticipated budget impacts on taxpayers.

Capital Improvement

After meeting with Department Directors the Town Manager each year will submit to the Select Board for their review a "Five Year Capital Improvement Plan". Capital improvements addressed in this budget include the purchase of a new pickup truck for the Police Department (32,000), installation of a truck bay vehicle exhaust removal system at the Public Safety building (50,000), a Belmont Avenue box culvert (48,000) and improvements (drainage, shoreline access and stabilization) at Laite Beach (165,500). The Wastewater Department's budgeted capital improvements include funds for the collection systems inflow & infiltration investigation and abatement program (33,000), replacement of a sludge pump at the

treatment plant (12,000) and the replacement purchase of a new ½ ton extended cab pickup truck. Due to the economy, funding for capital improvements as outlined in the Capital Improvement Plan was kept to a minimum. The same (reduced funding) is true for the capital reserve accounts that would be used in the future for significant expenditures. Several reserve accounts were funded in this budget; accrued benefits (20,000), opera house maintenance (20,000), economic development (14,400), bridges and storm sewer reserve (30,000), harbor dredging (12,000) and harbor projects (46,300). As a cost saving measure when appropriate, every effort is made to purchase highly priced equipment jointly with nearby towns.

Capital Assets

The Town's investment in capital assets for its governmental and business type activities as of June 30, 2012 was \$11,078,652 (net of accumulated depreciation). Capital assets, includes land and buildings, furniture and equipment, vehicles and infrastructure. The total *increase* in capital assets for the current fiscal year was (\$14,066).

Long term Liabilities

The Town of Camden's governmental long-term liabilities incurred changes during this fiscal year. Outstanding bonds and notes began the year with a balance of \$3,018,973. "Retired" debt totaled \$265,983 (there was no new debt) ending the fiscal year with a balance of \$2,752,990. Of this amount \$268,368 will be due within one year. There were no new capital leases. Retired capital leases totaled \$54,871 ending with a balance of \$127,055 with \$57,100 due within one year. Compensated absences another long term liability had a beginning balance of \$309,242 a reduction of \$30,688 with an ending balance of \$278,554. Total long term governmental liabilities as of June 30, 2012 were \$3,158,599 a decrease of \$351,542 from the prior year.

For a complete accounting of *budget to actual* amounts please refer to the Back pages of this Town Report and Exhibit A-2 (*which follows Statement 10*).



Left to Right: Tax Collector Theresa Butler, Town Clerk/Registrar of Voters Katrina Oakes, Treasurer/Harbor Clerk Marlene Libby, and Finance Director Carol Sue Greenleaf.

TOWN OF CAMDEN, MAINE
General Fund
Statement of Revenues, Expenditures and Changes
in Fund Balance - Budget and Actual, Continued

	2011 Carryforward balance	2012		Variance positive (negative)	
		Original budget	Total available		Actual
Expenditures:					
Current:					
General government:					
Administration, finance, codes and assessing	\$ 17,943	647,200	665,143	669,015	(3,872)
Professional services	1,915	52,000	53,915	56,915	(3,000)
Planning and development	508	235,300	235,808	233,775	2,033
Information technology	-	55,200	55,200	56,632	(1,432)
Insurance	-	149,500	149,500	132,835	16,665
Opera House/Town offices	10,360	85,500	95,860	78,642	17,218
Opera House/auditorium	3,394	198,600	201,994	197,527	4,467
Total general government	34,120	1,423,300	1,457,420	1,425,341	32,079
Public safety:					
Police department	45,786	923,700	969,486	887,400	82,086
County dispatch	-	122,309	122,309	122,309	-
Fire department	13,605	332,270	345,875	320,233	25,642
Public safety building	6,900	50,500	57,400	45,186	12,214
Hydrant rental	-	218,550	218,550	218,550	-
Street lights	-	58,500	58,500	55,172	3,328
Total public safety	66,291	1,705,829	1,772,120	1,648,850	123,270
Highways, streets and bridges:					
Public works	-	828,400	828,400	750,640	77,760
Street and sidewalks	61,473	326,500	387,973	320,970	67,003
Parking	-	3,200	3,200	987	2,213
Tree program	-	11,100	11,100	15,023	(3,923)
Total highways, streets and bridges	61,473	1,169,200	1,230,673	1,087,620	143,053

TOWN OF CAMDEN, MAINE
General Fund
Statement of Revenues, Expenditures and Changes
in Fund Balance - Budget and Actual, Continued

	2011 Carryforward balance	2012		Variance positive (negative)	
		Original budget	Total available		Actual
Expenditures, continued					
Current, continued:					
Health and welfare:					
Provider agencies	\$ -	18,082	18,082	18,082	-
Total health and welfare	-	18,082	18,082	18,082	-
Leisure services:					
Community services	-	16,313	16,313	16,313	-
Camden Public Library	-	355,000	355,000	355,000	-
Harbor and landing	-	145,500	145,500	151,792	(6,292)
Recreation	-	120,449	120,449	113,720	6,729
Parks	-	191,410	191,410	195,348	(3,938)
Dams	5,491	10,200	15,691	3,954	11,737
Harbor Park	-	6,973	6,973	2,245	4,728
Total leisure services	5,491	845,845	851,336	838,372	12,964
Cemeteries:					
Cemetery association	-	40,000	40,000	40,000	-
Cemetery maintenance	15,765	50,000	65,765	40,134	25,631
Total cemeteries	15,765	90,000	105,765	80,134	25,631
Debt service:					
Principal	-	340,473	340,473	308,008	32,465
Interest	-	95,728	95,728	96,668	(940)
Total debt service	-	436,201	436,201	404,676	31,525
Contingency	55,178	40,800	95,978	33,896	62,082
Unclassified:					
MCSWC assessment	-	214,025	214,025	214,025	-
Educations - MSAD #28	-	5,791,031	5,791,031	5,791,031	-
Education - Five Town CSD	-	3,469,258	3,469,258	3,469,258	-
County tax	-	1,092,220	1,092,220	1,092,220	-
Overlay/abatements	-	182,686	182,686	6,658	176,028
Total unclassified	-	10,749,220	10,749,220	10,573,192	176,028

TOWN OF CAMDEN, MAINE
Statement of Revenues, Expenditures and Changes
in Fund Balance - Budget and Actual - General Fund, Continued

	2011 Carryforward balance	2012		Actual	Variance positive (negative)
		Original budget	Total available		
Expenditures, continued:					
Capital improvements and reserves:					
Capital improvements:					
Public Safety truck bay	\$ -	50,000	50,000	48,681	1,319
Police cruiser	-	32,000	32,000	31,028	972
Molyneaux drainage	6,820	-	6,820	-	6,820
MDOT Route 1	-	-	-	133	(133)
Belmont Avenue	-	48,000	48,000	4,103	43,897
Public Works	-	35,000	35,000	35,000	-
Laite Beach improvements	-	165,500	165,500	119,645	45,855
Opera House improvements	-	-	-	665	(665)
Dock System	-	-	-	4,343	(4,343)
Megunticook Lake boat ramp	1,054	-	1,054	276	778
Total capital improvements and reserves	7,874	330,500	338,374	243,874	94,500
Total expenditures	246,192	16,808,977	17,055,169	16,354,037	701,132
Excess (deficiency) of revenues over (under) expenditures	(246,192)	(129,800)	(375,992)	405,196	781,188
Other financing sources (uses):					
Transfers out:					
Reserves	-	(142,700)	(142,700)	(142,700)	-
Laite Beach	-	122,500	122,500	-	(122,500)
Utilization of prior year surplus	-	150,000	150,000	150,000	-
Utilization of carryforward balances	246,192	-	246,192	-	(246,192)
Total other financing sources (uses)	246,192	129,800	375,992	7,300	(368,692)
Net change in fund balances, budgetary basis	-	-	-	412,496	412,496
Reconciliation to GAAP:					
Utilization of fund balance				(150,000)	
Net change in fund balances, GAAP basis				262,496	
Fund balance, beginning of year				2,344,733	
Fund balance, end of year	\$			2,607,229	

TOWN OF CAMDEN, MAINE
Statement of Net Assets
June 30, 2012

	Governmental Activities	Business-type Activities	Total
ASSETS			
Cash and cash equivalents	\$ 370,037	98,298	468,335
Investments	5,446,720	-	5,446,720
Prepaid expenditures	110,000	-	110,000
Accounts (net of allowance of \$2,676)	294,871	-	294,871
Taxes receivable - current year	817,542	-	817,542
Tax and sewer liens	129,040	-	129,040
Tax acquired property	16,191	-	16,191
Internal balances	48,045	(48,045)	-
Nondepreciable capital assets	1,477,605	160,000	1,637,605
Depreciable capital assets, net	9,172,346	268,701	9,441,047
Total assets	17,882,397	478,954	18,361,351
LIABILITIES			
Accounts payable and other current liabilities	150,942	-	150,942
Accrued interest	32,191	-	32,191
Noncurrent liabilities:			
Due within one year	325,468	-	325,468
Due in more than one year	2,833,131	27,089	2,860,220
Total liabilities	3,341,732	27,089	3,368,821
NET ASSETS			
Invested in capital assets, net of related debt	7,769,906	428,701	8,198,607
Restricted for:			
Nonexpendable trust principal	2,192,296	-	2,192,296
Grants and donations	760,429	-	760,429
Unrestricted	3,818,034	23,164	3,841,198
Total net assets	\$ 14,540,665	451,865	14,992,530

See accompanying notes to financial statements.

TOWN OF CAMDEN, MAINE
Statement of Activities
For the year ended June 30, 2012

Functions/programs	Program revenues			Net (expense) revenue and changes in net assets			
	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Governmental activities	Primary Government Business-type activities	Total
Primary government:							
Governmental activities:							
General government	\$ 3,152,692	207,526	-	-	(2,945,166)	-	(2,945,166)
Public safety	1,733,017	14,899	-	-	(1,718,118)	-	(1,718,118)
Highways, streets and bridges	1,200,766	-	59,268	-	(1,141,498)	-	(1,141,498)
Human services	58,371	-	-	-	(58,371)	-	(58,371)
Leisure services	982,828	255,747	22,184	-	(704,897)	-	(704,897)
Cemeteries	97,203	64,550	-	-	(32,653)	-	(32,653)
Education	9,260,289	-	-	-	(9,260,289)	-	(9,260,289)
Solid waste, sewer and other	1,018,201	1,295,118	123,257	-	400,174	-	400,174
Interest on debt service	80,770	-	14,382	-	(66,388)	-	(66,388)
Non-capital maintenance expenses	-	647	-	-	647	-	647
Total governmental activities	17,584,137	1,838,487	219,091	-	(15,526,559)	-	(15,526,559)
Business-type activities:							
Camden Snow Bowl	695,316	571,774	-	-	-	(123,542)	(123,542)
Total business-type activities	695,316	571,774	-	-	-	(123,542)	(123,542)
Total primary government	\$ 18,279,453	2,410,261	219,091	-	(15,526,559)	(123,542)	(15,650,101)
General revenues:							
Property taxes, levied for general purposes					14,848,450	-	14,848,450
Interest and costs on taxes					64,776	-	64,776
Motor vehicle excise taxes					801,034	-	801,034
Franchise taxes					65,231	-	65,231
Grants and contributions not restricted to specific programs:							
Homestead exemption					65,604	-	65,604
Other State aid					23,948	-	23,948
State Revenue Sharing					304,494	-	304,494
Unrestricted investment earnings					7,401	-	7,401
Miscellaneous revenues					9,942	-	9,942
Total general revenues and transfers					16,190,880	-	16,190,880
					664,321	(123,542)	540,779
Change in net assets					13,876,344	575,407	14,451,751
Net assets - beginning							
Net assets - ending					\$ 14,540,665	451,865	14,992,530

See accompanying notes to basic financial statements.

TOWN OF CAMDEN, MAINE
Balance Sheet
Governmental Funds
June 30, 2012

	General	Sewer Operations Fund	Charles Wood Fund	Other Governmental Funds	Total Governmental Funds
ASSETS					
Cash and cash equivalents	\$ 132,525	-	27,633	209,879	370,037
Investments	2,782,558	-	1,355,355	1,308,807	5,446,720
Prepaid expenditures	110,000	-	-	-	110,000
Receivables:					
Accounts (net of allowance of \$2,676)	50,574	207,592	-	-	258,166
Taxes receivable - current year	817,542	-	-	-	817,542
Tax and sewer liens	127,613	1,427	-	-	129,040
Tax acquired property	16,191	-	-	-	16,191
Interfund loans receivable	-	332,104	14,672	890,049	1,236,825
Total assets	\$ 4,037,003	541,123	1,397,660	2,408,735	8,384,521
LIABILITIES AND FUND BALANCES					
Liabilities:					
Accounts payable	122,084	-	-	20,031	142,115
Interfund loans payable	969,863	-	-	182,212	1,152,075
Deferred tax revenue	329,000	-	-	-	329,000
Other deferred revenue	8,827	-	-	-	8,827
Total liabilities	1,429,774	-	-	202,243	1,632,017
Fund balances:					
Nonspendable - trust principal	-	-	902,731	1,289,565	2,192,296
Restricted	-	-	494,929	265,500	760,429
Committed	-	425,176	-	833,732	1,258,908
Assigned	246,174	115,947	-	-	362,121
Unassigned	2,361,055	-	-	(182,305)	2,178,750
Total fund balances	2,607,229	541,123	1,397,660	2,206,492	6,752,504
Total liabilities and fund balances	\$ 4,037,003	541,123	1,397,660	2,408,735	

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	10,649,951
Other long-term assets are not available to pay for current period expenditures and, therefore, are deferred in the funds.	329,000
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore, are not reported in the funds.	
Bonds payable	(2,752,990)
Capital leases	(127,055)
Accrued interest	(32,191)
Accrued compensated absences	(278,554)

Net assets of governmental activities **\$ 14,540,665**

See accompanying notes to basic financial statements.

TOWN OF CAMDEN, MAINE
Reconciliation of the Statement of Revenues, Expenditures,
and Changes in Fund Balances of Governmental Funds
to the Statement of Activities
For the year ended June 30, 2012

Net change in fund balances - total governmental funds (from Statement 4)	\$	235,257
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Amounts reported for governmental activities in the statement of activities (Statement 2) are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlay (\$518,824) exceeded depreciation expense (\$498,572) and loss on disposal (\$2,082) in the current period. 18,170

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds. 56,300

Some expenses reported in the statement of activities do not require the use of current financial resources and therefore, are not reported as expenditures in the governmental funds. This is the change in accrued compensated absences (\$30,688) and accrued interest (\$3,052). 33,740

Bond and capital lease proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net assets. Repayment of bond and lease principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets.

This is the amount of bond repayments (\$265,983) and lease repayments (\$54,871). 320,854

Change in net assets of governmental activities (see Statement 2)	\$	664,321
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See accompanying notes to basic financial statements.

TOWN OF CAMDEN, MAINE
Statement of Revenues, Expenditures and Changes in Fund Balance
Budget and Actual
General Fund
For the year ended June 30, 2012

	Budgeted amounts		Actual	Variance with final budget positive (negative)
	Original	Final		
Revenues:				
Taxes	\$ 15,743,182	15,743,182	15,733,125	(10,057)
Intergovernmental	332,540	332,540	400,333	67,793
Licenses and permits	150,200	150,200	158,717	8,517
Charges for services	292,973	292,973	317,624	24,651
Interest earned	23,000	23,000	7,401	(15,599)
Other	137,282	137,282	142,033	4,751
Total revenues	16,679,177	16,679,177	16,759,233	80,056
Expenditures:				
Current:				
General government	1,423,300	1,457,420	1,425,341	32,079
Public safety	1,705,829	1,772,120	1,648,850	123,270
Highways, streets and bridges	1,169,200	1,230,673	1,087,620	143,053
Human services	18,082	18,082	18,082	-
Leisure services	845,845	851,336	838,372	12,964
Cemeteries	90,000	105,765	80,134	25,631
Contingency	40,800	95,978	33,896	62,082
Unclassified	10,749,220	10,749,220	10,573,192	176,028
Debt service	436,201	436,201	404,676	31,525
Capital improvements and reserves	330,500	338,374	243,874	94,500
Total expenditures	16,808,977	17,055,169	16,354,037	701,132
Excess (deficiency) of revenues over (under) expenditures	(129,800)	(375,992)	405,196	781,188
Other financing sources (uses):				
Transfers out	(142,700)	(142,700)	(142,700)	-
Utilization of prior year surplus	150,000	150,000	150,000	-
Laite Beach	122,500	122,500	-	(122,500)
Utilization of carryforward balances	-	246,192	-	(246,192)
Total other financing sources (uses)	129,800	375,992	7,300	(368,692)
Net change in fund balance, budgetary basis	-	-	412,496	412,496
Reconciliation to GAAP:				
Utilization of fund balance			(150,000)	
Net change in fund balance, GAAP basis			262,496	
Fund balance, beginning of year			2,344,733	
Fund balance, end of year	\$		2,607,229	

TOWN OF CAMDEN, MAINE
Statement of Net Assets
Proprietary Funds
June 30, 2012

Business-type Activities - Enterprise Funds	Camden Snow Bowl
ASSETS	
Current assets:	
Cash and cash equivalents	\$ 98,298
Total current assets	98,298
Noncurrent assets:	
Property, plant, and equipment	1,120,410
Less accumulated depreciation	(691,709)
Total noncurrent assets	428,701
Total assets	526,999
LIABILITIES	
Interfund loans payable	48,045
Accrued compensated absences	27,089
Total current liabilities	75,134
NET ASSETS	
Invested in capital assets, net of related debt	428,701
Unrestricted	23,164
Total net assets	\$ 451,865

See accompanying notes to basic financial statements.

TOWN OF CAMDEN, MAINE
Statement of Revenues, Expenses and Changes in Net Assets
Proprietary Funds
For the year ended June 30, 2012

Business-type Activities - Enterprise Funds		Camden Snow Bowl
Operating revenues:		
Lift tickets	\$	307,108
Toboggan and tube income		98,235
Lesson and racing fees		85,021
Rental income		62,931
Food and merchandise		12,989
Other		5,490
Total operating revenues		571,774
Operating expenses:		
Administration		165,201
Lodge		19,738
Maintenance shop		5,672
Alpine		367,675
Rental shop		26,283
Toboggan chute		38,729
Tube slide		5,646
Depreciation		24,579
Total operating expenses		653,523
Operating loss		(81,749)
Nonoperating revenue (expenses):		
Capital maintenance expenses - reserves		(41,793)
Total nonoperating revenue (expense)		(41,793)
Change in net assets		(123,542)
Total net assets, beginning of year		575,407
Total net assets, end of year	\$	451,865

See accompanying notes to basic financial statements.

TOWN OF CAMDEN, MAINE
Statement of Cash Flows - Proprietary Funds
For the year ended June 30, 2012

Business-type Activities - Enterprise Funds		Camden Snow Bowl
Cash flows from operating activities:		
Receipts from customers and users	\$	571,774
Payments to suppliers		(431,173)
Net cash provided by operating activities		140,601
Cash flows from non-capital financing activities:		
Transfers from other funds		-
Net cash provided by non-capital financing activities		-
Increase in cash		78,333
Cash, beginning of year		19,965
Cash, end of year	\$	98,298
Reconciliation of operating loss to net cash provided by operating activities:		
Operating loss	\$	(81,749)
Adjustments to reconcile operating loss to net cash used in operating activities:		
Depreciation		24,579
Increase (decrease) in operating assets and liabilities:		
Accrued compensated absences		1,697
Interfund loans		196,074
Net cash provided by operating activities		140,601

See accompanying notes to basic financial statements.

TOWN OF CAMDEN, MAINE
Comparative Balance Sheets - General Fund
June 30, 2012 and 2011

	2012	2011
ASSETS		
Cash and cash equivalents	\$ 132,525	79,744
Investments	2,782,558	2,531,437
Prepaid expenditures	110,000	-
Receivables:		
Taxes receivable - current year	817,542	895,029
Tax liens - prior years	127,613	113,761
Tax acquired property	16,191	16,191
Accounts receivable (net of allowance for bad debts of \$2,676 for both 2012 and 2011)	50,574	52,866
Total assets	\$ 4,037,003	3,689,028
LIABILITIES AND FUND BALANCE		
Liabilities:		
Accounts payable and payroll withholdings	122,084	99,602
Interfund loans payable	969,863	963,166
Deferred tax revenue	329,000	272,700
Other deferred revenue	8,827	8,827
Total liabilities	1,429,774	1,344,295
Fund balance:		
Assigned	246,174	246,192
Unassigned	2,361,055	2,098,541
Total fund balance	2,607,229	2,344,733
Total liabilities and fund balance	\$ 4,037,003	3,689,028

TOWN OF CAMDEN, MAINE
General Fund
Statement of Revenues, Expenditures and Changes
in Fund Balance - Budget and Actual
For the year ended June 30, 2012

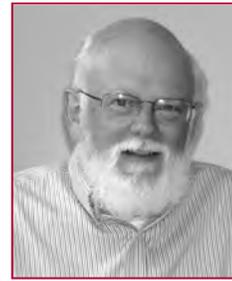
	2011 Carryforward balance	2012		Actual	Variance positive (negative)
		Original budget	Total available		
Revenues:					
Taxes:					
Property taxes	\$ -	14,837,721	14,837,721	14,837,721	-
Tax increment financing districts	-	(23,621)	(23,621)	-	23,621
Supplemental taxes	-	-	-	10,729	10,729
Homestead reimbursement	-	66,375	66,375	65,604	(771)
BETE reimbursement	-	9,507	9,507	9,561	54
Change in deferred property tax revenue	-	-	-	(56,300)	(56,300)
Excise taxes	-	792,200	792,200	801,034	8,834
Interest and costs on taxes	-	61,000	61,000	64,776	3,776
Total taxes	-	15,743,182	15,743,182	15,733,125	(10,057)
Intergovernmental:					
State Revenue Sharing	-	250,000	250,000	304,494	54,494
State road assistance	-	56,000	56,000	59,268	3,268
Tree growth reimbursement	-	4,500	4,500	8,403	3,903
Snowmobile reimbursement	-	500	500	437	(63)
Veterans reimbursement	-	3,500	3,500	5,547	2,047
Pumpout boat grant	-	14,040	14,040	16,508	2,468
State park reimbursement	-	4,000	4,000	5,676	1,676
Total intergovernmental	-	332,540	332,540	400,333	67,793
Licenses and permits:					
Animal control fees	-	2,200	2,200	2,468	268
Town Clerk fees	-	12,500	12,500	15,831	3,331
Plumbing fees	-	6,000	6,000	9,810	3,810
Building permits	-	50,000	50,000	45,708	(4,292)
Administration fees	-	16,000	16,000	16,308	308
Cable TV franchise	-	60,000	60,000	65,231	5,231
Electrical fees	-	3,500	3,500	3,361	(139)
Total licenses and permits	-	150,200	150,200	158,717	8,517

TOWN OF CAMDEN, MAINE
General Fund
Statement of Revenues, Expenditures and Changes
in Fund Balance - Budget and Actual, Continued

	2011 Carryforward balance	2012		Actual	Variance positive (negative)
		Original Budget	Total available		
Revenues, continued:					
Charges for services:					
Harbor fees	\$ -	198,000	198,000	222,171	24,171
Police revenue	-	3,000	3,000	3,850	850
Parking tickets	-	16,000	16,000	11,049	(4,951)
Parks and recreation revenue	-	14,000	14,000	18,581	4,581
Parks and recreation mowing	-	5,000	5,000	5,000	-
Cemetery maintenance	-	50,000	50,000	50,000	-
Harbor Park mowing	-	6,973	6,973	6,973	-
Total charges for services	-	292,973	292,973	317,624	24,651
Interest earned	-	23,000	23,000	7,401	(15,599)
Other revenues:					
Opera House	-	70,000	70,000	85,212	15,212
Yacht Club lease	-	19,500	19,500	20,646	1,146
Cell Tower lease	-	14,400	14,400	-	(14,400)
Transfer from trust funds	-	5,000	5,000	5,000	-
Sale of surplus equipment	-	-	-	647	647
Wastewater bond reimbursement	-	14,382	14,382	14,382	-
Public Landing leases	-	-	-	3,022	3,022
Insurance dividends	-	9,000	9,000	8,182	(818)
Miscellaneous	-	5,000	5,000	4,942	(58)
Total other revenues	-	137,282	137,282	142,033	4,751
Total revenues	-	16,679,177	16,679,177	16,759,233	80,056

ASSESSORS' AGENT REPORT

Wesley Robinson, Assessors' Agent



COMMITMENT INFORMATION:		DISTRIBUTION OF TAXES:	
Taxable Valuation:	\$1,101,704,080	Municipal + TIF:	28.16%
Amount raised through taxation:	\$14,988,250.00	School:	62.45%
Tax Rate:	\$13.68 per \$1,000 of assessed valuation	County:	6.97%
Value of Exempt Property:	\$102,086,940	MCSW:	1.35%
		Overlay:	1.07%

The Town's taxable valuation decreased \$652,700, from \$1,102,356,780 to \$1,101,704,080. An additional \$257,332 had to be raised through property taxes, primarily because of an increase in the School budget, resulting in an increase in the tax rate from \$13.46 to \$13.68 per thousand dollars of assessed valuation.

The certified ratio, which is a measure of how closely assessments track the property sales market, was 93%. This indicates that overall, properties were assessed below the property market and were not overvalued. However, property sales are analyzed each year and adjustments made in future assessments to reflect any changing market conditions.

ASSESSMENTS: Assessment and ownership of a property is based on its status on April 1st of each year, and tax bills are mailed to the owner of record as of April 1st. It is the responsibility of a previous owner to forward the bill to the new owner if the property is sold after April 1st. However, property taxes must be paid whether or not a bill is received. Assessment information is available at www.VGSI.com and also through www.CamdenMaine.gov.

PROPERTY EXEMPTIONS: Homestead, Veteran or Veteran's Widow, and legally blind exemptions are available to those who qualify. Applications must be submitted before April 1st for the next tax year. There are also exemptions for business personal property tax. Please contact the Assessors' Office for more information and applications.

The State has a Property Tax and Rent Refund "Circuit Breaker" Program that assists eligible homeowners with rent or taxes. Forms are available at www.maine.gov/revenue/taxrelief/tnr.htm. The Assessing Office can provide general guidance and certain supporting documents.

PROPERTY ADDRESSING: The Town of Camden has an addressing ordinance used to assign a property's physical address, which is used by emergency service agencies (police, fire, ambulance etc) when responding to E 9-1-1 calls for assistance, as well as the U.S. Postal Service. Addresses must comply with the ordinance. The ordinance is administered by Beth Doan, located in the Assessing/Planning/Codes Office, who should be contacted for guidance.

DEVELOPMENT DIRECTOR'S REPORT

Brian Hodges, Development Director



The Camden Development Office covers all areas related to economic, business, and community development. The Development Director position was newly created and filled March 2011, sharing support staff with other Town departments. The Director is a municipal employee and works very closely with the Town's Planner. The position provides support to and is guided by Camden's Community & Economic Development Advisory Committee (CEDAC) but also partners with a number of other organizations such as the Downtown Business Group, Chamber of Commerce, and others.

2012 was a busy and successful year, which included the creation of the Downtown Master Plan. This document was formed through an extensive, community engagement process culminating with a Select Board meeting where 75 citizens and business owners attended to hear the final report and nearly 2 dozen people spoke in support of it. Not a single attendee spoke in opposition. We've already begun to implement recommendations such as installing universal "P" parking signs, creating a shop local program, marketing/promotion of Camden, designing a riverwalk, and determining the highest and best uses of the Public Landing. In addition, the Downtown Master Plan has been nominated for statewide plan of the year due, in part, to the successful collaborations of our Camden community. Being nominated is in itself an honor but we ultimately hope to hear the Plan was selected for this award.

Here is a summary of other, notable accomplishments during 2012:

Economic Development

- *Prioritized Ragged Mountain Recreation Area (RMRA) on regional project list for federal funding opportunities as they become available*
- *Creation of the Camden Downtown Master Plan*
- *Applied for and received designation for Camden as a Downtown Network Community*
- *Created, launched, and managed Cash Mob Camden – Think local, shop local, buy local*
- *Obtained \$15,000 grant for Riverwalk design*
- *Obtained \$15,000 grant for Public Landing best uses and redesign*
- *Obtained \$8,000 grant for tree planting and maintenance grant – 2nd year*
- *Submitted \$491,000 downtown improvements grant (pending determination from Maine DOT)*

Business Development

- *Enabled start-up and existing Camden business to access a regional gap financing loan fund*
- *Met with many Camden businesses one on one business to learn and assist with their business*
- *Represented Camden on a 4 community regional transit planning committee*
- *Facilitated access to university resources for Camden Opera House financial analysis*

Community Development

- *Administered grant funds for enhanced tree plantings in partnership with Camden Garden Club*
- *Obtained \$15,000 grant for enhanced water quality monitoring, education, and equipment*
- *Assisted Conservation Commission with obtaining \$8,000 tree planning and education grant*
- *Obtained \$3,500 grant for America's Music documentary film screening and scholar discussion*
- *Managed \$46,000 grant for new Washington St sidewalk design and engineering specifications*
- *Applied for \$134,000 grant for new sidewalk in partnership with Rockport (pending Maine DOT)*
- *Established and managed first ever Camden newsletter*

Marketing/Promotion

- Using the existing budget allocation, began advertising Camden as a place to do business and/or locate an event.
- Initiated Camden's entry into Budget Travel's Coolest Small Town contest. Out of nearly 1,000 entries, Camden successfully placed in top 10 across United States; only Maine and New England town.
- Facilitated feature stories about Camden in Bangor Metro and Sun Journal.

Tannery site

- Increased visibility of Tannery site using additional media channels. Generated an increase in queries by potential buyers
 - Before March 2011 – website, real estate signs, posters
 - 14 inquiries
 - After March 2011 – website, real estate signs, posters, Qr code on signs/posters, Facebook page, YouTube video, Facebook advertising, Linked In advertising, link on email correspondence, CoStar Advisor national real estate website, MCEDD regional website – real estate section, Red tape – Red carpet ad incorporation, large posters of Red Carpet ad produced, sponsorship of CIFF with red carpet ad, advertising placement in publications, McGraw-Hill textbook – Entrepreneurial Small Business
 - 2011 – 20 inquiries
 - 2012 – 23 inquiries

Thank you to all who have supported me in my efforts. I look forward to many years of service.

Code Enforcement, Planning, Assessing, and Development Office Staff



Left to Right: Office Assistant Melissa Geary, Code Enforcement Officer/Planner Steve Wilson, Administrative Assistant for Codes/Assessing/Development Office Beth Doan, Development Director Brian Hodges, and Assessors' Agent Wesley Robinson

PLANNER/CODE ENFORCEMENT REPORT

Steve Wilson, Planner/CEO



Total construction value from July 1, 2011 through the end of June 30, 2012 was 13.1 million dollars, compared to construction value for the entire 2010-11 fiscal year of 10.3 million dollars.

Starting in July the Town was mandated to enforce the Maine Uniform Building and Energy Code (MUBEC) which went into effect in December of 2010. I hope we have made the transition as smooth as possible for all. We are currently updating all Planning Code forms and are adding downloadable copies that can be filled out on your computer and printed out to file, to the web page.

Department activity this year has included working with the Planning Board, members of the public, and the business community to rework the town directional signage making it much more visible. The Camden Downtown Business Group developed and donated to the town, two directional signs. The first sign was for the Bay View Street business district at New England Real Estate, and recently the second for the River Business District that is in the Mechanic Street parking lot. The additional "P" signage addressing the location of public long term parking areas was a huge success last summer according to the business community.

The Sign Working Group also took a look at the sign ordinance and proposed changes to some sections. After hearing concerns and suggestions of the public, the group made additional adjustments prior to presenting the final proposal to the voters, where they were passed into ordinance in November. We had a lot of interest in learning about the proposed changes and I believe, whether voters supported or approved the changes, we had very well informed voters. Thank you to all that came in to learn more about the amendments.

We continue to enjoy working with and providing support to the Economic Development Office. Please sign up for the Town Newsletter and get involved in the process, it is an exciting time. As always we are available to answer any questions and concerns.

The work of this department is professionally supported by Administrative Assistant Beth Doan, Assessors Agent & Alternate Code Enforcement Officer Wesley Robinson and by the part time efforts of Melissa Geary.

	2011-2012		2010-2011		2009-2010	
	<i>Permits</i>	<i>Fees</i>	<i>Permits</i>	<i>Fees</i>	<i>Permits</i>	<i>Fees</i>
Building	146	\$46,936	158	\$35,336	147	\$44,413
Plumbing	82	\$9,810	76	\$5,092	81	\$5,517
Electrical	113	\$3,410	89	\$2,538	110	\$3,568
Sign	25	\$660	33	\$645	19	\$675
Flood	6	\$300	2	\$100	2	\$100

CAMDEN FIRE DEPARTMENT

Chris Farley, Fire Chief



I am pleased to provide the community with the annual report of the Fire Department. As is typical, the Department and our personnel have continued to maintain a state of readiness in order to serve the community. A central point of our work is to maintain the quality of life we enjoy in Camden. We cooperatively work with other town departments, the Police Department and Camden First Aid Association to provide a service which will be effective and efficient if you find yourself in need of our services. Thanks to the Town Manager and Select Board for their support as well.

Over the course of time covered by this report, the Fire Department responded to 249 calls for service as dispatched by the Knox County Regional Communications Center. Those calls included a building fire on Turnpike Drive. A quick response by the Department as well as our mutual aid partners from Rockport, Lincolnville and Hope, was able to keep the fire contained to the area of origin. Some extension of that fire from the basement into the first floor caused limited damage to living spaces. While fire department personnel were able to contain the fire, the family was displaced for several months during the time renovations took place. A significant wildland fire occurred on LaSalle Island in April 2012. Even though the island is an unorganized territory of the State of Maine, we were able to make an initial report and advise the Maine Forest Service of the conditions we observed. We provided additional coordination and equipment to the Forest Service over the next several days until the fire was completely extinguished. In addition to calls answered by the Department from the Dispatch center, fire department personnel provide services to the community on a daily basis. We conduct Life Safety Code inspections for licensed businesses in town. We issue burn permits at the public safety building. We review building plans for architects, engineers, contractors and insurance companies.

I offer congratulations to five Firefighters who completed training program we conducted in-house. The training program meets nationally recognized standards. The program was coordinated by Assistant Chief Andrew Lowe with help from Firefighter Cheyne Hansen. We were able to provide all of the training locally using Instructors from within the organization. This is a testament to the dedication of our personnel. The Department's Truck Committee continued its work of finding a replacement for a 1991 truck. Many hours were spent by staff conducting research to find the appropriate replacement; one that will be multi-functional and provide quality service well into the future. After receiving approval of a municipal vote in November 2011, a contract was signed with Pierce Manufacturing of Appleton, WI to build the truck with a delivery scheduled for late 2012.

The Department and our personnel also continued to expand the services we provide to the community. Regular training with water rescue equipment has improved our proficiency in these skills. In addition, the Department has been able to acquire equipment and training for a certified Rescue Swimmer program. With funds raised and donated by the Atlantic Engine Company #2, we purchased equipment that will enable our Firefighters to assist distressed boaters and swimmers. Calls for that service occurred twice during the summer of 2012.

In order to allow the Department to answer your calls more efficiently we suggest that driveways and private roads remain accessible. Keeping trees and bushes trimmed back permits us to access these spaces more readily. In addition we ask all property owners to clearly post your street number so emergency personnel can find you.

We continue to look for community members to join our ranks. Recognizing the issues surrounding recruiting new personnel, we joined forces with some of neighbors to work on the issue. We began

planning an event for a recruiting drive to help people become engaged in providing emergency services within our communities. Check our website at www.emergencychallenge.org to see what we're up to!

If you want to keep current with the activities of the Department, join the Camden Fire Department group on Facebook. We post current activities and drills there.

As always, the key to providing a quality service lies in our personnel. I continue to offer my heartfelt thanks to our Firefighters and their families for their dedicated service to the Fire Department and the community. *Job Well Done!*

CAMDEN FIRE DEPARTMENT



Left to Right: Chris Farley, Cheyne Hansen, Zachary Herrick, Scott Entwistle, Will Orne, Mary Steihler, TC Bland III, Ryan Fisher, and Andrew Lowe.



Pictured: Robert Steihler, Cheyne Hansen, and Chris Farley conducting an annual pump performance evaluation on Engine 6, the 1981 truck.

CAMDEN POLICE DEPARTMENT

Randy Gagne, Police Chief



I am pleased to present the annual report to the citizens of Camden. This has been a very eventful and rewarding year for the staff of the Police Department. As with most small departments, staffing has continued to be a challenge over the past year. In October, we welcomed Edward Boylan to the department. Ed is a long time resident of Camden and has spent much of his career in the Insurance business. In April, Daniel Brown joined the Camden Police Department. Dan spent over 25 years with the Rockland Police Department serving in several different capacities. We are very excited to have them join our department and we look forward to continue working with them.

In October, John Tooley and Patrick Polky were promoted to the position of Sergeant. In January, Curt Andrick was promoted to the position of Detective. This is a new position for the department. Detective Andrick has had the opportunity to work with many outside agencies including Maine Drug Enforcement, Five Town Communities That Care and the Sexual Assault Response Team.

Training continues to be a major focus for the department and we have continued to ensure that each officer exceeds the minimum training requirements annually. All officers in the department received training in incident command, hazmat and weapons of mass destruction, CPR and first aid. We will continue to offer training opportunities for each officer to strengthen and broaden their skills. In addition, several officers of the department volunteer as instructors for the Maine Criminal Justice Academy to assist in developing the newest members of the law enforcement community. To ensure that training is kept at the highest standard, Officer Allen Weaver was appointed to the position of department Training Officer. Officer Weaver is charged with maintaining department training records, maintaining equipment and ensuring all officers are receiving training to give them the necessary tools to complete their assignments.

Officers responded to over 5,000 calls for service over the past year. This number remains consistent with the recent years prior. Our most commonly reported incidents continue to be theft, motor vehicle burglaries and assaults. Robberies continue to be on the rise as they are with most communities in the State. Our local pharmacy was the victim of three robberies over the past year. Our department will continue to work closely with business owners to ensure that all possible measures are being taken to ensure this doesn't continue.

As a reminder, police officers are available twenty-four hours a day, daily. The office hours and administrative offices of the Police Department are open weekdays from 8am to 4:30pm in the Camden Public Safety Building at 31 Washington Street.

We continue to need your assistance and ask that you immediately call 236-3030 if you see any suspicious activity or believe you have been the victim of a crime. It has been our pleasure to serve the community and we are looking forward to another rewarding year.

CAMDEN POLICE DEPARTMENT



Left to Right: Officer Dan Brown, Sgt John Tooley, Lt. Mike Geary, Detective Curt Andrick, Administrative Assistant Jodi Russell, Chief Randy Gagne, Parking Enforcement Officer Jeff Sukeforth. (missing Sgt. Patrick Polky, Officer Allen Weaver, Officer Ed Boylan, and Officer Brook Hartshorn)

PUBLIC WORKS DEPARTMENT

Rick Seibel, Director



The Public Works Department is responsible for maintaining 38 miles of streets and roads and 12.5 miles of sidewalk. For winter maintenance we maintain another 20 miles of State Aid roads. A full time mechanic and assistant mechanic provide maintenance and repair to the Town's fleet of trucks, and heavy equipment. Public Works mechanics also work and maintain vehicles for Parks & Recreation, Police, Fire, Harbor and Wastewater Department.

Some of the seasonal work that takes place during the year is street sweeping, sidewalk sweeping, line stripping, roadside brush cutting and trash removal from the downtown business area and public parks. The Public Works backhoe loader is also put to use for Parks & Recreation, Harbor and Wastewater Department saving considerable costs from private contracting. Public Works also helps other Town departments with jobs and projects. In a continuing effort to improve road drainage and help extend the life of paved surfaces, the regular program of roadside ditching, grading and mowing of shoulders takes place.

Each year Public Works rents an excavator for eight weeks of ditching and culvert replacement, this worked very well and aided in getting a lot of roadside ditching brought up to date.

In 2011 milling and paving took place on Limerock, Bonnie Brae, Belmont Avenue, Hall Avenue, and Colorado. Full Depth Reclamation was done of Wood Street as well as rebuilding of approximately 400 feet of sidewalk.

Work on the main structure of the Molyneaux Road. Bridge was completed in 2011 and this year the wing walls will have been completed. Annual maintenance of the Town owned bridges is done in the spring by sweeping up winter sand and debris, washing down the concrete with water and sealing the concrete with a concrete sealer to help extend the life of the bridges.

Public Works plowed, sanded and applied road salt to approximately 58 miles of Town and State roads, and 12.5 miles of sidewalks. The road salt bid for FY12 was \$60.75 per ton compared to this year's \$57.67 per ton. This winter approximately 644 tons of salt have been used and approximately 1,500 cubic yards of sand.

At the time of this report we have responded to 35 storms or events with an approximate snowfall of 53 inches. Winter keeps Public Works crews very busy, we apologize for any inconvenience. Winter on the Maine coast can be very unpredictable, with any moderate to heavy snowfalls crews often deviate from any routine plowing to keep major arteries open.

The Police Department occasionally receives calls during the winter about snow removal on secondary roads. Major arteries and high traffic roads are the priority, followed by secondary roads and side streets. We continue plowing until the storm ends and then go back over all routes to widen the roadways and clean up and push snow back at intersections. Two to three hours is needed for a plow truck to complete a route. Intense storms can produce significant snowfall in a short time which keeps trucks on high traffic roads. This means snow may accumulate more on secondary roads. Secondary roads and side streets will get plowed only not as often. Snow removal on 58 miles of road is actually 116 lane miles of road. This means a truck has to travel out a road and then back doubling the mileage. It is our goal to remove snow and ice from Town roads as rapidly and efficiently as possible. Remember! Each storm is different and deviations from any plans often occur.

In closing, I would like to thank the Public Works crew for the extra effort, hard work and many hours of overtime during inclement weather. I would also like to thank the Town Manager, Select Board and all Town departments for their support and guidance this past year.

Public Works Department Employees



Left to Right: Foreman Keryn Annis, Mechanic Jeff French, Driver/Laborer Ralph Ludwick, Driver/Laborer Dan Fuller, Director Rick Seibel, Assistant Mechanic Jim Butler, Driver/Laborer Carl Perkins, Heavy Equipment Operator Tracy Harford, and Driver/Laborer Rodney Feltus.

Notice to Citizens

There has been an increase of people placing stones, stonewalls or other obstructions within the right-of-way of Town roads. The Town of Camden, as well as other towns and cities in the State of Maine, maintain more than just the paved portion of the road. This area beyond the paved way is a right-of-way, which the municipality reserves for utilities, storm drainage, unpaved shoulders and ditches. Obstructions placed within this right of way hinder the ability to maintain and repair a road. A municipality is required to keep town ways open and in repair so as to be “**safe and convenient**” for travelers with motor vehicles. **PLEASE!** If you are planning to do any work of any type on your property adjacent to the road, take a moment to call the Camden Town office at [236-3353](tel:236-3353), or the Public Works Director at [236-7954](tel:236-7954) to discuss those plans. Thank you for your cooperation on this important matter.

HARBOR REPORT

Steve Pixley, Harbor Master



I am happy to report that the summer season of 2012 was one of the busiest on record as far as local use and visitor traffic. The Harbor log book shows that both Steamboat launch ramp and the Town overnight float system were receiving vessel traffic in mid and late June and peak season that exceeded previous years.

For the first time Camden harbor hosted the finish line and overnight gathering for the Great Schooner Race, complete with fireworks, and this proved to be very beneficial for all parties. The Harbor received grant money to research and test a multitude of different sites via water sampling in order to find out why certain areas have been found to have elevated bacteria. The information gathered was helpful but we did not find the “smoking gun” and still have some work ahead of us.

A well deserved upgrade to the Harbors infrastructure took place by designing a new public float and dock system. There was a delay to complete this mission because the new type of pilings needed were on back order however by November the new 12 pilings were driven and the new float system successfully in place. The Windjammer Festival had to postpone the Friday night fireworks but the event as a whole was very well attended.

Not to sound shallow but the Head of the Harbor maintenance dredge was very necessary with a total of 1900 yards of mud scooped out and trucked to the Oak hill cemetery. Other areas dredged while Prock Marine was in town were Wayfarer Marines fuel dock, Camden Yacht club, Harbor square and Bay view landing. Sandy Welte chaired a Harbor ordinance review committee that worked hard to revise the current ordinance.

MOORING SITES

382 outer harbor moorings with 25 reassigned and 2 new spots. 78 inner Harbor Floats sides with 0 reassigned. 38 Finger Floats with 3 reassigned.

WAITING LIST

117 people on outer harbor waiting list. 49 people on inner harbor float waiting list.

59 people on the finger float waiting list.



New Town Dock

WASTEWATER DEPARTMENT REPORT

Ross Parker, Superintendent



To the Town Manager, Board of Wastewater Commissioners, and the citizens of the Town of Camden I hereby submit to you the forty-third annual report for the Wastewater Department.

The wastewater collection system which is comprised of approximately 17 miles of sewer main and 7 Pump stations received considerable attention this past year. The crew that operates our sewer cleaning equipment flushed approximately 5.2 miles of sewer main on those parts of the system that require routine “monthly” visits. They were also able to flush an additional 8.2 miles of sewer main towards our goal of flushing the entire system every 2 to 3 years. We continued with our collection system inflow and infiltration investigation in an ongoing effort to locate and repair or replace those parts of the system where “clean” storm water and ground water are able to enter the sanitary sewer collection system. We have also been working on updating the Operations & Maintenance Manual for the collection system and expect to proceed with the construction phase of the upgrade of our Mt. Battie St. and Sea St. pump stations in the fall. These stations were originally built in 1970 and while they are still operating reliably with most of their original equipment they are definitely due for an update.

The Wastewater Department continues to take primary responsibility for the operation of the Seabright Hydro Electric Facility. With the re-installation of turbine #2 in the fall of 2011 the facility now has two fully operational turbines. We were able to produce a total of 210,880 kWh of electricity for the period from January 01, 2012 to December 31, 2012. As required by the Federal Energy Regulatory Commission the town hired an engineering firm to conduct a thorough inspection of the Seabright Dam in August. The report that resulted from the inspection indicates that the dam has no significant structural issues.

The following is a summary of treatment plant operations for the calendar year from January 01, 2012 to December 31, 2012:

Total quantity wastewater treated	291,361,000 gallons
Maximum daily flow, June 03, 2012	3,609,000 gallons
Minimum daily flow, August 07, 2012	424,000 gallons
Activated sludge removed from process	4,152,000 gallons
De-watered sludge sent to compost site	991 cu. Yds.

Once again I would like to mention that the continued reliability of our wastewater collection and treatment systems is due to the outstanding efforts of the crew here at the plant as well as to the high level of support that we receive from other Town departments, the Town Manager and the Board of Wastewater Commissioners.

WASTEWATER DEPARTMENT EMPLOYEES



Left to Right: Dave Moody, Mike Weed, Jeff Paul, Sheldon Main, and Ross Parker

PARKS & RECREATION DEPARTMENT EMPLOYEES



Left to Right: Shawn Weed, Tom Beauregard, Bill Fitzcharles (Fitzy), Beth Ward, Robert Nash, Carl Sager, and Sam Collemer. (missing Dave Wakely)

PARKS & RECREATION DEPARTMENT REPORT

Beth Ward, Interim Director



The Camden Parks and Recreation Department manages and/or maintains more than 700 acres of town property and facilities. These include: the Ragged Mountain Recreation Area, Laite Beach, Shirttail Point Beach, Barrett's Cove Beach, Seabright Park, boat launching facilities on Lake Megunticook off Rte. 52 and at Bog Bridge on Rte. 105, the Village Green, Hodson Park, the Public Landing Restrooms and parking area, picnic sites at Land's End on Lake Megunticook, the Maiden Cliff Trail, mowing of the Mountain View and Oak Hill Cemeteries, mowing of the Public Library grounds, mowing of the Amphitheatre and Harbor Park, mowing of the Wastewater Treatment Facility, and maintenance of several other small parcels scattered throughout the community. The department office is at the Ragged Mountain Recreation Area (RMRA), which includes the Camden Snow Bowl, the sport field, tennis courts, boat and swimming access on Hosmer Pond, the Snow Bowl Lodge, 16 alpine ski and snowboard trails, four ski lifts, a snowmaking system covering more than 20 acres, a rental shop for skis, snowboards and snowshoes, a snow tubing hill, the Jack Williams Toboggan Chute, and a trail system which is used throughout the year by mountain bikers, hikers, dog walkers, snowshoers and cross-country skiers.

Spring, summer, and fall programs and activities managed or supported by the department include: private Snow Bowl lodge rentals, a 6-week Summer Recreation Program for children who have completed grades 2 through 6 (program operations are contracted to the Penobscot Bay YMCA), the Megunticook Canoe and Kayak Race, Wednesday-in-the-Park Summer Concert Series, the Ragged Mountain Fat Tire Festival (Mountain Bike Weekend), the Ragged Mountain Fat Tire Festival (mountain bike weekend), several days of summer and fall chairlift operations, and the annual High School Ski Team Ski Swap.

Projects, improvements, and new programs between July 2011 and June 2012 included: The Youth Shock Mountain Bike Series (5), working with the mountain bike club to expand the summer mountain bike race into a full weekend of activities and events branded as the Ragged Mountain Fat Tire Festival, working with volunteers to cut more new gladed ski trails and maintain existing glades, partnering with Five Town Communities that Care Program to host the 2nd annual Harvest Hootenanny, hosting the 2nd WinterKids Day at the Snow Bowl, design and completion of a new 2-mile Multi-Use Trail (now named 22 Tacks), host High School State Mountain Bike Race, hosted Mort Strom's 80th birthday celebration and contracted with Gartley and Dorsky Engineers to design and bid the Snow Bowl's new septic system.

During the winter the Camden Snow Bowl is operated by the department. It employs about 80 paid staff as well as dozens of volunteers. The Snow Bowl provides an opportunity for thousands of people of all ages to enjoy affordable, healthy, life-long, family-friendly outdoor activities during the time of year when physical activity for most Mainers diminishes greatly. A typical weekday at the ski area opens with a dedicated group of adults and seniors (42 over the age of 70 obtained free season passes) meeting early for coffee and a few runs. Later in the morning one or two 4th grade school groups will arrive for free Ski School lessons. Experienced youngsters follow enthusiastic instructors up the chairlift, while their neophyte classmates learn the basics on the gentle terrain at the Mitey Mite beginner lift near the lodge. A portion of the cost of running the 4th Grade Learn-to-Ski Program (which provides three free days of rentals, lessons and lift tickets for all 4th grade classes in Knox County except the islands) is donated by the Ragged Mountain Ski and Snowboard Club with the rest provided gratis by the Snow Bowl. Other school groups also utilize the Snow Bowl for field trips and club outings at highly discounted rates. When school lets out in mid-afternoon up to 100 young people of all ages take to the slopes Wednesday through Friday afternoons and evenings in racing programs, learn-to-ski or snowboard programs, ski club outings from nearby communities, or on their own. Many youngsters are dropped off by parents for a few hours of exercise and social time before returning home for supper and homework. Weekends attract a mix of: families enjoying a day together, adults of all ages, groups of youngsters skiing around the mountain in packs and

congregating in the Terrain Park, individuals and couples visiting for the day from beyond Knox County, and an ever increasing number of visitors staying in nearby lodging for a winter weekend getaway. Along with the donation from the Ski and Snowboarding Club, the Marcel Lacasse Scholarship and the Sally Deaver Memorial Fund allowed the Snow Bowl to provide over 60 children with scholarships for lift tickets, season passes, lessons and rentals. The Snow Bowl also donated \$5,000 worth of lift tickets, tubing passes and toboggan rides to non-profit organizations in support of their own fundraising activities. Contact the Snow Bowl for a complete list of statistics.

A highlight each winter is the US National Toboggan Championships®, held since 1991. This event continued to grow, drawing 416 teams, thousands of visitors from across the northeast and beyond, and national media attention. In 2012 it generated \$61,450 net income for the Snow Bowl. In 2011 Friday activities were added which proved to be quite popular. The success of 'The Nationals' is a testament to a highly dedicated event committee, dozens of weekend volunteers, and employees from several town departments including Fire, Police, Public Works and Parks & Recreation.

The 2011-2012 Snow Bowl season was one of the most challenging in memory in terms of lack of snow and warm temperatures. As a result only the 5 trails with snowmaking were open for most of the winter and the Big T-Bar lift never carried passengers. There was an operating loss of approximately \$75,000. Thankfully, we were able to use our surplus from the Snow Bowl Fund Balance to cover that loss so that no taxpayer funds were needed to support the Snow Bowl's enterprise fund in the coming fiscal year. The operating loss was primarily attributed to weather related depressed daily ticket sales, equipment rentals and lesson bookings. Fortunately the Snow Bowl Fund Balance will cover that loss so that no taxpayer funds will be needed to support the Snow Bowl's enterprise fund in the current fiscal year. One additional issue arose at the end of the 2011-2012 ski season: the Snow Bowl septic system failed. Gartley and Dorsky prepared a septic plan that was needed for the redevelopment anyway, and the issue has been resolved. As of this writing, the 2012/2013 season has been most successful. A couple of heavy snowstorms were incredibly timely, giving us a nice boost for the Christmas Holiday / New Years week, and Presidents Day week / February school vacation. Snow at both of these opportune times helped in attracting plenty of occasional skiers and snowboarders to purchase lift tickets, lessons and equipment rentals.

Much effort has continued on the Ragged Mountain Recreation Area Redevelopment Project. The Ragged Mountain Recreation Area Foundation continued to press ahead with the fundraising campaign, which is getting excitedly close to its goal, having raised \$3.8 million in donations, grants and pledges at the beginning of 2013. During the summer of 2011, after it became clear that both the Building Committee and the Land Use Committee were substantially over budget in their design requirements, components of both the alpine ski operations improvements and the lodge size and design were changed. A smaller lodge was designed (8,500 sq. ft. vs. 13,000 sq. ft.) and the committee agreed to keep the existing lodge for some time to provide the additional space requirements. Eventually the building committee agreed that the old lodge should be replaced with a program building that is much more suited to its specific uses and more cost effective to operate. Visit the Snow Bowl website Redevelopment page for plans and renditions of the new lodge, plans for the alpine ski improvements, and other documents related to the entire project.

The Parks and Recreation Department, more than any other department in Camden, receives tremendous support from volunteers, for which we are very grateful. If you would like to get involved please contact us at 236-3438 or info@camdensnowbowl.com.

CAMDEN OPERA HOUSE REPORT

Kerry Hadley, Manager



As we have for the past ten years, the Opera House continued to grow in number of programs and events hosted and number of community and town meetings supported. We benefitted from report done by UMaine Business School professor and graduate student on financial sustainability. The good news – we’re a top performer amongst our peers – the bad news – all arts organizations require contributed income – be it from private or public sources.

Due to both the strategic plan we updated in 2012 and the recommendations in this report, we are seeking to establish a 501 c (3) and Friends group for the Opera House. We also are working with the same group who prepared an assessment for the new Bangor Auditorium to prepare a needs assessment for the Opera House to both develop momentum for capital fundraising for third floor project and assess capital needs for next twenty years.

Some highlights of the past year include the expansion of the **Camden Film Festival** at our venue, with a plan to expand even further this year; increased use by Bay Chamber Concerts and their new artistic director Manuel Bagarro who seeks to bring a more youthful and welcoming, open direction to their organization – **An Irish Christmas in America, Ethel** and **Slavic Soul Party** were memorable evenings. We provided support and information on our town to a new nonprofit organization, **Camden Stage Festival**, who performed a brilliant matinee of song and music in December. **Camden Conference** was SOLD OUT – a word we love to hear. We struggled with several rescheduled shows this year due to the many heavy snowstorms we had. We co-produced a show with National Toboggan committee. The performer, **Juston McKinney**, comedian was a hit, and will return next year. We expanded our comedic offerings knowing that a good laugh is more valuable than ever – besides our annual visit from **Bob Marley, Erin Donovan**, a local mom who covered all things marriage and kids and a huge favorite **Chicago’s Second City** troupe made an unforgettable stop here in Camden. We also presented a really special **Valentine’s Day Indie Concert** showcasing some highly talented up and coming indie musicians who on local producer Mishara Music Label. The evening was remarkable in every way and will be repeated this June!

Other memorable events include **Mommie Queerest**, from Los Angeles, who were produced by our good friends at the Camden Harbour Inn. The troupe made a brief yet memorable film set right here in Camden that led off the show and **The Unexpected Boys** – a Jersey Boys styled show from NYC. The highly regarded Midcoast Forum on Foreign Relations presented a fascinating Senate Debate that covered foreign policy matters.

Our incredibly talented and hard working technical director Dave Morrison constantly strives to make facility and technical improvements. This year they included installing a projector, cabling and blackout shades in WSCR for film/conference/ and theatrical overflow “green room” use; hi tech, simple and cost effective additional stage lights, sound improvements.

The green room has been almost fully refurbished to be more soothing, comfortable, stylish and user friendly for visiting artists – a safe “haven” to rest and regroup as they prepare to go onstage. An audio monitor has been added along with paint and furniture. The Third Floor renovation architect plans have been completed and vetted and a needs assessment is now underway by the same group who prepared an assessment for the new Bangor Auditorium. And we await the results of a grant we submitted to fully renovate our historic Steinway piano.

We have benefited from a mutually supportive relationship with the Watershed School, an independent high school that is now located in the Knox building one block from the Opera House. Their students and staff have assisted us in special projects and student Heather Dumond interns here two afternoons a week. We in turn have been able to provide them some extra space when they need it for their school projects.

Much thanks to Opera House Committee members: Howard Jones, Maryanne Shanahan, Kate Bates, Judy Godwin, Raymond Bruynanski, and Select Board liaison Donald White. Although their role is designated an advisory one, they have each taken on expanded roles this year as we seek to accomplish more and more yet with limited resources. We could not accomplish what we do without them and their knowledge and dedication. Also thanks to Opera House Staff event managers: Maureen Egan, Kay Henderson, Kate Fletcher, Jana Herbener, Nancy Albertson and Kathleen Brown. Stage Light impresarios Paul Weintraub and Foner Curtis, Sound Technician Tom Waterhouse and on-call renaissance man Jim Reitz. And some great volunteers who are there when you need them: Edward Weeks, Maureen Bossie, Irene Hopkins, Carla Ferguson, Debbie Brady, Peggy Pickering and Jim Field, Susan McGovern, Lyn Degnan, Beth Carver, Kathy Goss and, Deb Cautela.

And finally, the Opera House was honored to host the poignant and beautiful memorial service for our beloved Parks and Recreation director Jeff Kuller. It was perhaps one of the most difficult things that Dave and I have ever done, but like all difficult things, ultimately, the most rewarding.

The community and our own Strategic Plan endorses that the Opera House continues to host a large number of events, enhancing economic opportunities while at same time minimizing wherever possible the tax subsidy from the town. To this end, we had an in-depth report done for us by the University of Maine Business School on financial sustainability. In summary: the arts across the nation are and have to be subsidized – with the average subsidy 60%. In our case this comes from taxpayer subsidies; for nonprofits it derives from contributed income. The way to minimize a taxpayer subsidy moving forward is to form a 501c3 and conduct an annual appeal, apply for grants, etc. At the same time, the report makes a huge case for the benefits of the arts – restaurant, lodging, retail expenditures; job, tax income to town, etc., etc. In fact, it cited towns who have decided to continue to hold the reins for their venue and subsidize at 100% as they see it so integral to the town's overall economic success. The main points were: 1. Hire fundraising marketing staff 2. Increase as much as possible our marketing efforts – the norm 5% of overall budget.

In 2014, the no growth budget goals (i.e. no tax increase) are entirely reasonable given the current economic climate – however, it poses challenges for the Camden Opera House Strategic Goals for growth and expansion. The small changes in the budget derive from Strategic Plan and the UMaine report.

Staffing: Fundraising is the most critical new component as we look to the future and to attain our strategic goals. In the past, it took many years to attain the goal of filling a technical position on staff, and we could not have grown to our current level or sustained the sophisticated level of events without this position. I see a parallel with fundraising – it is the next goal to meet in order to move us off the dime from where we are today. This can be approached by either contracting with a fundraising consultant, hiring clerical help for Opera House Manager to free up her time for more fundraising duties, or a combination of both, depending on the scale of fundraising desired. An intern, Heather Dumond, from the Watershed School is a great asset two afternoons a week.

Marketing: \$8,000 new website; \$2,000 new ticket service. The new ticket service would allow us to track donations (something we cannot do now) and also be in touch with ticket buyers via Constant Contact, an easy to use email newsletter. However, it is pretty staid otherwise. The new website would make our website much more appealing and current and fill in the blanks promotion-wise that we would lose by changing ticket service. Small Dept Equipment: Podium \$800; Xmas Decorations: \$350 ½ cost of built-in screen for TR: \$2000, recycling, trash bins and umbrella holders: \$1,300

CAMDEN OPERA HOUSE EMPLOYEES



Left to Right: Opera House Manager Kerry Hadley and Technical Director Dave Morrison



Hal Owen Dedication as lifetime honorary member of the Opera House Committee

Left to Right: Opera House Chair Susan Dorr, Honorary Member Hal Owen, and Opera House Manager Kerry Hadley

CAMDEN CONSERVATION COMMISSION REPORT

Douglas N. Johnson, Chairperson

Carla Ferguson

Barbara Melchiskey

Robin Kern

Roger Rittmaster

The Camden Conservation Commission's role is to preserve and protect natural resources and is the research, advisory and advocacy committee for environmental issues within the Town. Some highlights of our activities this year are as follows:

1) Camden Arbor Day

During Maine's Arbor Week on Sunday, May 20, Camden held its 17th consecutive Arbor Day observance since the tradition was revived in 1995. The program, organized by Tree City USA/Arbor Day Coordinator Nancy Caudle-Johnson, was held at the historic Camden Amphitheater designed by noted American landscape designer Fletcher Steele, also the site of Camden's 1995 Arbor Day observance.

2) Project Canopy Planning and Education Grant (2012)

Camden was awarded \$5,650 (local match \$10,094) toward a Camden Heritage Tree Project. The grant money will fund the design and printing a brochure/map for a village walking tour of heritage/significant trees for use by residents and visitors (tourists). The brochure will encourage nominations to the Camden Heritage Tree Register and showcase the Tree City USA program and the National Arbor Day Foundation.

The grant project was conceived and written by Tree City USA/Arbor Day Coordinator Nancy Caudle-Johnson. She and the Camden Conservation commission member Robin Kern and Chair Douglas Johnson will oversee the project, develop the Camden Heritage Tree Register and the nomination forms, encourage public participation, and organize a public program.

Any residents interested in volunteering their time on this Heritage Tree project, please contact the Town.

3) Maine Dept. of Conservation - Recreational Grant Project

Camden's Friends of Pathways was awarded a \$14,000 grant for construction of a walking/multi-use trail bordering the 900+ foot Megunticook Riverwalk on the former Tannery Property. The Camden Conservation Commission and the Tree City USA Coordinator have been active in advocating for the Megunticook Riverwalk providing public access to the natural area along the river. The Coordinator assisted with the grant writing and the Camden Conservation Commission wrote a letter supporting the grant.

The Camden Conservation Commission considers protecting Megunticook River frontage a high priority area because of the potential to:

- a) Protect ecologically vital vegetative buffers that reduce runoff and pollution from entering the river and the harbor
- b) Offer valuable educational resources for teaching the younger generation about the natural world and about Camden's rich historical and cultural heritage associated with the river
- c) Provide public access and passive recreational opportunities for residents and visitors.
- d) Increase property values in areas within walking distance of green spaces.

4) Protecting Agricultural Land in Camden - Rokes Farm Tours

As a public service, the Camden Conservation Commission sponsored two tours of the Rokes Farm in Camden on Sunday, October 21, 2012.

One of our directives, as stated in the Camden Comprehensive Plan, is to encourage continued use of the land within the town of Camden for agriculture. The Commission created this opportunity for the community to familiarize themselves with the beautiful and soon-to-be productive farm and to step into the bucolic vista enjoyed from outer Mechanic Street and the Hosmer Pond Road.

The preservation of these 54 acres of farmland is currently the focus of a local fundraising effort of Maine Farmland Trust and Maine Coast Heritage Trust. The joint campaign is called "Saving Camden Farmland for Farming" to stress that the goal is not simply to preserve open space, but to help revitalize local farming. The goal of this fundraising effort to raise the value of the agricultural easement for these properties.

5) Recognition Award from Maine Chapter of the Wildlife Society

Finally, we were pleased to receive 2012 Award of Recognition from the Maine Chapter of the Wildlife Society for contributions made to the conservation of Maine's natural resources, open space, and quality of place.

CAMDEN HOUSING (CaHC) Report

Joanne Campbell, Chairperson

Frank Toole

Dana Strout

Ed Libby

Brandon Kimble

During 2012, the Camden Housing Committee consisted of Joanne Campbell, Ed Libby, Dana Strout, Frank Toole, and George Wheelwright. The Committee met five times in 2012. The committee's goal is to meet on the first Friday of every other month at 8:00 a.m. in the Washington Street Conference Room.

As per the Committee Policy, the group continues to focus its efforts on affordable work force housing advocacy. The Committee continues to work to support the comprehensive plan's goals towards affordable housing. The Committee additionally continues to support the Multi-community Housing Assessment Grant for housing assessment. The Committee maintains its ongoing support to developers such as Camden Affordable Housing Organization in its efforts towards workforce housing development.

In 2010, the Town Committee further supported the Town's application for a Community Development Block Grant to assist CAHO's Lupine Terrace Project with additional down payment subsidy funds. This application was successful and the Committee has formulated the guidelines and mechanisms to administer these funds. During 2012, the primary focus of the committee was administering and supporting the use of the CDBG Grant funds to continue the efforts towards workforce housing at Lupine Terrace. Essentially all of the CDBG grant funds were funded or committed with the final two disbursements occurring in early 2013. In total 8 families were assisted through the use of the grant funds. These were all first time homebuyers whose incomes were below 80% of the Area Median Income.

The Camden Housing Committee working in conjunction with the Town of Camden's Economic Development Office is working towards submitting another application in 2013 for additional CDBG funds to continue to the work in Lupine Terrace project. The Town Select Board has submitted the letter of intent to apply and the actual application is due by May 1st.

The Committee will continue to listen to the concerns of Camden citizens in regard to the housing issues and needs, and assist through education, advocacy and support efforts to ensure that we have a diverse and multifaceted community. Camden residents interested in housing issues are encouraged to apply to CaHC through the town office.

CAMDEN ROCKPORT PATHWAYS COMMITTEE REPORT

Geoff Scott, Chairperson
Kathleen Buchas
Anita Brosius-Scott
Richard Stetson
Jane Self
Robert Davis

The Pathways Committee is a two-town cooperative committee, with members appointed by both the towns of Camden and Rockport. The Committee is charged with reviewing geographic areas, rights-of-way, and transportation infrastructure in the two towns in order to improve bicycle and pedestrian safety and access and to encourage non-motorized transportation.

From 2011 to 2012 the Committee focused on a number of areas:

- Submitted two grant proposals: one to the Recreational Trails Program for the construction of the Tannery Property Riverwalk; and the second to engage the National Park Service for consulting work on the creation of a Riverwalk.
- Initiated work on developing a grant proposal for extension of the sidewalk on Elm Street from Camden Street to the Maritime Farms/Concord Bus Station with a pedestrian-controlled crossing into the Hannaford Shopping Center.
- Received funding for a proposal written by the Pathways Committee in 2010 for a .45 mile sidewalk extension along Washington St. to Shirrtail Park. The Quality Community Program Grant award of \$46,500 was for engineering of the sidewalk, with future construction funds anticipated to complete the project. Coordinated with and gave input to the Town on this next design phase.
- Proposed and organized a successful Juice Conference Workshop: “Connecting People to Places: Bikes & Hikes Link Dooryards, Downtowns, and Trailheads.”
- Provided input to the Open Space Committee for developing an Open Space Guide for the Region. Parks and Recreation Committee eventually completed an excellent guide.
- Created a Pathways Liaison to the Parks and Recreation Committee (after a suggestion by the Select Board to consider merging with the P&R Committee was explored and deemed impractical).
- Ongoing projects included:
 - Working with the Union Street neighborhood cleanup committee on roadside planter strip cleanup in front of EBS Hardware store.
 - Maintenance of the town trail along Megunticook River near Seabright Dam.
 - Discussions regarding a Camden Riverwalk from the Harbor to Shirrtail point.
 - Exploring ways to connect the Route 90 schools (RES and CHRHS) via public pathways to Rockport Village
 - Keeping “pathway connections” in the discussion of the future of the RES East site.

The Committee meets on the first Wednesday of the month from 7:00-9:00 p.m. alternating between the meeting rooms of the Camden Town office and the Rockport Town office. Interested members of the public are encouraged to attend.

CEMETERY ASSOCIATION REPORT

Jeff Sukeforth, Chair
Jeff Weymouth
Kristine Lerner
Larry Gross
Patricia Ayers
Isa Babb
Parker S. Laite, Sr.

The Association meets on the 3rd Wednesday of January, April, July and October and encourages anyone with questions or suggestions to join them at these meetings. Please see the Town website for our upcoming meeting.

The Association is pleased to report that planning for a stone fence along the Oak Hill North Cemetery side is ongoing and should be approved in the near future. The stones for the fence will blend perfectly with the 4 new pillars which were erected in 2012. We are also pleased to report that indigenous trees have been procured and planted which will aid in the beautification of the fence project. On the Oak Hill Cemetery south side, new pillars and entry wrought iron fence has been erected.

We continue to have concerns over the age of the trees inside at Mountain View cemetery and will be working closely with the sexton to ensure trees which have to be removed are done so before damage is sustained to stones and plots. This will be done in a site review by the association along with the help of Bruce Libby and Bart Wood.

A further goal of the Association is to repair stones which may have fallen over during the winter as well as continue to clean the stones as budgetary means allow. A further goal is to get a new map of the Mt. View cemetery completed as this will assist anyone looking for a specific grave in the cemetery.

We again express huge thanks to American Legion Post # 30, the Camden Fire Department and Amity Masonic Lodge No. 6 for their continued efforts in placing their respective flags on graves at the cemeteries. These organizations expend countless volunteer hours doing this work out of respect for their departed members. We encourage you to contact them if you locate a grave that is not properly marked with a flag.

Finally the association extends its heartfelt appreciation to the dedicated maintenance crew who care for the cemeteries throughout the year. Their commitment ensures that the cemeteries are meticulously manicured and maintained for everyone to enjoy when visiting the cemeteries.

If you would like further information about the cemeteries or would like to become a member of the Cemetery Association please contact the Camden Town Office for information.

COMMUNITY & ECONOMIC DEVELOPMENT ADVISORY COMMITTEE (CEDAC)

Peter Gross, Chair
Rick Bates
Pete Brown
Kipp Wright
Ellis Cohn
Meg Quijano
Deb Dodge

The Community and Economic Development Advisory Committee (CEDAC) was created by the Select Board in January, 2009. Members are appointed by the Select Board with the goal of representing a broad spectrum of the community. The Committee consists of five regular members (three year term) plus two alternates (one year term).

CEDAC is charged with, among other items, the responsibility “...to identify and recommend to the Select Board strategies, policies and projects that will provide sound economic development and a stronger sense of community...” and to “seek out, address, and advocate for new economic and community development programs and projects as they arise”.

Over the last year, the committee has continued to work diligently to fulfill its responsibilities, and has been ably supported by, and provided support to, the Town’s first Development Director, Brian Hodges. A short list of some of CEDAC’s efforts:

1. Worked with the Camden Downtown Business Group (CDBG) to form an alliance to improve communications with the Town and to coordinate efforts in support of Camden’s downtown, and assisted in the creation of the new Camden Downtown Network Board, made up of members of CEDAC, the executive committee of CDBG, and members of the Select Board and the Penobscot Bay Chamber of Commerce;
2. Re-affirmed the original guiding principles for the sale and reuse of the Tannery site and supported the engagement of a commercial broker to market the property;
3. Supported the walk-ability workshop last summer organized by the Friends of Midcoast Maine – an event that focused on ideas to improve our downtown area in terms of pedestrian and vehicular safety;
4. Continued work to implement the recommendations of the Camden Downtown Plan;
5. Continued study of several TIF-related items, including use(s) for the funds that have accrued since the two TIF districts were created and the potential for extension of the existing downtown TIF district or the creation of a new TIF district to include the former Knox Mill property.
6. Worked with Brian Hodges in support of several grant applications, including the successful applications for funds for the Riverwalk and Public Landing design efforts now underway.

Please note that information concerning the work of CEDAC and the Town’s Planning & Development Department, the Downtown Plan, the Downtown Network Board, and past studies and reports are easily available from the Town’s website www.camdenmaine.gov or from the Town Office.

CEDAC meets regularly on fourth Monday of each month at 5:30PM in the Washington Street Conference Room. The Downtown Network Board meets the second Monday of each month at 3:30 in the same place. Meetings are open to the public whose interest is always welcome.

HISTORIC RESOURCES COMMITTEE

Meg Barclay, Chair
Beedy Parker
Judith McGuirk
Elinor Klivans
Mark DeMichele
Abigail Fitzgerald
Susan Snead
Patricia Skaling

The Historic Resources Committee acts in an advisory role to the Select Board with projects and activities that impact Camden's historic districts and town-owned historic properties. Highlights of the year's activities are as follows:

The committee worked in concert with other organizations to promote and recognize historic properties and districts within the Town of Camden and helped develop educational programs related to Camden's history. The committee worked with the Chamber of Commerce on the development of a self-guided QR Code walking tour for smartphone users, began planning a Curtis Island Lighthouse Museum with lighthouse steward Dee Dee Conover, worked with the Walsh History Center of the Camden Public Library to secure funding for the digitization of town archival material, and supported the Camden Public Library in the process for nomination of the amphitheater and library as a National Historic Landmark as well as in the library's efforts to create historic walking tours.

The committee continued to assist the stewards of town-owned historic properties by offering advice and guidance regarding management, maintenance, and proposed alterations. These properties include the Village Green, the Camden Opera House, the Camden Yacht Club, Curtis Island Light, the Elm Street School House, the Camden Public Library, the Camden Amphitheatre, Harbor Park, and the Town Clock in the Chestnut Street Baptist Church.

The committee elected to act as a whole to form a Comprehensive Plan Working Group to address areas of the future Camden Comprehensive Plan related to Camden's history and historic resources.

The Historic Resources Committee welcomes the input of interested members of the community and is often working on projects that could benefit from volunteer assistance. Meetings are open to the public and held at 4:00 p.m. on the second Tuesday of the month. They are usually held in the Washington Street Conference Room of the Camden Opera House. If you wish to attend, please check with the Town Office to confirm the location.

MEGUNTICOOK WATERSHED ASSOCIATION REPORT

Paul Leeper, Executive Director

Megunticook Watershed Association is devoted to environmental preservation and improvement. We're hard at work to maintain and better the quality of the Megunticook Lake, Megunticook River, Norton Pond, Moody Pond and their feeder streams in Knox and Waldo counties. We work to improve the quality and safety of swimming, boating and fishing in these waters.

The Megunticook Watershed Association employs a Lake Warden who patrols the waters enforcing boating regulations and burning regulations on Fernald's Neck. We also run the Courtesy Boat Inspection program at the boat ramps on Megunticook Lake and Norton Pond. This voluntary watercraft inspection program is designed to prevent invasive aquatic plants like milfoil from entering our waters. We inspected over 1,500 watercraft in 2012. We also monitor the water quality in the area waters through the Partners in Monitoring program. This program conducts weekly bacteria testing (May through September) at sites on Megunticook Lake and River, Norton Pond, and Hosmer Pond.

The Association works closely with the town's police, parks & recreation and highway departments. We make the Association's patrol boat available to Camden personnel to access the Town owned Lands End area, set navigation buoys, install floats at the boat ramps, and search and rescue.

PLANNING BOARD REPORT

Chris MacLean, Chairperson
Lowrie Sargent – Vice Chairperson
Jan MacKinnon
Kerry Sabanty
Richard Householder

The Planning Board has had a productive year, but continued to see fewer site plan and subdivision applications than several years ago. With the economy on the rebound, it is likely the Planning Board will soon be busy again reviewing development applications. During 2012-2013, the Planning Board approved two site plans and one subdivision. The subdivision application was reviewed jointly with the Rockport Planning Board because the land was located in both towns. The portion of the land located in Camden will not be developed because it is subject to conservation easements. The Planning Board also approved revisions to three previously approved subdivisions. In other business, the Planning Board reviewed a proposal to locate wireless telecommunications antennas on a building in Camden, and a request for termination of a previously approved condominium plan. In both cases, the Planning Board determined that no Planning Board action was required.

When not reviewing development applications, the Planning Board considers ordinance changes and long-range town planning. The most significant project undertaken by the Planning Board in the last year involves revising to the town's Comprehensive Plan. With the approval of the Select Board, the Planning Board formed a "Comprehensive Plan Committee," comprising the members of the Planning Board. The project will take two years to complete, and involves close collaboration with every town committee, town officials, and members of the public. Lowrie Sargent has already devoted countless hours to the project, and is chair of the Comprehensive Plan Committee. Very special recognition must be given to Jean Freedman-White, who volunteered as a member of the public to serve as a coordinator and liaison to the Chapter Working Groups between the Comprehensive Plan Committee and all town committee's and other individuals with whom the committee is collaborating. Jean has declined any offer of compensation; her remarkable dedication and contributions to the town serve as the finest example of public service that I have seen in my long years as chair of the Planning Board.

In addition to comprehensive planning, the Planning Board has worked on a variety of other issues in the last year. Thanks especially to the efforts of Planning Board members Richard Householder and Jan MacKinnon, Camden's town directional signage has been improved significantly. In addition, through a collaboration with local business owners, commercial signage has been approved, and new signs now direct pedestrians to businesses in our commercial districts.

The Planning Board also spent several meetings discussing possible ordinance amendments that would allow for a high-end substance abuse treatment facility at Fox Hill, but Planning Board involvement stopped the proponent of the ordinance change indicated that the project would not be moving forward.

In the coming year, the Planning Board will continue to look at possible zoning changes in both the northerly and southerly ends of the downtown area. A group of Bed & Breakfast owners has recently presented a plan to create a new business zone to the north of the downtown area, which presents exciting possibilities.

For the first time in many years, the Planning Board did see some membership changes. Both alternates, Nancy McConnel and Sid Lindsley, moved on after many years of dedicated Planning Board service. Their seats have not been filled. Lowrie Sargent, Jan McKinnon, and Richard Householder continued to serve as regular members, as they have for many years. The other regular member, Kerry Sabanty, was on a leave of absence from the Planning Board, but has recently returned. Jeannie Hollingsworth continued to serve as our recording secretary and informal advisor; Nora McGrath made sure that all of our meetings reached our large television audience. Don White continued to serve as our Planning Board liaison to the Select Board, Beth Doan continues as administrative secretary in the Town Planning Office, and Steve Wilson completed his third year as town planner.

The Planning Board holds its regular meeting every first and third Thursday of the month, at 5:00 P.M., in the Washington Street conference room. All of our meetings are televised. We invite the public to attend, and always allow time for public input on non-agenda items at the beginning of our regular meetings. If you are interested in serving on the Planning Board, please see Steve Wilson in the Planning office.

ZONING BOARD OF APPEALS REPORT

Frank Toole, Chairperson
Samuel Smith
Thomas Laurent
Jean Belair
Linda Norton
Nancy McConnel

The Zoning Board of Appeals conducted three hearings since the last Annual Report, one more than the prior year.

The Board sustained an appeal and reversed denial of an application for a residential pier at 148 Sherman's Point Road.

Two hearings concerned the Hartstone Inn property at 12 Free Street. On May 10, 2012, the Board approved a change in use from "Homestay" to "Inn". In response to a subsequent amended application, a change to "Three Room Inn" was granted on July 19.

The Board regrets the loss of two long-time members, Leonard Lookner, who was elected to the Select Board, and George Wheelwright, who now resides in Rockport. Their dedication and expertise will be missed.

The members of the Board are Jean Belair, Thomas Laurent, Linda Norton, Sam Smith and Frank Toole. While Board is at full complement, two alternative seats are vacant.

The Board is grateful for the assistance of Jeanne Hollingsworth, recording secretary, and Nora McGrath, technician.

PENOBSCOT BAY REGIONAL CHAMBER OF COMMERCE REPORT

Staci Coomer, Executive Director

This past year was an important one for the Chamber of Commerce, experiencing its first full year of operations as a new regional organization. It was also a year of transition with a change at the Executive Director level from Dan Bookham to Staci Coomer. We recognize that 2013 will present many new opportunities and the Chamber will continue to be well positioned to provide service to Camden as well as to the other communities within its footprint.

As in past years, the Chamber has continued to work ever-closer with the Town of Camden and associated organizations. The Chamber has been working on local economic development issues with the Community & Economic Development Advisory Committee (CEDAC) and the Camden Downtown Network Board. The Chamber enjoys a great partnership with Development Director Brian Hodges and other key staff at the Town of Camden, and has assisted with prioritizing the Camden Downtown Plan, supporting grant applications, sharing information on business opportunities and collaborating on special projects. Chamber staff also continues to dedicate time to the prosperity of the Camden downtown and area businesses and has enjoyed a close working relationship with the Camden Downtown Business Group. The Chamber was especially thankful this year for the support from the Town of Camden and the Camden Downtown Business Group in making the Christmas by the Sea event a wonderful success. We look forward to the upcoming year and exploring new ways to work together.

On the events side, the Chamber once again produced and promoted the two Harbor Arts festivals and Christmas by the Sea, a wonderful celebration of the 4th of July with great fireworks, and took a lead role in the Camden Windjammer Festival, volunteering hundreds of hours and in-kind services. Working with our neighbors to the south in Rockland, we ensured smooth visits of close to 2,000 passengers via cruise ships this past fall. Our organization supported and helped market events like Winterfest, the US National Toboggan Championships, PopTech!, and the Camden Conference all held in Camden.

The Chamber continues to be very appreciative of the Town's generous support through the loan of the building we occupy on the public landing. The Chamber's Visitor Center is truly a key gateway to our region. The visitor information center, our ever-growing website and social media presence, and the *Discover the Jewel of the Maine Coast* vacation guide combined to provide useful, accurate, and timely information to short- and long-term visitors to the area, and will continue to do so over the coming year. During 2012 our count of inquiries and visitors to the Camden information center was 17,012 and we distributed all of the 100,000 copies of the Jewel, promoting the local area. We have also been continuing our work to raise the profile of the Camden Hills and Penobscot Bay region, not just as a vacation destination only. Our website hits are up and we have continued to work on expanding our social media presence to promote our area as a great place to live, work and play.

CAMDEN PUBLIC LIBRARY REPORT

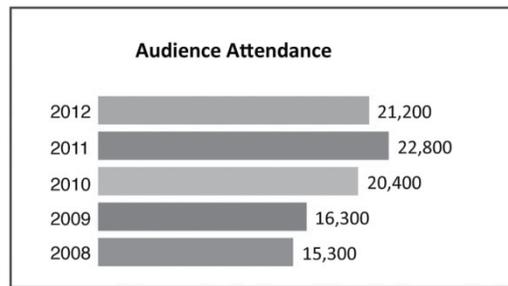
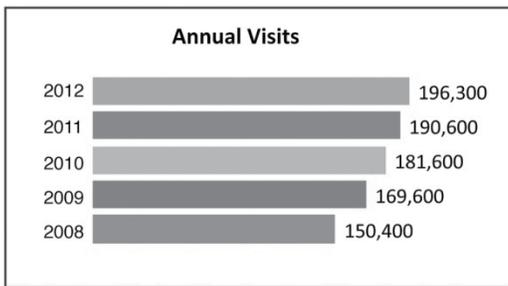
Nikki Maounis, Library Director

It was a 5-Star Year!

The Camden Public Library received 5 Stars in *Library Journal's* national rating of public libraries, a rating to showcase “public libraries whose levels of service delivery distinguish them among their peers.” This distinction is measured by numbers of borrowed materials, visitors, program attendance, and library computer use. In addition to the 5-Star rating, the Library Journal Index of Public Library Service ranked Camden Public Library first in the state within its category.

In 2012, you made the Camden Public Library one of the busiest public libraries in the State of Maine...

You made over 196,000 visits to the library and nearly 37,000 visits to our website. The library continues to be a busy place, serving many people with diverse needs.



You Attended 623 Educational and Cultural Programs

Camden Public Library continues to rank in the top ten in the state for the number of children’s and adult programs offered each year. We are at the very top in attendance for programmed events. The numbers tell us that our programs and services are valued and well-utilized.

The library is always looking for meaningful ways to supplement school and home-based curriculum as well as provide strong foundational experiences for early learners and pre-school children. Studies show that reading aloud is proven to be one of the very best ways to ensure a bright and literate future for a child. The success of our cultural events and programs is a reflection of community need and our staff, who work very hard at creating and presenting programs that serve a broad spectrum of interests.

You Borrowed 266,845 Items

In 2012, you checked out more items than ever before, up 3.5% from 2011 and a 29% increase in the last 5 years. Adult and children’s books, movies, and audio were all measured as being important to your personal needs and interests.

Directors Report Folder: Girl

You Accessed Public Computers and Wireless Internet 61,120 Times

The Camden community has made it very clear that computer and internet access is a priority. When compared to all other public libraries in the state, CPL was ranked third (behind Portland and Bangor) for public use of computers and internet access—an increase of almost 9% over the previous year.

Upgrades in Facility and Service

We were also very busy in 2012 improving our level of service and updating public spaces for more enjoyable and efficient use. Our members and guests are now appreciating:

- Extended hours of operation to accommodate hectic schedules.
- Refreshed paint and new carpet to provide a warm and relaxed experience.
- A self check-out station adds a level of efficiency.
- A new mobile app makes it easier for those “on the go” to access the catalog and website.
- Added Apple iPads, Laptops, and Kindles and an expanded E-book collection meet the evolving needs of our more electronically focused members.
- Added fax service for members and the general public.

A Community Partner

The library continues to build collaborative partnerships with other local organizations. We have an open door to non-profit entities and organizations and provide space whenever possible for committee meetings, support groups, and educational classes. Last year library rooms were utilized more than 100 times by local groups with a variety of needs.

Technology

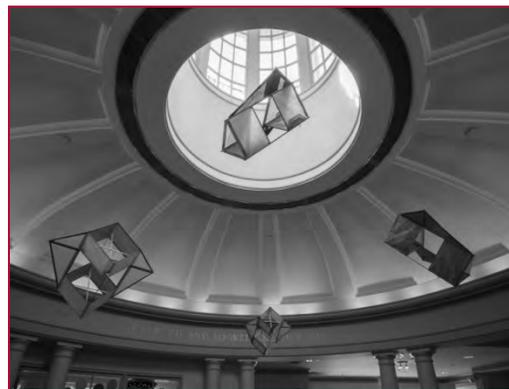
In 2012, the Camden Library extended the Kindle Touch and iPad lending program. No longer for in-house use only, the library streamlined the process to make it easier for library members to check out these fun and useful devices for two weeks at a time. Library members can now access the App Store on iPads to register and download their own favorite apps or information. We have also loaded each iPad with a number of great apps and take suggestions about new apps throughout the year. Half our Kindles are preloaded with lots of content – great titles are added every month. The other half are audiobooks available to check-out as blank slates, allowing library members to use as their own to download ebooks.

Yankee Magazine’s Ideal Library

In a January 2013 article that created an idyllic New England village with the best of all things — dining, lodging, shopping, sports, culture, and entertainment — Camden Library was their top pick for a library. We certainly agree, it is a very special place!



READING IN THE AMPHITHEATRE



KITE DISPLAY IN THE ROTUNDA

CAMDEN AREA DISTRICT NURSING ASSOCIATION REPORT

Anne Feeney, R.N., M.S.N.

The Camden Area District Nursing Association opened its doors in 1920 and has been serving people in the community ever since. We are a small non-profit agency and receive no federal or state funding.

Our mission is to provide nursing visits to people in the community in need, regardless of their ability to pay. The staff of Camden District Nursing consists of a full time RN Director, a part time RN, a part time office manager and per diem nurses who fill in when needed.

Most of our clients are elderly, and our services, including monitoring, chronic conditions, managing medications, etc., allow people to remain in their homes safely. Since all our staff are Registered Nurses, they are qualified to provide all patient services as directed by personal physicians. The number of patients requiring regular foot care has grown considerably in the last few years, and we have expanded nursing hours to fulfill the need.

Because preventative care is always a major focus of our work, each year we host low cost flu clinics. In 2012 we vaccinated 46 people in the town of Camden. We also made 1,485 home visits within the town.

Our office is located on the third floor of Anderson Inn at Quarry Hill Retirement Community. We invite members of the community to visit with health questions, concerns or for blood pressure checks. Office hours are Mondays and Thursdays between 1 pm and 3 pm.

I would like to commend and thank my staff for their dedication and hard work, as well as our volunteer Board of Directors who give freely of their time and energy.

COASTAL MOUNTAINS LAND TRUST REPORT

Scott Dickerson, Executive Director

Coastal Mountains Land Trust has worked in the western Penobscot Bay region, including the town of Camden, for the past 26 years. We are a non-profit conservation organization that works to conserve the wildlife habitats, scenic landscapes, public access to natural lands, water resources, and productive forest and farmlands of the area. Thanks to our membership support, we have protected over 9,100 acres throughout our service region and have many active projects in process.

The Land Trust has completed a total of 33 conservation projects in Camden. We have protected 286 acres by conservation easements, a permanent agreement between the landowner and the Land Trust that keeps the land in private ownership while protecting critical resources of the property. We also acquire full title to properties that have extraordinary conservation value, including 652 acres in Camden. These properties become part of the network of preserves we are establishing throughout the region. Our preserves are open to the public for hiking, cross-country skiing, snowshoeing and other activities that do not degrade the natural and scenic features of the properties.

Since last year's annual report, we have conserved 18 new acres in Camden on Bald Mountain, including a 15 acre parcel on the Bald Cliffs, a 2 acre tract to improve parking and access to the Bald Mountain Preserve, and a new trail easement to refine the Bald Mountain Summit Trail.

Our office is located at 101 Mt. Battie Street in Camden, open 8:30am to 5:00pm weekdays, and we encourage those interested in our program to stop in for a visit, call us at (207) 236-7091, or visit our website at www.coastalmountains.org.

CAMDEN-ROCKPORT HISTORICAL SOCIETY CONWAY HOMESTEAD-CRAMER MUSEUM COMPLEX REPORT

Frank Carr, President

Trustees: Brenda Barrett, Lynn Feldborg, Elizabeth Moran, Roy Bennett, Heather Bilodeau, Sandy Delano, Gail Frye, John Frye, Karen Grove, Tom Jackson, Patricia Miller, Geri Annis O'Connor, Martyn Stanley, Maynard Stanley, Norma Stanley, Randy Stearns, Teddy Wilcox

The Camden-Rockport Historical Society is dedicated to the collection, preservation, and display of historical artifacts and records pertaining to the local area. The Society maintains the Conway Homestead-Cramer Museum as the focal point of these activities.

During the year we received an unusually large number of artifacts and documents from local residents that have been integrated into our displays. We encourage other residents to consider similar donations.

During the winter months we conducted our popular "Maine Living Series" featuring speakers on local interest topics and have provided displays for the Camden Library.

Our well attended fundraisers included the annual Cake Walk in May, Annual Antique Show in August, bean hole baked bean suppers and yard sales. All funds raised from our events go directly toward the preservation of our local heritage including maintenance of our property and buildings and the continuation of educational programs.

Our current on-going major project is the digitizing of our collection to enhance our research capability and organize our inventory to make it more accessible to the public.

The Camden-Rockport Historical Society directors and members appreciate the financial support provided by the Town of Camden and we invite and encourage area residents to visit the Conway Homestead-Cramer Museum and to become involved in the preservation of our historic past.

FIVE TOWN CSD/MSAD 28 SUPERINTENDENT OF SCHOOLS REPORT

William Shuttleworth, Superintendent

Camden Rockport Elementary School, Camden Rockport Middle School, and Camden Hills Regional High School are excellent schools, with a well- deserved reputation for graduating 93% of attending students, many of them ready for very competitive colleges and universities. Students at CRMS and CHRHS have an enviable array of choices among co-curricular and extra-curricular activities to develop their leadership, skills and interests. Our student athletics are very competitive, and still win good sportsmanship awards. The performances of students in the arts are breathtaking. Many of our middle school and secondary students participate in global travel and cultural experiences. The range of course offerings and electives is extensive, with many students achieving college credits during their high school career.

In spite of these many successes and more, the respective Boards and staffs continually review and improve how we educate students in order to remain competitive. Before the beginning of the 2012-2013 school year, the Five Town CSD Board of Directors, the MSAD # 28 Board of Directors and school administrators met and identified the current social and economic conditions that are driving the need for massive change in education. We know that our schools are great schools. But we also know that there are increasing pressures on public education. We know that the total resources available for educating our students will be staying the same or even decreasing in the future, not increasing. That means that we have to learn to do more and get an improved result with less. We also know that demographics in the Northeast, and midcoast Maine in particular are changing. There is a general decrease in the proportion of school aged children, and increase in the average age of the population. We have also seen an increase in the percentage of students who are eligible for free or reduced lunch because of family income level. We know that competition is increasing. All students need to learn to high levels of achievement in order to be competitive globally and ready for college, work and citizenship. We also know that there is competition for students, a relatively new factor that is increasing because of virtual schools, charter schools and the potential for school choice.

Based upon these changing local and world conditions, the MSAD # 28 Board and the Five Town CSD Board each selected three goals to focus the work of the MSAD and Five Town CSD school systems. The first goal for both MSAD and Five Town CSD is to improve technology. Technology has the capacity to extend student learning beyond the traditional school day and to make location irrelevant. It is possible to connect teachers and students across the globe, and to put vast amounts of information in students' hands instantly. We need to rethink even something as traditional as report cards, progress reports, and teacher conferences, as information about student progress is available 24 hours a day. The second goal for both districts is to implement standards for high student achievement and to guarantee student proficiency. For teachers and students, this means being very clear about the goals of learning, and being specific about whether or not students have demonstrated achievement of those goals. For CHRHS, it means developing a system so that graduation is tied to evidence of proficiency. The third goal for the CSD is to develop a system to proactively evaluate every part of the school system and make decisions based on how effectively and efficiently programs are operating. This is part of an attitude of continual improvement that makes the best even better. The third goal for the MSAD is to develop a vision and plan for the Camden Rockport Middle School facility in order to efficiently operate a middle school that supports an excellent educational program for students.

There are many other accomplishments of staff and students this year that could be cited in this report. I encourage citizens to visit the MSAD and CSD website at Fivetowns.net or better yet, attend a sports event, performance or school event to see firsthand the great things that are happening at Camden Rockport Elementary School, Camden Rockport Middle School, and Camden Hills Regional High School.

MIDCOAST SOLID WASTE CORPORATION REPORT

Jim Guerra, Manager

As I finish my fifth year managing MCSW, some of the changes made are less visible than others. An example of this is that since FY 2008, we have been able to drop our assessment to the tax base by about \$189,000. This has required not only decreases in staffing levels and increased repairs and maintenance, but also investment in more efficient hauling practices and collection of recyclables. Of course, and here it comes, the downward trend cannot go on indefinitely.

The primary driver increasing our overall cost is not the operation itself, but the incremental increase in our target tipping fee at PERC (our waste-to-energy plant). The target tipping fee is based on a favorable electricity purchase contract between Bangor Hydro and PERC. Until now, this contract has meant up to approximately \$180,000 refunded to MCSW based on plant performance and fuel (trash) deliveries to the plant. Rather than have this “performance credit” disappear all at once, it was opted by the Municipal Review Committee overseeing PERC, to reduce it incrementally over the next five years.

In response to this decreasing revenue trend, the MCSW Board of Directors has opted to raise the per bag price rather than increase the tax assessment to member Towns. The good thing about this is that there are many opportunities to reduce your overall cost by increasing your recycling. This goal can be readily achieved. Conservative calculations show at least another thirty percent of the waste stream being recyclable, and this facility provides the fullest spectrum of recycling opportunities available anywhere in the State. By increasing your recycling, you buy fewer bags, lowering your cost and the community benefits by increasing our recycling revenue which we can then use to cover other operating costs. It is a simple concept; save and save. You will hear more on this over the coming months as we try to improve the information we provide you regarding recycling.

On another note, unfortunately our long-time yellow bag vendor has recently been purchased by another company. Since this time we have had notable problems with the quality of the bags. As a result, I am currently seeking a new vendor. If I am successful, the new bags may look a bit different from the old. For example, the new bags may come on a roll of five; each bag being torn from the roll via a serration. Aside from this, the quality of the sample bags I've seen from the proposed vendor well exceeds the quality achieved in the past. Clearly, I will need your feedback if there is an issue in the future, but I ask your patience if there is anything else that may just take some getting used to. Thank you!

Lastly, please be reminded that our Annual Household Hazardous Waste Day is June 15; the third Saturday of the month. Signs and fliers will be posted and we look forward to another successful collection. As with last year, the fee for each unit (5 gallons or 20 lbs.) of waste will be \$10! This is a very good rate intended to help increase participation in this collection. Please note that information will also be posted on our Facebook Page, at Mid-Coast Solid Waste Corporation, as well as on our web page at www.midcoastsolidwaste.org (This is a new address!!). Consider these two sites when looking for information regarding this facility or recycling in general. We can be contacted with any questions you may have through either site. We would appreciate you taking the time to “like” us when you take a look.

If you see improvement at this facility please take the time to thank your representative to the Board of Directors and your town manager as they are the ones that test me and keep my mind open as we evolve a system to serve our community's needs in a sound and affordable way. They like many other municipal volunteers or employees dedicate significant time and generously share their expertise with me making me a better manager. I respectfully thank the Board of MCSW and our community for the opportunity given me to make things a little bit better. See you at the facility!



ANNUAL REPORT TO THE TOWN OF CAMDEN

Dear Friends and Neighbors:

I am so grateful to the people of Camden for giving me the opportunity to represent you and State Senate District 22 in the 126th Maine Legislature. The past few years have been trying ones for both our district and the state, but we are up to the challenge. I am optimistic that the Legislature will come together in order to reach commonsense solutions for the people of Maine.

The Midcoast region is vital for the state's economic growth and stability. It is a diverse region that includes all sorts of economic activity from farming to fishing to manufacturing. These activities are important not only to our region, but to the entire state. It is my priority to protect the economic vitality of Knox County, as we continue to strengthen our economy. It is crucial to support our public schools and ensure our community members can access the education necessary for securing good paying and stable jobs. We live in an ever changing world, and we must plan for our future so we do not fall behind.

It is a pleasure to meet with and work for the people of Knox County and I always maintain an open door policy. If you have any questions or concerns, or you need someone to act as a liaison between you and the state government, you can call me at 594-5647, email me at edmazurek1@aol.com, or stop by 65 Beech Street in Rockland where Maryellen and I live.

I am incredibly fortunate to be a member of this community and live in this beautiful place. It is an honor to serve Camden in the Maine State Senate.

Sincerely,

Edward J. Mazurek
Senator- District 22



HOUSE OF REPRESENTATIVES DISTRICT 46
2 STATE HOUSE STATION
AUGUSTA, MAINE 04333-0002
(207) 287-1400
TTY: (207) 287-4469

Dear Friends and Neighbors:

The 126th Legislature has spent the last several months in Augusta hard at work , and it is an honor and privilege to be representing Camden in the Maine House of Representatives.

The national economy is slowly turning the corner, but here in Maine we face more stagnant growth and job losses. Our state continues to experience budget and revenue shortfalls as well. Strengthening the state's middle class and rejuvenating our sluggish economy remain our most important focus at the State House.

We have already passed a budget that brings Maine 's finances into balance through the end of June. By this summer, we will balance Maine's budget for the next two years. Jobs, education, transportation , conservation, energy and health care are all important budget priorities and I know that lawmakers will find common ground to pass a budget that protects property taxpayers and our local schools.

I am pleased to have been appointed to serve as House chair of the Environment and Natural Resources Committee, as well as to the Reapportionment Commission (charged with redistricting our state Senate, House and County districts). Preserving our environment and our natural resources is vital to growing Maine jobs and maintaining Maine's premier brand. We have been working in a bipartisan way to both preserve our resources and strengthen our economy.

No matter what topic or policy area the Legislature is addressing, I pledge to work with my colleagues on both sides of the aisle to achieve the best possible results for Maine families.

Please do not hesitate to get in touch with me with any questions or concerns or if you need assistance navigating state government. I can be reached by email at joanwelsh08@gmail.com by phone at 236-6554 or on the legislative message line at 1-800-423-2900.

Sincerely,

Joan Welsh

54 Sea Street
Rockport, ME 04856
Residence: (207) 236-6554
Fax: (207) 236-6554

RESULTS ANNUAL TOWN MEETING WARRANT

June 12 and 13, 2012

On June 12, 2012 at 8:00am Town Clerk Katrina Oakes called the Town Meeting to order. The Warrant Greeting and Return was read and the voters proceeded to act on warrant articles as follows:

Article 1

Deborah Dodge was elected as Moderator to preside at said meeting. After taking an oath of office, Mrs. Dodge led the assembly in the Pledge of Allegiance and declared the polls open for voting until 8:00 pm.

THE POLLS OPENED AS SOON AS ARTICLE ONE WAS ACTED UPON AND REMAINED OPEN TO VOTE ON ARTICLES 2-3 BY SECRET BALLOT UNTIL EIGHT O'CLOCK IN THE EVENING.

ABSENTEE BALLOTS WERE PROCESSED AT 10:00AM, 2:00PM, 4:00PM

NINE HUNDRED SEVENTY SIX CAMDEN VOTERS TURNED OUT TO VOTE ON ARTICLES TWO THROUGH THREE

Article 2

Elected by secret ballot

Two Select Board Members for three year terms (Select Board members shall serve as Overseers of the Poor, Assessors and Wastewater Commissioners);

John R. French, Jr. was elected with 573 votes.
Leonard O. Lookner was elected with 405 votes.

Two Directors of Maine School Administrative District #28/CSD #19 for three year terms;

Patricia A. Libby-Lincoln was elected with 461 votes.
Robert J. Lawson was elected with 378 votes.

One member of the Personnel Board for a three year term.

Steve Melchiskey was elected with 10 votes.

Article 3

The Town voted to amend the Camden Zoning Ordinance to incorporate the definitions of "MUBEC" and "Building Official" and create local authority to apply and enforce the Maine Uniform Building and Energy Code, adopted pursuant to 10 MRSA 9271, et seq. as reflected in the "Proposed MUBEC Amendments" draft dated March 1, 2012 as prepared by the Camden Code Enforcement Officer?

Yes 611 NO 144

On Wednesday, June 13, 2012 at 7:00 pm Moderator Deborah Dodge called the Annual Town Meeting to order. She began the meeting by thanking staff and those who help conduct the Elections smoothly. She then read the results of voting on June 12, 2012 for the Town of Camden, MSAD 28 and CSD 19.

Article 4

The Town voted to accept Easement deeds from four property owners so as to accomplish a culvert replacement project on Belmont Avenue; said project is depicted on an "Easement Sketch, Town of Camden Culvert Replacement" dated April 17, 2012 as prepared by Gartley and Dorsky Engineering and Surveying; and the four properties affected are depicted on said sketch as belonging to: Richard M. Stetson and Bridget

I. Qualey (Tax Map 119, Lot 118), Andrea Mulla (Tax Map 119, Lot 117), Gail H. and John E. Teller (Tax Map 119, Lot 90), and Steven F. Philbrook, Arn H, Pearson and Mary Lou Wendell (Tax Map 119, Lot 91).

Article 5

The Town voted to set November 1st, or the next regular business day thereafter, and May 1st, or the next regular business day thereafter, as due dates for taxes and to fix the rate of interest on unpaid taxes at 7% per year.

Article 6

The Town voted to authorize the Select Board and Treasurer, on behalf of the Town, to apply for and accept grants, gifts, real estate and other funds, including trust funds, that may be given or left to the Town.

Article 7

Shall the Town vote to authorize the Select Board to dispose of tax acquired property in any manner which the Select Board deems in the best interest of the Town of Camden?

There was a motion and a second to pass this Article. In discussion, several voters spoke to the history of voting in regard to the "Tannery Property", including June 2008-Article 10, November 2008-Article 12 and June 2011-Article 6A. Attorney Bill Kelly advised that voting "yes" on this Article would allow the Select Board to dispose of all tax acquired property, bar none. Leonard Lookner spoke against allowing the Select Board to dispose of any tax acquired property.

The Town voted to amend Article 7 as follows: Shall the Town vote to authorize the Select Board to dispose of tax acquired property in any manner which the Select Board deems in the best interest of the Town of Camden, provided however that the Apollo Tannery property as described in Book 3148 Pages 278 and 280, excluding the fee interest in the land burdened by the Coastal Mountains Land Trust Declaration recorded in Book 4093 Page 81, shall be disposed of subject to the requirements of Article 10 of the Town Warrant from the Annual Town Meeting held on June 10, 2008. The Town then voted to pass Article 7 as amended.

Article 8

The Town voted to authorize the Select Board to dispose of personal property pursuant to the Town's Purchasing Regulations, as amended; and further authorize the Town Manager to dispose of personal property pursuant to the Town's Purchasing Regulations, as amended, which has a market value of less than three thousand dollars.

Article 9

The Town voted to authorize the Select Board, following a public hearing, to transfer an amount not to exceed ten percent (10%) of the unexpended balances from any budgetary category to another budgetary category of the annual budget, subject to the limitations contained in this Article, during the period from April 1 to the date of the annual town meeting in June? The transfer of unexpended balances from various budgetary categories shall not increase the expenditure in any budgetary category by an amount which exceeds two-twelfths (2/12) of the budgeted amount approved for that budgetary category by the annual town meeting.

Article 10

The Town vote to appropriate \$2,044,450 from non-property tax revenue sources to be used in reducing the property tax commitment for the expenditures in the following article for the 2012-2013 fiscal year.
The Budget Committee and Select Board both recommend.

Article 11

To see what sums of money the Town will vote to appropriate and raise, net of non-property tax revenues, for the 2012-2013 fiscal year budget for the following purposes, or act thereon:

- A. GENERAL GOVERNMENT – The town voted to appropriate **\$1,461,135**
 - B. PUBLIC SAFETY – The town voted to appropriate **\$1,748,476**
 - C. HIGHWAYS, STREETS & BRIDGES – The town voted to appropriate **\$1,238,100**
 - D. HEALTH & WELFARE - The town voted to appropriate **\$50,907**
 - E. LEISURE SERVICES – The town voted to appropriate **\$866,700**
 - F. CEMETERIES - The town voted to appropriate **\$90,000**
 - G. DEBT/CAPITAL/CONTINGENCY- The town voted to appropriate **\$769,763**
- Total Proposed Expenditures A through G: \$ 6,225,091**

Article 12

No action was required to see if the town will vote to increase the property tax levy limit established by State law to cover the municipal budget approved by all the preceding articles, if necessary.

Article 13

The Town voted to elect **Christopher Hardy** to serve on the Board of Trustees of the W. H. Pascal Fund for a term of three years.

Article 14

- A. The town voted to elect members for three year terms each (terms expire in 2015) to serve on the Budget Committee as suggested below as well as **Diane McIntosh** and **Steve Melchiskey** who were nominated at this meeting, leaving **one vacancy**.

Names suggested by the Budget Nominating Committee are:

Morgan Laidlaw
Edward Collins

Ann Williamson
John Lewis

Karen Grove
Orman Goodwin

The town voted to elect **Graham Phaup**, as suggested by the Budget Nominating Committee, to serve a two year term to expire in 2014 to serve on the Budget Committee.

Article 15

The town voted to elect three members and two alternate members to serve as a Budget Committee Nominating Committee for the following year:

Kristin Bifulco

Anita Brosius-Scott

Dave Nazaroff

Cheryl Oliveri-Daly (ALT)

Sidney Lindsley (Alt)

Martin Cates thanked Morgan Laidlaw for his service on the Select Board and presented him with a plaque.

The two new Select Board members were sworn in by the Moderator.

The meeting was adjourned at 7:45 pm.

There were 37 registered voters attending.

Respectfully submitted,
Katrina Oakes
Town Clerk

**RESULTS FOR SAD#28 BUDGET REFERENDUM
TUESDAY, JUNE 12, 2012**

ARTICLE 1:

The town voted that the MSAD #28 Budget for 2012-2013 school year that was adopted at the district budget meeting on May 29, 2012 be approved.

YES	725
NO	190

**RESULTS FOR FIVE TOWN COMMUNITY SCHOOL DISTRICT REFERENDUM
TUESDAY, JUNE 12, 2012**

ARTICLE 1:

The town voted that the Five Town Community School District Budget for 2012-2013 school year that was adopted at the district budget meeting on May 29, 2012 be approved.

YES	725
NO	196

**RESULTS FOR
TOWN OF CAMDEN
WARRANT FOR SPECIAL TOWN MEETING**

Tuesday, November 6, 2012

On November 6, 2012 at 8:00 am Town Clerk Katrina Oakes called the Special Town Meeting to order. The Warrant and return was read and the voters proceeded to act on warrant articles as follows:

Deborah Dodge was elected as moderator to preside at said meeting. After taking oath of office, Mrs. Dodge led the Pledge of Allegiance and declared the polls open for voting until 8:00 pm.

Three Thousand Three Hundred and Nineteen voters turned out to vote on articles one through three.

THE POLLS OPENED AS SOON AS ARTICLE ONE WAS ACTED UPON AND REMAINED OPEN TO VOTE ON ARTICLES TWO AND THREE BY SECRET BALLOT UNTIL EIGHT O'CLOCK IN THE EVENING.

ARTICLE 2

The Town voted to amend the Zoning Ordinance of the Town of Camden, Article entitled "Signs", so as to amend subsections 4, 7, 9, 10 and 11 so as to clarify permitted types, locations and sizes of signs and related definitions, all as more particularly presented in a draft amendment to Article XI stamped "DRAFT" and dated July 18, 2012.

YES 1772 NO 1186

ARTICLE 3

The Town voted to amend the Camden Zoning Ordinance of The Town of Camden, Article VI entitled "Nonconformance", so as to amend subsection 3, entitled "Expansion of Use" so as to modify the definition, prohibit expansion in certain districts, and identify districts within which expansion is permitted or is not permitted depending on the residential or commercial character of the district, all as more particularly presented in a draft amendment to Article VI dated July 19, 2012.

YES 1704 NO 1135

Respectfully submitted,

Katrina Oakes
Registrar of Voters

ANNUAL TOWN MEETING WARRANT
June 11 and 12, 2013

County of Knox

To: Randy Gagne, Constable of the Town of Camden, Maine

GREETINGS:

In the name of the State of Maine, you are hereby required to notify and warn the Inhabitants of the Town of Camden, required by law to vote in town affairs, to meet at the Camden Public Safety Building, Washington Street in said Town on Tuesday, June 11, 2013 at 8:00 a.m. in the forenoon to 8:00 p.m. in the afternoon to vote on Articles 1 through 3 at which time the meeting will adjourn. The adjourned meeting will be reopened at the Camden Opera House Auditorium on Wednesday, June 12, 2013 at 7:00 p.m., then and there to act on the remaining articles in the warrant. All of said Articles being set out below, to wit:

Article 1

To elect a moderator to preside at said meeting.

THE POLLS WILL OPEN AS SOON AS ARTICLE ONE HAS BEEN ACTED UPON AND WILL REMAIN OPEN TO VOTE ON ARTICLE 2-3 BY SECRET BALLOT UNTIL EIGHT O'CLOCK IN THE EVENING.

Article 2

To elect by secret ballot

One Select Board Member for a three year term (Select Board member shall serve as Overseer of the Poor, Assessor and Wastewater Commissioner); and

Two Directors of Maine School Administrative District #28/CSD #19 for three year terms; and

One member of the Personnel Board for a three year term.

Article 3

Shall the Town amend the Camden Fire Prevention and Protection Ordinance to make it consistent with the Maine Uniform Building and Energy Code (MUBEC).

Note: The full text of the specific proposed amendments to the Camden Fire Prevention and Protection Ordinance to be enacted by this article have been certified by the Chairperson of the Select Board and is available in the Town Clerk's office during regular business hours.

(The following articles (4-14) will be "FLOOR" articles to be voted on by registered voters on Wednesday, June 12, 2013 at 7:00 p.m. in the Camden Opera House Auditorium.)

Article 4

Shall the Town vote to set November 1 or the next regular business day thereafter, and May 1 for the next regular business day thereafter, as due dates for taxes and to fix the rate of interest on unpaid taxes at 7% per year?

Article 5

Shall the Town vote to authorize the Select Board and Treasurer, on behalf of the Town, to apply for and accept grants, gifts, real estate and other funds, including trust funds, that may be given or left to the Town?

Article 6

Shall the Town vote to authorize the Select Board to dispose of tax acquired property in any manner which the Select Board deems in the best interest of the Town of Camden, provided however that the Apollo Tannery property as described in Book 3148 Pages 278 and 280, excluding the fee interest in the land burdened by the Coastal Mountains Land Trust Declaration recorded in Book 4093 Page 81, shall be disposed of subject to the requirements of Article 10 of the Town Warrant from the Annual Town Meeting held on June 10, 2008?

Article 7

Shall the Town vote to authorize the Select Board to dispose of personal property pursuant to the Town’s Purchasing Regulations, as amended; and further authorize the Town Manager to dispose of personal property pursuant to the Town’s Purchasing Regulations, as amended, which has a market value of less than three thousand dollars?

Article 8

Shall the Town vote to authorize the Select Board, following a public hearing, to transfer an amount not to exceed ten percent (10%) of the unexpended balances from any budgetary category to another budgetary category of the annual budget, subject to the limitations contained in this Article, during the period from April 1 to the date of the annual town meeting in June? The transfer of unexpended balances from various budgetary categories shall not increase the expenditure in any budgetary category by an amount which exceeds two-twelfths (2/12) of the budgeted amount approved for that budgetary category by the annual town meeting?

Article 9

Shall the Town vote to appropriate \$1,992,900 from non-property tax revenue sources to be used in reducing the property tax commitment for the expenditures in the following article for the 2013-2014 fiscal year?

The Budget Committee and Select Board both recommend.

Article 10

To see what sums of money the Town will vote to appropriate and raise, net of non-property tax revenues, for the 2013-2014 fiscal year budget for the following purposes, or act thereon:

	<u>Budget Comm Recommends</u>	<u>Select Board Recommends</u>
A. GENERAL GOVERNMENT	\$1,547,020	\$1,547,020
B. PUBLIC SAFETY	\$1,950,857	\$1,876,857
C. HIGHWAYS, STREETS & BRIDGES	\$1,262,214	\$1,262,214
D. HEALTH & WELFARE	\$ 23,582	\$ 23,582
E. LEISURE SERVICES	\$ 871,378	\$ 871,378
F. CEMETERIES	\$ 93,739	\$ 93,739
G. DEBT/CAPITAL/CONTINGENCY	<u>\$ 746,777</u>	<u>\$ 746,777</u>
Total Proposed Expenditures A through G:	\$ 6,495,567	\$ 6,421,567

Article 11

To see if the town will vote to increase the property tax levy limit established by State law to cover the municipal budget approved by all the preceding articles, if necessary.

Article 12

Shall the Town vote to elect one person to serve on the Board of Trustees of the W. H. Pascal Fund for a term of three years?

Note: Parker S. Laite, Jr.’s term is expiring, and he does wish to be re-nominated.

Article 13

- A. To elect eight members for three year terms each (terms expire in 2016) to serve on the Budget Committee.
- B. To elect one member to serve a two year term to expire in 2015 to serve on the Budget Committee.
- C. To elect on member to serve a one year term to expire in 2014 to serve on the Budget Committee

Article 14

To elect three members and two alternate members to serve as a Budget Committee Nominating Committee for a one year term expiring in June 2014.

The Select Board gives notice that the Registrar of Voters will be in session at the Camden Town Office for the purpose of accepting and correcting the voting list during regular business hours Monday through Friday 8:00 a.m. – 3:30 p.m. and at the polls Tuesday, June 11, 2013 from 8:00 a.m. – 8:00 p.m.

You must be a Camden registered voter to vote in any election.

Given under our hands this 16th of April, 2013

CAMDEN SELECT BOARD

Martin Cates, Chairperson
 Donald White, Vice Chairperson
 Leonard Lookner

James Heard
 John R. French, Jr.

TOWN OF CAMDEN FY14 BUDGET
Revenues

REVENUE SOURCE	FY 10	FY 11	FY11	FY 12	FY 12	FY 13	FY 14
	Actual	Budget	Actual	Budget	Actuals	Budget	Budget
TAXES							
90-0201 Tax Interest	38,117	32,000	46,928	40,000	43,557	40,000	40,000
90-0202 Lien Interest	14,669	15,000	20,870	15,000	15,166	16,000	16,000
90-0203 Lien Costs	6,333	5,000	6,927	6,000	6,053	6,500	6,500
Total - Misc Taxes	59,119	52,000	74,725	61,000	64,776	62,500	62,500
STATE REVENUES							
90-0501 State Rev Sharing	302,013	315,000	293,547	300,000	304,494	297,000	267,000
90-0502 Tree Growth Reimb.	4,403	4,500	4,425	4,500	8,403	5,000	7,000
90-0503 Veterans Exemp Reimb.	3,477	3,500	5,539	3,500	5,547	4,500	5,000
90-0504 Local Road Assistance	54,436	50,000	56,892	56,000	59,268	55,000	55,000
90-0505 Snowmobile Revenue	490	500	377	500	437	500	500
90-0506 Pumpout Boat Reimb.	12,747	14,040	0	14,040	16,508	17,000	23,000
90-0508 State Park Reimb.	3,551	5,000	7,548	4,000	5,676	4,000	4,000
Total - State Revenues	381,117	392,540	368,328	382,540	400,333	383,000	361,500
LICENSES, PERMITS & FEES							
90-1001 Vehicle Excise Tax	756,899	780,000	763,645	760,000	768,390	760,000	770,000
90-1002 Vehicle Registration by Mail	144	200	182	200	207	200	200
90-1003 Boat Excise Tax	32,725	30,000	30,168	32,000	32,427	32,000	32,000
90-1004 Animal Control Fees	2,150	2,300	2,554	2,200	2,468	2,200	2,200
90-1005 Town Clerk Fees	12,182	13,000	15,818	12,500	15,831	12,500	15,000
90-1006 Plumbing Fees	3,928	3,000	4,739	6,000	9,810	5,000	6,400
90-1007 Building Permit Fees	49,721	30,000	36,418	50,000	45,708	50,000	52,000
90-1008 Administrative Fees	16,067	15,000	15,938	16,000	16,308	16,000	16,000
90-1009 Cable TV Franchise	58,201	55,000	62,475	60,000	65,231	65,000	65,000
90-1010 Electrical Fees	3,346	3,000	2,509	3,500	3,362	3,500	3,500
Total - Lic, Permits & Fees	935,363	931,500	934,446	942,400	959,742	946,400	962,300
CHARGES FOR SERVICES - INCOME FROM DEPARTMENTS							
90-1502 Police Revenue	3,030	3,000	2,600	3,000	3,850	3,000	3,000
90-1503 Parking Tickets	15,028	16,000	13,682	16,000	11,049	16,000	12,000
90-1504 Parks & Rec Revenue	17,775	21,000	14,341	14,000	18,581	14,000	16,000
90-1505 Parks & Rec - Mowing	5,000	5,000	5,500	5,000	5,000	5,000	5,000
90-1507 Cemetery Maintenance	50,069	56,447	56,447	50,000	50,000	50,000	50,000
90-1509 Harbor Park Mowing	6,717	6,775	6,775	6,973	6,973	5,200	6,400
90-1601 Opera House Rentals	64,406	63,000	68,735	70,000	85,212	80,000	80,000
90-1701 Harbor Permits	151,801	155,000	163,181	158,000	161,899	158,000	158,000
90-1704 Harbor Dockage/Misc	37,862	36,200	44,726	40,000	60,222	50,000	53,000
Total - Chgs for Services	351,688	362,422	375,987	362,973	402,785	381,200	383,400

TOWN OF CAMDEN FY14 BUDGET
Revenues

REVENUE SOURCE	FY 10	FY 11	FY11	FY 12	FY 12	FY 13	FY 14
	Actual	Budget	Actual	Budget	Actuals	Budget	Budget
MISCELLANEOUS REVENUES							
90-2001 Interest Earned	19,905	33,000	15,139	23,000	7,401	20,000	15,000
90-2002 Yacht Club Lease	19,461	19,000	20,162	19,500	20,646	19,500	20,650
90-2003 Public Landing Leases			8,203		3,022	3,000	3,100
90-2004 Other Revenue/Misc.	13,618	5,000	2,823	5,000	4,953	6,000	6,000
90-2005 Sale of Surplus Equip/property	6,686	0	3,000	0	647	0	0
90-2006 Town of Rockport WW Bond	8,043	8,600	8,602	14,382	14,382	14,450	14,450
90-2007 Verizon Cell Tower Lease	14,650	14,400	15,600	14,400	14,400	14,400	
90-2008 Insurance Dividends	10,117	9,000	8,142	9,000	8,182	9,000	9,000
Total - Misc	92,480	89,000	81,672	85,282	73,632	86,350	68,200
OPERATING TRANSFERS							
90-3001 Trust Fund Income	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Total - Transfers	5,000						
OTHER FINANCING SOURCES							
90-4002 Surplus	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Surplus - Laité Beach				122,500			
Use of TIF Revenue				0		30,000	
Subtotal - Other	150,000	150,000	150,000	272,500	150,000	180,000	150,000
TOTAL - MUNICIPAL REVENUES	1,974,767	1,982,462	1,990,158	2,111,695	2,056,269	2,044,450	1,992,900

1 The Governor has proposed eliminating Revenue Sharing. The State Budget is currently being considered by the State Legislature.

2 Verizon has leased Town land. They have notified the Town that they do not need to renew the lease

**TOWN OF CAMDEN FY 14 BUDGET
Expenditure Summary**

	FY11	FY12	FY13	FY 14	FY 14	FY14 Bud		FY 14
	Budget	Budget	Budget	Dept	MGR	Comm		Select
				Request	Request	Vote		Board
GENERAL GOVERNMENT								
Admin/Fin/Codes/Assessing	814,520	762,716	665,035	692,096	693,018	693,018	17-0-0	693,018
Professional Services	52,000	52,000	51,000	51,000	51,000	51,000	17-0-0	51,000
Planning & Development	95,770	235,300	242,600	273,452	269,594	269,594	12-5-0	269,594
Information Technology	56,200	55,200	56,000	64,000	64,000	64,000	17-0-0	64,000
Insurances	158,300	149,500	152,500	166,500	166,500	166,500	17-0-0	166,500
Opera House Town Offices	79,950	85,500	82,100	80,905	80,937	80,937	17-0-0	80,937
Opera House- Auditorium	167,000	198,600	207,600	227,800	221,971	221,971	16-1-0	221,971
Total - General Government	1,423,740	1,538,816	1,456,835	1,555,753	1,547,020	1,547,020		1,547,020
PUBLIC SAFETY								
Police Department	937,850	923,700	957,300	967,750	969,954	969,954	19-0-0	969,954
County Dispatch	116,602	122,309	121,151	122,442	122,442	122,422	18-1-0	122,422
Fire Department	328,005	332,270	342,610	348,495	357,716	357,716	19-0-0	357,716
Public Safety Building	50,800	50,500	49,915	49,915	47,665	47,665	19-0-0	47,665
Hydrant Assessment	214,000	218,550	218,500	218,600	218,600	218,600	19-0-0	218,600
Camden First Aid Association	10,000	10,000	20,000	100,000	100,000	174,000	15-2-0	100,000
Street Lights	60,000	58,500	59,000	60,500	60,500	60,500	19-0-0	60,500
Total Public Safety	1,717,257	1,715,829	1,768,476	1,867,702	1,876,877	1,950,857		1,876,857
HIGHWAYS STREETS & BRIDGES								
Public Works	774,200	820,400	848,800	870,337	875,214	866,214	14-3-1	866,214
Streets & Sidewalks	303,200	334,500	369,500	374,000	376,000	376,000	19-0-0	376,000
Parking	2,600	3,200	3,700	3,800	3,900	3,900	19-0-0	3,900
Tree Program	3,800	11,100	16,100	16,100	16,100	16,100	19-0-0	16,100
Total H'ways Sts & Bridges	1,083,800	1,169,200	1,238,100	1,264,237	1,271,214	1,262,214		1,262,214
HEALTH & WELFARE								
Provider Agencies	9,921	8,082	13,107	5,782	5,782	5,782	16-1-0	5,782
Community Service Agencies	17,735	16,313	17,860	17,800	17,800	17,800	16-1-0	17,800
Total Health & Welfare	27,656	24,395	30,967	23,582	23,582	23,582		23,582
LEISURE SERVICES								
Camden Public Library	340,000	355,000	355,000	355,000	355,000	355,000	16-0-0	355,000
Harbor & Landing	139,150	145,500	154,800	166,668	166,668	166,668	16-0-0	166,668
Recreation	120,954	120,449	127,980	135,730	136,011	136,011	16-0-0	136,011
Parks	176,652	191,410	198,270	196,735	201,247	201,247	16-0-0	201,247
Megunticook Dams	9,300	10,200	10,500	6,000	6,000	6,000	16-0-0	6,000
Harbor Park Mowing	6,775	6,973	5,150	6,400	6,452	6,452	16-0-0	6,452
Total Leisure Services	792,831	829,532	851,700	866,533	871,378	871,378		871,378

**TOWN OF CAMDEN FY 14 BUDGET
Expenditure Summary**

	FY11	FY12	FY13	FY 14	FY 14	FY14 Bud		FY 14
	Budget	Budget	Budget	Dept	MGR	Comm		Select
				Request	Request	Vote		Board
CEMETERIES								
Cemetery Association	21,000	40,000	40,000	40,000	40,000	40,000	16-0-0	40,000
Cemetery Maintenance	56,447	50,000	50,000	53,500	53,739	53,739	16-0-0	53,739
Total Cemetery	77,447	90,000	90,000	93,500	93,739	93,739		93,739
DEBT/CAPITAL/CONTINGENCY								
Debt Service Principal	382,648	340,473	411,291	372,242	372,242	372,242	16-0-0	372,242
Debt Service Interest	100,055	95,728	101,082	98,535	98,535	98,535	16-0-0	98,535
Capital Reserves	105,400	142,700	119,400	117,000	117,000	117,000	16-1-0	117,000
Capital Improvement Program	136,600	330,500	152,000	144,000	144,000	119,000	16-1-0	119,000
Contingency	46,000	40,800	40,000	40,000	40,000	40,000	16-0-0	40,000
Total Debt/Capital/Conting	770,703	950,201	823,773	771,777	771,777	746,777		746,777
MUNICIPAL TOTAL	5,893,434	6,317,973	6,259,851	6,443,084	6,455,587	6,495,567		6,421,567

— NOTES —

CAMDEN TOWN OFFICE

Monday – Friday 8:00 am – 3:30 pm

1st & 3rd Tuesdays 8:00 am – 4:30 pm

Telephone: 236-3353

Fax Number: 236-7956

Closed all Legal Holidays and Weekends

Website Address: www.camdenmaine.gov

TOWN DEPARTMENTS

Fire Department (non-emergency)	www.camdenmaine.gov/fire	236-7950
Police Department (non-emergency)	www.camdenmaine.gov/police	236-7967
Public Works/Highway Department	www.camdenmaine.gov/publicworks	236-7954
Harbormaster’s Office	www.camdenmaine.gov/harbor	236-7969
Parks & Recreation/Camden Snow Bowl	www.camdensnowbowl.com	236-3438
Camden Opera House	www.camdenoperahouse.com	236-7963
Wastewater Department		236-7955
Knox County Dispatch		236-3030

EMERGENCY NUMBERS

Fire, Police and Ambulance	911
Maine State Police	1-800-452-4664
Knox County Sheriff’s Office	1-800-337-0565
Poison Control Center	1-800-442-6305
Pen Bay Medical Center	596-8000
Camden First Aid Association (Ambulance)	236-8087

REFERENCE NUMBERS

Aqua Maine, Inc. (Water Company)	236-8428
Camden Post Office	236-3570
Camden Public Library	236-3440
Superintendent’s Office	236-3358
Camden Hills Regional High School	236-7800
Camden Rockport Middle School	236-7805
Camden Rockport Elementary School	236-7807/7809
Teen Center	230-0866

MIDCOAST SOLID WASTE TRANSFER STATION

Tuesday – Saturday 8:00 am – 4:00 p.m.

Telephone: 236-7958

Closed Sunday and Monday

CAMDEN-ROCKPORT-LINCOLNVILLE CHAMBER OF COMMERCE

2 Public Landing

236-4404

Website Address: www.camdenme.org